



Borough of Telford and Wrekin

Cabinet

Tuesday 6 January 2026

5.00 pm

Council Chamber, Third Floor, Southwater One, Telford, TF3 4JG

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Cabinet Members:

Councillor L D Carter	Leader of the Council
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Councillor R A Overton	Deputy Leader and Cabinet Member: Highways, Housing & Enforcement
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Councillor P Davis	Cabinet Member: Communities & Civic Pride
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Councillor Z Hannington	Cabinet Member: Finance, Governance & Customer Services
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Councillor C Healy	Cabinet Member: Neighbourhoods, Planning & Sustainability
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Councillor A D McClements	Cabinet Member: Leisure, Tourism, Culture & The Arts
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Councillor K Middleton	Cabinet Member: Public Health & Healthier Communities
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Councillor O Vickers	Cabinet Member: The Economy & Transport
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Councillor S A W Reynolds Cabinet Member: Children & Young People, Learning,
Employment & Skills

Councillor P Watling Cabinet Member: Adult Social Care & Health

Invitees

Councillor A J Eade Conservative

Councillor W L Tomlinson Liberal Democrat

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Telford & Wrekin
Co-operative Council

Protect, care and invest
to create a better borough

Borough of Telford and Wrekin

Cabinet

6 January 2026

Medium Term Financial Strategy 2026/27- 2029/30

Cabinet Member:	Cllr Zona Hannington- Cabinet Member: Finance, Governance & Customer Services
Lead Director:	Michelle Brockway - Director: Finance, People & IDT
Service Area:	Finance, People & IDT
Report Author:	Michelle Brockway - Director: Finance, People & IDT
Officer Contact	
Details:	Tel: 01952 383100 Email: michelle.brockway@telford.gov.uk
Wards Affected:	All Wards
Key Decision:	Key Decision
Forward Plan:	Yes – 11 September 2025
Report considered by:	SMT – 2 December 2025 Business Briefing – 11 December 2025 Cabinet – 6 January 2026

1.0 Recommendations for decision/noting:

It is recommended that Cabinet Members approve:

- 1.1 The proposed revised Medium Term Financial Strategy (MTFS) set out in this report for consultation between 7 January 2026 and 3 February 2026 including a council tax increase for 2026/27 equivalent to £0.72 per week general council tax increase for the average (Band B) property and £0.48 per week for the Adult Social Care precept, which will be fully invested in the provision of

social care services for the most vulnerable members of our community delivering our vision to protect, care and invest to create a better borough.

1.2 Members are asked to note:

1.2.1 The Councils priorities to deliver our vision:

- Every child, young person and adult lives well in their community
- Everyone feels the benefit from a thriving economy
- All neighbourhoods are a great place to live
- Our natural environment is protected, and the Council is taking a leading role in addressing the climate emergency
- A community focussed innovative council providing efficient, effective and quality services.

1.2.2 The continued strong track record of sound financial management of the Council including delivery of a balanced budget for over 17 years.

1.2.3 That 70pence in every £1 the Council spends is allocated to Social Services.

1.2.4 The net investment of £15.8m into Adult Social Care, £2.7m into Children's Social Care and the investment into the Capital Programme totalling £437m over the period. The cumulative net investment into Social Care Services since 2020/21 is over £67m.

1.2.5 That a number of the investments made in this report also generate a financial benefit, as well as fulfilling their primary purpose, which is invested in front line services. This is equivalent to provision of over 585,000 home care hours or over 6million £2 bus fare rides.

1.2.6 The savings of £195.3m delivered since 2009/10 as a result of reduced government funding from 2011 whilst the cost and demand for many Council services have been increasing and in particular for Adult Social Care.

1.2.7 The changes to the Local Government Finance Settlement, which are welcomed by the Council, with the implementation of the Fair Funding Review 2.0 for 2026/27 including a multi-year settlement and an updated formula incorporating updated data for deprivation and population which will better reflect needs.

1.2.8 The changes to the Business Rates System effective from 1st April 2026 which introduce 3 new multipliers as well as a reset of the system and a revaluation.

1.2.9 National and international economic pressures which have resulted in a challenging financial outlook with interest rates and inflation remaining higher than Bank of England forecasts.

2.0 Purpose of Report

- 2.1 To provide an update on the medium-term financial outlook, including key uncertainties and financial pressures and to set out proposals for consultation during the period 7 January 2026 and 3 February 2026. Consultation activities will include holding sessions with key stakeholders including the Voluntary and Community sectors, Town and Parish Councils, businesses, and the Council's cross-party Business & Finance Scrutiny Committee, issuing media releases and seeking views from residents through our website.
- 2.2 After considering the outcomes from consultation, a further report will be considered at Cabinet on 12 February 2026 at which recommendations will be made for consideration at full Council on 26 February 2026 when the budget for 2026/27 will be finalised and the level of council tax for 2026/27 set, all within the context of a four-year MTFS to ensure that the Council's medium-term financial position remains sustainable and robust.

3.0 Background

- 3.1 The current MTFS, which covered the 4-year period to 2028/29, was approved at full Council on 27 February 2025. This included the 2025/26 revenue budget and medium-term capital programme.
- 3.2 Councils across the country continue to face extreme financial challenges with pressures driven by high costs and unrelenting demand pressures for services such as Adult Social Care, Children's Social Care, homelessness and home to school transport. The LGA's submission ahead of the Autumn 2025 budget states "The sector's financial challenges are rooted in a sustained period of austerity combined with rapid increases in cost and demand pressures. While funding levels have increased in recent years, the cuts of the 2010's are far from fully reversed. Core spending power remains 16.4% lower in real terms in 2025/26 compared to 2010/11. Annual spending pressures continually outstrip budgeted resources, leading to annual overspends. Prior to the 2025 spending review the LGA estimated that councils faced a funding gap of £8.4billion by 2028/29 compared to 2023/24. Councils need a significant increase in overall funding to stem the emerging risk of system-wide financial failure and to ensure councils can meet demand for the vital services needed by their communities."
- 3.3 Telford & Wrekin Council is also facing significant budget challenges arising from increasing costs and increasing demand for services. However, Telford & Wrekin Council has a long track record of sound financial management and has demonstrated an ability to take the robust decisions needed to ensure long-term financial sustainability – although this includes difficult choices relating to further cuts to staffing necessitating redundancies, reductions to some services, delivering services differently, reviewing fees and charges and the level of council tax increase.
- 3.4 The Financial Monitoring Report for 2025/26 also on this agenda provides the latest projections in relation to the outturn position for the current year. Many

of the pressures we face in the current year are of an ongoing nature and are likely to increase in future years.

- 3.5 On 11 June 2025 the Chancellor announced the Spending Review which set out budgets for all government departments for the period 2026/27 to 2028/29, and up to 2029/30 for capital investments. The Local Government settlement showed an additional £3.3 billion grant funding in real terms for local authorities in 2028/29 compared with 2023/24, resulting in an average overall real terms increase in local authority core spending power between 2023/24 and 2028/29 of 3.1% per year.
- 3.6 The key announcements relating to local government at a national level include, additional housing investment, early intervention funding for the prevention of homelessness, additional funding for Adult Social Care (via increases to NHS budgets), funding to transform Children's Social Care, a SEND reform (with a White Paper due in January 2026) and consolidation of the Household Support Fund into a new Crisis and Resilience Fund for households.
- 3.7 The Spending Review also reaffirmed the Government's commitment to multi-year allocations and moving to a more up-to-date assessment of each council's needs and resources as part of the 2026/27 Local Government Finance Settlement. The new system will include a long overdue updated assessment of relative needs and resources, a reset of the Business Rates Retention Scheme and will include some transitional measures to smooth the impact of changes. As part of the process, a consultation was undertaken between 20 June and 15 August 2025: The Fair Funding Review, which was seeking views on determining new funding allocations for local authorities and outlined proposals to update the overall funding system. This informed the Policy Statement published by MHCLG on 20 November 2025.
- 3.8 The Budget, presented by the Chancellor on 26 November 2025, set out a medium-term plan for public finances. This included departmental expenditure limits up to 2028/29. The Budget also confirmed the anticipated changes to business rates with the introduction of two lower multipliers for Retail, Hospitality and Leisure to be funded by a new high value multiplier from April 2026.
- 3.9 The reform of funding arrangements is the most significant change in over two decades. There are likely to be winners and losers, and transitional mechanisms will be crucial to avoid services being put at risk. The changes are welcomed by the Council however financial planning is still challenging due to the very tight national government funding position, significant cost of living pressures facing our residents and higher interest rates together with major uncertainties over the future economic outlook. This creates the context within which we must now consider our MTFS proposals. Given the significant cost pressures the Council is proposing setting a detailed budget for 2026/27 only but within the context of a four-year MTFS.

- 3.10 Despite the significant cost pressures, as a large complex organisation delivering many essential services to our community, we need to plan over a medium-term period. This is particularly the case for large capital projects which may take more than one year to complete. Therefore, this report sets out the MTFS covering the period 2026/27 to 2029/30. However, due to the high levels of increased demand for services and cost pressures the projections beyond next year are indicative and will be regularly updated as further information becomes available.

4.0 Summary of main proposals

- 4.1 The Council has a long track record of sustained strong and effective financial management and has demonstrated a willingness to take difficult decisions when required. Despite having to deliver £195.3m of ongoing annual budget savings by the end the current financial year since 2009/10, the Council has continued to manage its budget effectively.
- 4.2 However, due to the current high levels of financial pressure arising from the increased demand for and cost of Adult Social Care, this report recommends a council tax increase equivalent to £0.72 per week general council tax increase for the average (Band B) property and £0.48 per week for the ASC precept. All the funding raised through the council tax increase will be invested in the provision of Social Care services for the most vulnerable children and adults in our community. In 2025/26, Telford & Wrekin Council has the lowest level of council tax for the services that this council provides in both the West and East Midlands and one of the lowest levels of council tax out of all English unitary authorities. Council tax comparisons are included in Appendices 1 and 2. At Band D (the national comparator) council tax in Telford and Wrekin for the services that we provide is £649.21 less pa than the highest Midland Authority. Council tax in the Midlands is, on average, 19% higher than in Telford & Wrekin (£305.07pa more at Band D for the services that this Council is responsible for). At Band D, council tax in Telford & Wrekin is lower than our nearest neighbours by £193.00 for Shropshire Council, £206.35 for Staffordshire County Council and £574.91 for Walsall Council.

Even after the proposed council tax increase which will cost the average resident (based on a Band B property) £1.20 per week, it is likely that the Council will still have the lowest council tax in the midlands for the services that it provides. The increase in the total bill for each household will be affected by the decisions of the Police & Crime Commissioner, The Fire Authority and individual town and parish councils.



- 4.3 As part of the proposed council tax increase, the Council will apply the Government's £0.48 per week Adult Social Care precept for next year. However, all of the funding generated from the total £1.20 per week council tax increase will be invested in the provision of social care services to support the most vulnerable people in our community. The council tax increase will raise £4.7m towards the £15.8m additional investment that is required into our Adult Social Care services next year with the additional investment required being funded through further budget savings.
- 4.4 The Council's net budget for Children's Safeguarding next year will be approximately £52m and for Adult Social Care the net budget will be over £97m giving a total commitment to these two key areas of nearly £150m, equivalent to approximately 70% of the total net revenue base budget.
- 4.5 The scope for additional ongoing revenue investments next year is limited, as further investments in other priorities would require more budget savings to be identified. However, several pressure areas have been addressed during development of the MTFS to ensure that the proposed budget is robust and sustainable.
- 4.6 The current medium-term capital investment programme totals £437m and is set out in Appendix 12. This includes:
- Over £88m to deliver high quality Nuplace and Telford & Wrekin Homes for local people to rent from a responsible and responsive landlord, and investment for affordable and specialist housing programmes,
 - Over £59m to support further Growth Fund initiatives building on our track record of delivering growth, new employment opportunities and meeting gaps in the commercial market, a recent example being Orchard Business Park at Hortonwood delivering 24 new industrial units and creating 75 new jobs,
 - Over £103m for transport and Highways which includes equipping the Council to repair more potholes with the Find it Fix it crews whose targeted approach has resulted in a 15% reduction in the number of potholes in the last four years,
 - Over £41m for education capital projects including investment in school expansion projects to increase pupil places
 - Over £5.5m for a range of housing initiatives, including affordable warmth, empty properties, rough sleeper, disabled facility grants and temporary accommodation.

- £16.3m for Leisure & Cultural Schemes including a new swimming pool, new gym equipment and amphitheatre improvements,
- Over £56m Local Regeneration Fund including Towns Fund investment in Oakengates and Wellington and Levelling Up funding for Station Quarter and the Theatre,
- Over £22m Pride in Place Programme to build stronger communities, create thriving places and drive regeneration with investment in the Woodside, Sutton Hill and Brookside areas.

4.7 Some of the investments highlighted above also generate a financial benefit, as well as fulfilling their primary purpose. For example, NuPlace which provides high quality homes for rent from a reliable landlord, mainly at market rent levels and has enabled brownfield sites to be brought back into use and investment in the Property Investment Portfolio (PIP) to attract and retain jobs for local people and to provide other regeneration benefits for our residents. An ancillary consequence of both these investments is that it is anticipated they will bring long term capital growth which will strengthen the Council's balance sheet as well as generating revenue returns well in excess of the associated loan repayment charges. They will also bring other direct and indirect financial and other benefits to the residents of the Borough including additional income from council tax and business rates which will be used to help front line services such as Adult Social Care, as well as protecting and creating jobs for local people.

4.8 However, of course, we cannot continue to deliver everything that we do currently in exactly the same ways as we have done previously and need to continue to make savings where we can. Since 2009/10 the Council has delivered savings totalling £195.3m, this report contains details of our approach to identifying savings opportunities and to consultation and engagement on these proposals so that we minimise their impacts as far as possible. The report also puts forward new proposals that will deliver ongoing savings, including from additional income, of £19.1m commencing 2026/27. Despite the significant budget savings that we have had to make, the Council is still a large organisation delivering many services to local people and it is essential that we use our remaining revenue and capital resources as effectively as possible to deliver the greatest possible benefit for local people. The Council has consistently said that it will continue to protect the most vulnerable in our society and prioritise the protection of services to vulnerable adults and children in our community. The Council is committed to ensuring that we always meet the assessed needs of vulnerable people as we make changes to services, we will always place priority on these essential services and will not let financial pressures mean that we fail to meet the assessed statutory needs of vulnerable residents.

4.9 The Council will retain specific reserves and provisions to make prudent provision for likely risks including insurance excesses, bad debts etc. £21.7m has been retained in the Budget Strategy Reserve and the General and Special Fund balances totalled £4.4m at the start of the current financial year.

Further details of the reserves and provisions held by the Council are included at Appendix 5.

- 4.10 A consultation period on the proposals included in this report will run from 7 January 2026 through to 3 February 2026. The Business & Finance Scrutiny Committee will scrutinise the budget proposals. Cabinet will agree final recommendations to full Council at their meeting to be held on 12 February 2026 and final decisions on the budget and council tax for 2026/27 will be taken at full Council on 26 February 2026.

5.0 National Context

- 5.1 Since 2010 there have been significant cuts in public spending and periods of severe financial constraint. Local authorities have been particularly affected by funding cuts during this period because the Government protected many other areas of public spending – but not local government.
- 5.2 In recent years, as the Government cut funding for local authorities, they assumed that councils would increase council tax by the maximum permitted up to the referendum limit, including the introduction of the Adult Social Care precept. This has seen a direct transfer of the responsibility for funding local government services from grants provided by central government to council taxpayers. As a Council with a comparatively low level of Council Tax (see appendices 1 and 2) and most properties in Bands A and B a 1% Council Tax increase raises significantly less than in an area which has a high level of Council Tax and has a large proportion of properties in higher Council Tax bands.
- 5.3 There has been an increase in the numbers of councils requiring Exceptional Financial Support (EFS). In 2025/26 29 councils required EFS in order to balance their budgets, of these 26 has social care responsibilities. Since its introduction in 2020/21 42 local authorities have accessed over £5billion through EFS. Locally, in the face of increasing demands for key services at the same time as we have been subject to cuts in our funding from Government, the Council has exercised very active budget management and financial control by Cabinet Members and officers across the Council. The Council has demonstrated a consistently strong track record of sound financial management for over 17 years despite having to deliver £195.3m ongoing annual budget savings/additional income by the end of 2025/26.
- 5.4 Adult Social Care has faced significant additional pressures from the increase in the number of people needing access to social care services and specialist care. The Borough's population increased by 14.9% in the decade to 2024. This was the highest of all West Midlands upper tier local authorities and the 9th largest population growth of all 151 upper tier local authorities in England in that period. The population in the Borough for those aged 65 plus increased by 27.6% in the decade to 2024, in comparison to England's 15.5% increase. This was the highest increase of all West Midlands upper tier local authorities and the fourth highest of all 151 upper tier authorities in England. The population of Telford & Wrekin is projected to grow to 208,000 by 2032. This represents an

increase of 10.0% from 2022, greater than the projected growth in England (6.4%) and West Midlands (5.9%). By 2032, 21% of the Borough's population are projected to be aged 18 years and under, a decrease from 24% in 2022 but remains above the average for England (20%). By 2032, 20.3% of the borough's population are projected to be aged 65+, compared with 17.7% of the population in 2022. This represents an increase of 26.1% from 2022, compared to a projected increase in England of 20.7%.

5.5 On 20 November 2025 the Minister of State for Local Government and English Devolution published a written ministerial statement which was accompanied by a policy statement of the 2026/27 to 2028/29 local government finance settlement. This included the governments formal response to the summer consultation on Fair Funding Review 2.0, the governments formal response to the 2025 consultation on the delivery of the business rates reset and a policy paper on delivery of the business rates reset. The policy statement confirmed that the Government will deliver a three-year local government finance settlement in December 2025 for 2026/27 to 2028/29 which will be the first multi-year settlement in a decade. The policy statement is a significant step in the Fair Funding Review firming up many of the proposals within the consultation and will see the needs of local authorities reassessed through the new relative needs formulas taking into account more up to date data around deprivation and population.

5.6 On 26 November 2025 the Chancellor delivered her Budget to the House of Commons. This included the anticipated changes to the business rates system.

6.0 Fair Funding Review 2.0 and Reset of the Business Rates Retention System

6.1 Significant changes were made to the local government finance system from 2013/14 including the localisation of a share of business rates, the replacement of the national Council Tax benefit scheme with local Council Tax Support schemes and the transfer of responsibility for Public Health services from the NHS to councils with the introduction of a ring-fenced Public Health Grant funded by the Department of Health and Social Care. This change to the local government finance system represented a significant transfer of risk from the Government to councils but also brought opportunities and incentives to encourage growth in local communities in line with the Government's national drive to increase the availability of housing and jobs.

6.2 The Fair Funding Review 2.0, alongside the reset to the Business Rates Retention system, will see the most significant change to local government funding since 2013/14. The Fair Funding Review 2.0 is aimed at better aligning funding with need across the country by updating formulas used to calculate local authorities need for services relative to one another. These formulas haven't been updated for decades and use data that is significantly out of date. There are currently 15 formulas used in the needs assessment which will be simplified to 9 formulas from 2026/27 onwards. The formulas will be kept up to date with the use of projections and regular resets.

- 6.3 The government has confirmed that the £600m Recovery Grant, introduced in 2025/26 to support the most deprived local authorities, which are least able to fund their own services through locally raised income, is going to continue across the multi-year settlement with amounts guaranteed at 2025/26 levels.
- 6.4 The settlement will include £3.4billion in new grant funding for adult and children's social care across the three years resulting in a 2.6% average annual increase in core spending power over the spending review period. The government is simplifying more than 30 funding streams worth nearly £47billion across the multi-year settlement including the merging of £21.5billion of existing funding into four new consolidated grants as follows:
- Homelessness, Rough Sleeping and Domestic Abuse Grant (£2.4bn) – includes Homelessness Prevention Grant, Rough Sleeping Funding and DA Safe Accommodation Grant.
 - Children, Families and Youth Grant (£3.1bn) – includes social care prevention grant, supporting families funding, new investment of £547m, Holiday, Activities and Food Grant, Pupil Premium Plus Post-16 grant.
 - Public Health Grant (£13.45bn) – main Public Health Grant, Drug and Alcohol Treatment and Recovery Improvement Grant, Local Stop Smoking Services and Support Grant and Swap to Stop scheme funding.
 - Crisis and Resilience Fund (£2.5bn) – Household Support Fund and Discretionary Housing Payments.
- 6.5 A number of existing grants totalling £25.3billion will also be redistributed using the new Fair Funding Assessment including:
- Social Care Grant (£17.8bn)
 - Adult Social Care Market Sustainability and Improvement Fund (£3.15bn)
 - Employers National Insurance Contributions (£1.51bn)
 - New Homes Bonus (£0.87bn)
- This will result in a significant increase to the level of revenue support grant received as these grants are rolled in.
- 6.6 The Government will include transitional arrangements in the new reformed system to enable authorities to adjust to the new funding allocations. This will be achieved through the use of funding floors; however, the majority of social care authorities will receive a real term increase.
- 6.7 Other issues facing the Council include:
- Reductions in interest rates set by the Bank of England have been slower than anticipated. This could impact on the generation of assumed capital receipt values and on Council budgets for local Council Tax support (if unemployment increases or household incomes fall) and the budgets for homelessness, housing benefit etc.
 - The impact on commercial income from loss of business through external factors

- The levels of demand for key front-line services – particularly children’s safeguarding and Adult Social Care services.
- The levels of pay awards from April 2026 and future years.
- The impact of the significant changes to the Business Rates Retention system from 2026/27 including the introduction of 3 new multipliers, a system reset and revaluation which could result in an increase in level of appeals.
- Other legislative changes that will impact the Council such as the Renters Rights Act and the extension of free school meals eligibility.
- Projections of what the council’s budget gap might be in 2027/28, and later years are therefore extremely difficult to make. Projections are based on the Council’s budget model which will be regularly refined and updated as and when additional information becomes available. It is however certain that the actual position will be different from the projections for 2027/28, and later years included in this report.

7.0 Autumn Budget Statement November 2025

7.1 The Chancellor presented her budget on 26 November 2025 to the House of Commons. The Office of Budget Responsibility also published its Economic and Fiscal Outlook update. The majority of relevant announcements for local government were around business rates reform and a council tax surcharge which billing authorities will be required to collect on behalf of central government. Announcements relevant to local authorities included:

- New Council Tax surcharge from 2028/29 to be collected alongside council tax at a flat rate charge to owners. This will be based on new valuations to be prepared at 2026 prices for hereditaments over £2m, starting at a £2.5k surcharge.
- Mayoral Strategic Authorities and other growth funding – new designated areas, extension of pilots, skills funding devolution.
- SEND and the extension of the DSG statutory override – the government will set out substantial plans for reform of special educational needs provision early in the new year to deliver a sustainable system which will support children and families. Future funding implications will be managed within the overall government Departmental Expenditure Limits once the statutory override ends in 2027/28 which means that local authorities will not be expected to use general funds after 31 March 2028. Details around the government’s plans to support local authorities with historic and accruing deficits will be provided in the Local Government Finance Settlement.
- Living wage increase of 4.1% to £12.71 per hour and 8.5% for 18–20-year-olds to £10.85 per hour from April 2026
- Adjustment to treatment of earnings in Housing Benefit and Universal Credit to remove reductions to benefit for increases in working hours

- Administration of pensioner Housing benefit and Pension Credit to be brought together from Autumn 2026
- £48m additional funding to boost capacity in the planning system including additional investment to recruit an extra 350 planners in England by expanding the Pathways to Planning Graduate Scheme and creating a new Planning Careers Hub. The Council have already had the benefit of taking 2 Graduates through this scheme.
- Investment of £18m over two years in up to 200 playgrounds across England.
- Providing additional funding to enhance Trading Standards capabilities.
- Local authority charge points capability funding - £100m to accelerate installation of charge points where people live and work.
- Overnight Visitor Levy – the government has set out a plan to introduce a new overnight levy that will apply to visitors at accommodation providers. It would be up to mayors and other local leaders to introduce a modest charge. The government is seeking views on this proposal.
- The government will provide an additional £1.5billion capital investment to tackle fuel poverty through the Warm Homes Plan, in addition to the £13.2billion of funding allocated at Spending Review 2025.
- By 2029/30, the government will commit over £2billion annually for local authorities to repair, renew and fix potholes on their roads
- The government is adjusting how earnings are treated for Housing Benefit and Universal Credit claimants in supported housing and temporary accommodation, so that most claimants will not be subject to reductions in income for working more hours.

7.2 The Chancellor confirmed the changes to the business rates system, which were anticipated, with the introduction of two lower multipliers for Retail, Hospitality and Leisure (RHL) to be funded by a new High-Value Multiplier. The RHL multipliers are 5p lower than the existing national multipliers, 10.4% below the national standard multiplier and 11.6% below the national small multiplier. This is alongside a reset of the business rates system and a revaluation to reflect changes in property values since 2023. There will be a transitional relief scheme for businesses from 2026/27 for 3 years of the rating list which will cap business rates increases each year to a set amount.

- 7.3 The LGA's initial response to the Budget was "The Government has acted on LGA calls to provide greater financial certainty and a simpler funding system, which are hugely important for councils. While funding levels have increased in recent years, councils will be rightly anxious that today's budget does not provide the increase in funding they desperately need to ensure their financial sustainability, protect services, support local communities, and address national priorities. Councils work tirelessly to deliver on the ambitions of residents and are key to solving many of the challenges the Government is looking to address. However, local government finances remain under severe pressure with councils facing huge cost pressures in areas including adult social care, temporary accommodation, SEND, and home to school transport."

8.0 Local Context

- 8.1 Telford & Wrekin Council is a high performing local authority providing good quality services for the lowest council tax in the Midlands region for the services that the Council is responsible for.

Making the borough a better place to live

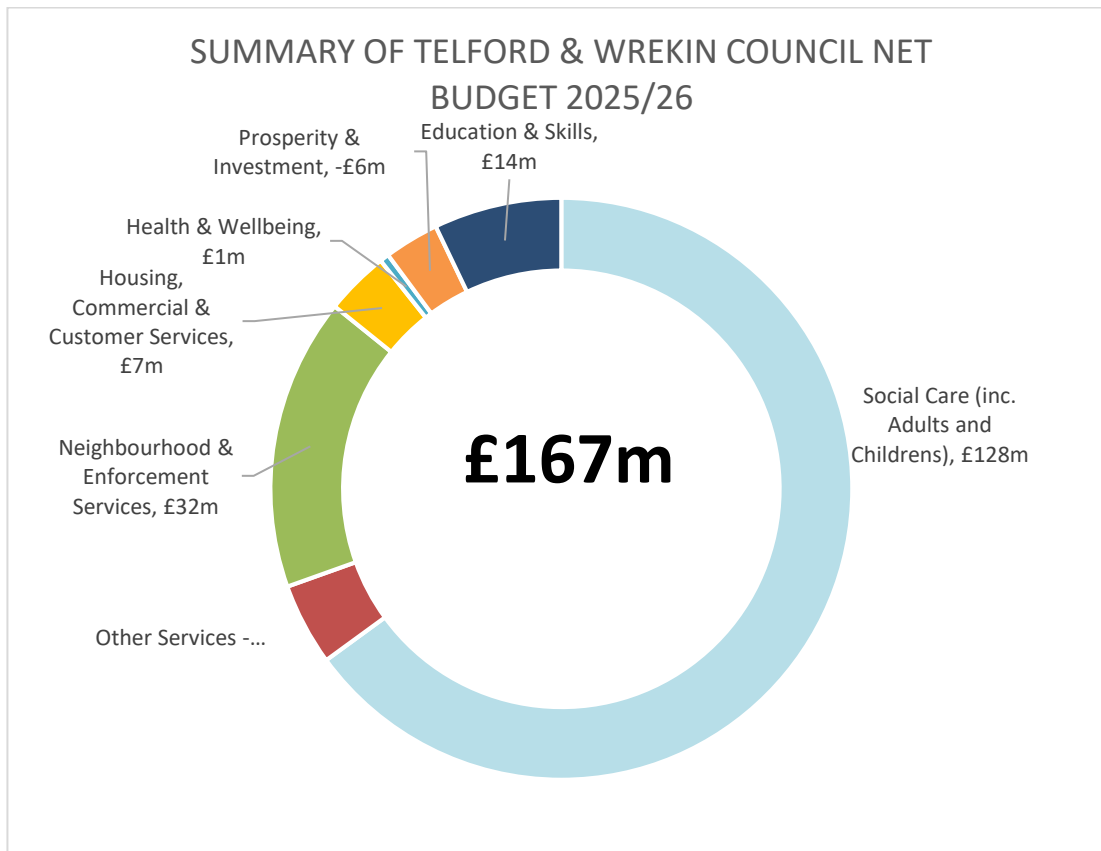


- 8.2 The Council has sought to offset part of the loss of Government grant by generating income by adopting a more commercial approach to many existing services. We have sought to ensure that this approach spreads fixed costs, maximises use of any spare capacity and where possible brings environmental, social, or economic benefits to our residents. We were the second council nationally to open a commercial solar farm and are continuing to invest in Nuplace, a wholly owned company, which offers high quality homes, mainly at market rents.



- 8.3 Primarily Nuplace was established to increase the supply of private rented accommodation in the area, to regenerate brown field sites that the Council had been unable to sell and to drive-up standards in the wider private rented sector by offering a high-quality alternative to private tenants. However, Nuplace also generates a surplus after paying all associated costs. The return is used to help reduce the amount of cuts that we would otherwise have to make to the front-line services that the Council provides to our community.
- 8.4 The Council is also committed to investing in the Borough's future. Ensuring that the Borough is an attractive place to live, work, learn and visit is essential if we are to attract new businesses that will create jobs and bring prosperity to the area and the people that live here. The Council also benefits from retaining a share of any additional business rates (between "reset periods") which also helps to minimise the cuts that we have to make to front-line services.
- 8.5 As part of our "Business Winning, Business Supporting" Approach, the Council continues to make investments in our Property Investment Portfolio through our "Growth Fund". Unlike some councils all property investments are within the Borough. The primary purpose of the Growth Fund is to attract new jobs to the Borough from inward investors, but it can also retain existing jobs in companies looking to expand and which may otherwise move out of the borough. Any net return after covering all associated costs is used to support front line services as will additional retained income from business rates between any reset periods.
- 8.6 On 27 February 2025, the Council approved a detailed one-year service and financial planning strategy for the current financial year within the context of a four-year MTFS. The one-year detailed strategy was agreed because the Government only provided a one-year funding settlement. The Council remains committed to key themes from this earlier strategy and will continue:
- To work with partner organisations, including Town & Parish Councils and voluntary sector and community groups to seek to identify ways to mitigate the impact of some of the cuts to services that we can no longer afford to provide. These discussions have been very successful, and the Council is committed to extending this approach further through Partnership Deals with some transitional funding potentially available where appropriate.

8.7 The budget set for the current year and which forms the basis for the budget for future years is summarised in the chart below:



8.8 The chart shows that in 2025/26, £128m, or 76% of our net budget, is spent on social care for adults and children. Financial Management reports to Cabinet during the year have consistently highlighted that at Telford & Wrekin adult social care services are facing pressure despite the significant additional ongoing investments made in recent years, additional ongoing investment is therefore required to ensure a robust MTFS in future years.

9.0 A Council Working to Protect, Care & Invest to Create A Better Borough

9.1 Despite our severe financial constraints, Telford and Wrekin is a progressive Council with ambitions to improve the Borough and the lives of residents. The Council has an ambitious investment programme to protect, care and invest to create a better borough.



- 9.2 Our Council Plan agreed by Cabinet in February 2022 and updated in November 2024, sets out how as a Co-operative Council, the organisation wants to take forward the Borough over the medium term. It is a Plan which is centred on tackling the inequalities that exist in our communities. We will build a strong, clean economy and will ensure that all communities benefit from this - that the very real differences between our communities are “levelled- up” and that all of our communities are resilient, healthy and prospering. Core to all of this will be the action we take to protect our environment and playing our part in tackling the climate emergency. In October 2022, Cabinet agreed a 10-year vision for the borough providing the organisation with a long-term plan for the sort of place we want the borough to be in 2032, outlining our ambitions but also the challenges we want to have addressed. Vision 2032 has been developed with our key strategic partners including the NHS, Police, Telford College, and Harper Adams University providing a series of shared ambitions that we can collectively work together to achieve.
- 9.3 Despite the severe financial challenges we face, our mission is clear. We will support residents and businesses, attract new jobs and investment and promote clean growth in the borough, whilst seeking to protect, as far as we are able to, priority front-line services and are working co-operatively with our residents and partners to deliver these.
- 9.4 From our on-going engagement with local people over many years, we are clear that they and their families have some fundamental priorities which we as a Council will work with them to achieve. We know that the people of Telford & Wrekin want to live:



- **In a safe community** – we work in partnership with West Mercia Police to ensure that Telford & Wrekin remains a low crime area. Our work to

support and safeguard children from sexual exploitation has been recognised by Ofsted as amongst the best in the country.

- We have worked to get Telford designated as a White Ribbon Town where domestic violence is not tolerated. Our Public Protection team deliver our enforcement agenda to ensure that local services and facilities are safe, that nuisances are tackled and houses in multiple occupation are better managed. We have made a commitment as a Council to always look after the most vulnerable in our community despite the significant budget challenges that we face.



- **In a clean environment** – we work in partnership with Idverde and Veolia and also with our Town and Parish Councils to ensure that our streets, parks and public spaces are clean and tidy and that we have first class waste collection and recycling services. Household Recycling Rates are currently 49.2% and we continue to provide a collection service for green waste at no extra charge to the public.



- **In a place with good roads and pavements** – each year we invest in a major programme to repair and maintain our roads and pavements. We have also secured significant amounts of Government funding to improve many roads, roundabouts and junctions so that congestion caused by more cars using our roads in the future will be reduced or avoided. The results from the National Highways & Transportation Survey (NHT) for this year have us second in the region for overall satisfaction with roads, we are fourth nationally and third out of all unitary authorities. We have:
 - 626 miles of road,
 - 743 miles of footpaths,

- 132 cycle ways,
 - 20,000 streetlights,
 - 120 roundabouts
- Through our 'Pride in Your Community' initiative and through creative use by elected members of their ward fund allocations, we have also made lots of small improvements in communities and on estates that can make a big difference to everyday life.



- **Where there are first class schools and education facilities** – we work in partnership to support our primary, secondary and special schools and performance is amongst the best in the West Midlands. We will continue to invest in maintaining and extending school buildings.
- **Where they have a job and there is a thriving economy** – through our Enterprise Telford approach, we are attracting more new businesses to come to our Borough every year bringing new jobs. We have also supported many existing businesses to succeed and expand.



- Through our 'Pride in your High Street' initiative, we have sought to give local businesses the key skills to both survive and thrive in our town centres. We work to protect local jobs; we have lobbied Government to retain key activity in our town. We also work, through our Job Box and Apprenticeship schemes, to ensure local people, and particularly young people, have the skills they need to get a job.

9.5 As a co-operative council, we place residents at the heart of our decision-making. Our commitment to protecting, caring for, and investing in the borough is shaped by ongoing dialogue with the community. We consult with residents not only to hear their views, but to gain a deeper understanding of how proposed changes may affect those most impacted. This insight is essential to

shaping fair, informed, and responsive decisions that reflect the needs and priorities of our diverse borough.

- 9.6 Throughout the year, we've undertaken focused engagement activities to ensure that key issues are explored in depth before any decisions are made. Over the past 12 months, we've consulted on a wide range of significant topics, including:
- Housing Strategy
 - Supported Bus Service
 - The Council's budget for 2025/26
 - Residents Survey 2024/25
 - EV Charging
 - Draft Statement of Licensing Policy
- 9.7 Residents can also get involved and have their say on a range of different subjects through our Community Panel. This is intended to be a representative group of residents who volunteer to give their views and ideas on a range of local issues and services. When they sign up, they identify themes of interest, so we only contact them about what they wish to be consulted about.
- 9.8 We also have over 200 volunteers supporting our Mystery Customer programme, as we want to understand what it's really like to be a customer of our services — to gain insight into what people expect and the standard of service they receive. This programme enables us to continually and consistently capture customer feedback, which helps us identify what's working well and where improvements are needed. The insights gathered play a vital role in shaping service delivery, driving up standards, and ensuring that our services meet the needs of those who use them.
- 9.9 While many other councils have focussed on making cuts while neglecting growth and stopped major development projects, we continue to prudently invest to create jobs and safeguard the future prosperity of the Borough and its residents.
- 9.10 Underpinning our relationship with the community is our vision to **Protect, Care and Invest to create a better borough** and our Co-operative values. These values are at the heart of all that we say and do as an organisation enabling us to deliver our five corporate priorities:
- **Openness and Honesty** - being open and honest in the way we work and make decisions and communicate in a clear, simple and timely way.
 - **Ownership** - being accountable for our own actions and empower others with the skills to help themselves.
 - **Fairness and Respect** - responding to people's needs in a fair and consistent way.

- **Involvement** - working together with our communities, involving people in decisions that affect their lives and be prepared to listen and take on new ideas.

Our Vision, Priorities and Values



- 9.11 Our MTFS is the financial expression of our priorities. Through the development of a sound MTFS we maximise the use of revenue and capital resources and ensure that we allocate the funding that is available in the best way to deliver as far as possible on or overall vision to Protect, Care and Invest to Create a Better Borough. “Service Strategies” are prepared for each of the Council’s directorates. These demonstrate how the budgets for each directorate are used to support the work of each directorate and the linkages to each corporate priority. Service Strategies for 2026/27 have been included in Appendix 4. The Capital Programme is analysed by corporate priority later in this report to show how we use our capital resources to deliver our corporate priorities.

10.0 Funding Settlement for 2026/27

- 10.1 The provisional local government funding settlement for 2026/27 was announced on 17 December 2025. The provisional settlement is the first multi-year settlement in over a decade with funding allocations covering 2026/27 to 2028/29 being provided. It should be noted that the settlement will remain an annual event and figures for future years are subject to change until “locked down” by their own settlement. The figures for all years are based on the outcome of the Autumn Budget and Spending Review, announcements of the

2025 Budget and the 20 November Policy Statement. The main headlines are as follows:

- Fair Funding Assessment - MHCLG has published the provisional outcome of the Fair Funding Review which sets the underlying figures for the Fair Funding Assessment. This is split between Baseline Funding Level and revenue support grant.
- Business rates reset, revaluation and multiplier reform – the settlement reflects MHCLG’s latest analysis on the impact of the business rates revaluation, reset and introduction of new business rates multipliers.
- Council Tax – the council tax referendum limit in 2026/27 will continue to be 2.99% for the general council tax increase and 2% for the social care precept.
- Adult social care funding – Additional adult social care funding worth £150m in 2026/27, £250m in 2027/28 and £500m in 2028/29 has been added to RSG and will be distributed using the new adult social care relative needs formula. The Department of Health & Social Care will shortly publish “notional” adult social care amounts which will set out an expectation of how much of council funding should be spent on adult social care.
- Funding Floor Cost – amounts have been allocated in the settlement for transitional protection payments totalling £146.9m in 2026/27, £352.7m in 2027/28 and £567.5m in 2028/29.
- Recovery Grant – the 2025/26 Recovery Grant will continue over the 3-year settlement period.
- Homelessness, Rough Sleeping and Domestic Abuse grant – brings together existing grants for Domestic Abuse Safe Accommodation, part of the Homelessness Prevention Grant, Rough Sleeping Prevention and Recovery Grant and Rough Sleeping Accommodation Programme. This consolidated grant now forms part of core spending power.
- Children, Families and Youth grant – brings together the existing Children’s Social Care Prevention Grant and the Supporting Families element of the Children Families Grant. The total is increased by £330m in 2026/27 and reduces by £124m in 2028/29.
- Core Spending Power – which measures the core revenue funding available to local authorities to fund their core services (includes RSG, Business Rates, Council Tax and specific grants) has increased nationally by 5.7% compared to 2025/26.

10.2 The provisional settlement for Telford & Wrekin has been positive with spending power increasing by 8.8% in 2026/27. This includes over £6m in additional Revenue Support Grant for 2026/27 and increases in ringfenced grants for Children, Families and Youth and Homelessness, Rough Sleeping and Domestic Abuse.

- 10.3 The deadline for responses to the provisional settlement is 14 January 2026. The Chief Financial Officer will agree a response to the provisional settlement with the Cabinet Member for Finance, Governance & Customer Services.

11.0 Base Budget For 2026/27

- 11.1 The base budget for 2026/27 totals £233.4m and is summarised in Appendix 7. The budget will be restated after final decisions have been taken on the savings and investment proposals contained in this report.
- 11.2 As previously highlighted in this report, there are many areas of significant uncertainty facing the Council and our overall financial position beyond March 2027.
- 11.3 It is with this uncertainty over the medium-term financial outlook facing the Council in mind that the balance between the key components of the overall MTFs need to be considered i.e.:
- New ongoing revenue and one-off capital investments (which also impact on the revenue budget both in the year of spend but also in some cases for many decades ahead),
 - The balance between further savings and the level of council tax increase,
 - The use of a prudent level of one-off resources versus retention of sufficient one-off resources to provide future flexibility and assurance of financial sustainability through the medium-term.
- 11.4 It is essential that we now use the best available information to estimate the potential level of budget shortfall in future years so that we can start to plan ahead now through this MTFs framework which is based on the Council's multi-year budget model. This includes many variables and will be regularly reviewed and updated as further information becomes available. Using current available information and assumptions, the position is summarised in the table below. However, it must be noted that the actual position may be very different to that set out below.

Base Budget Movements from 2025/26

	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
2025/26 Base Budget	167,639	167,639	167,639	167,639
Changes to Contingencies	(3,250)	(3,250)	(3,250)	(3,250)
Pensions - benefit from triennial evaluation - reduction in employers contribution and	(4,000)	(4,000)	(4,000)	(4,000)

	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
fully funded position				
Inflation on major contracts and utilities	2,058	3,258	4,458	5,658
Pay Inflation	1,460	3,860	6,280	8,749
Changes to other Government Grants – including grants transferring to RSG	29,862	40,886	40,886	40,886
Adult Social Care additional investment	25,283	31,733	38,688	46,326
Children's Safeguarding additional investment	4,617	6,691	7,962	10,073
Theatre costs	-	250	500	500
Grounds & Cleansing Contract	-	-	-	700
Ongoing Revenue Cost of Council Investment Programme	1,021	1,281	1,281	1,281
Cost of capital Programme	3,555	6,617	7,832	6,472
Savings previously approved	1,978	1,863	1,863	1,863
Other	3,230	2,831	2,571	2,579
Updated Base Budget	233,453	259,659	272,710	285,476
Assumed income from Council Tax	(99,582)	(100,425)	(101,925)	(103,425)
Assumed Revenue Support Grant	(12,968)	(13,202)	(13,466)	(13,735)
Grants Transferred into RSG	(29,052)	(38,704)	(38,704)	(38,704)
Additional RSG	(6,500)	(12,714)	(19,171)	(19,171)
Business Rates (including "top-up" and s.31 grants)	(59,984)	(62,204)	(63,459)	(64,739)
Projected Funding	(208,086)	(227,249)	(236,725)	(239,774)
Base Budget Gap before Council Tax Increase	25,367	32,410	35,985	45,702
Less:				

	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
Council Tax Core Increase - 2.99% in 2026/27	(1,877)	(1,877)	(1,877)	(1,877)
Adult Social Care Increase - 2% in 2026/27	(2,806)	(2,806)	(2,806)	(2,806)
Base Budget Gap after 26/27 Proposed Council Tax Increase	20,684	27,727	31,302	41,019
Additional Savings	(20,684)	(18,790)	(19,114)	(19,114)
To find from further savings/use of balances/council tax increases in future years	0	8,937	12,188	21,905

Notes:

- The overall position will be firmed up in the February report to Cabinet by which time the Council should have final allocations for most of the grants. The February report will also reflect any additional budget pressures and opportunities that arise over coming weeks.
- The actual amount of business rates available for the budget strategy will be confirmed when the NNDR 1 form is completed and submitted in January 2026. There are significant changes to Business Rates Retention in 2026/27 which include the impact of Revaluation 2026, the Business Rates Reset, two new multipliers for Retail, Hospitality & Leisure and an additional multiplier for businesses with RV over £0.5m. This will make the NNDR1 form far more complex than in previous years.
- No assumption has been made for any increase in either the general level of Council Tax or ASC precept beyond 2026/27. All of the additional funding generated from the 2026/27 increase is to be invested in provision of social care services to support the most vulnerable people in our community.
- The projections for years after 2026/27 are only intended as a broad indication at this stage for planning purposes and the estimates will be further updated as additional information becomes available including any changes in levels of demand and inflation from those currently assumed.
- RSG figures up to 2028/29 are provisional and will be finalised as part of the Local Government Finance Settlement each year. RSG for 2029/30 is outside the multi year settlement and no increase has therefore been assumed.

- 11.5 After having delivered £195.3m of annual ongoing savings by the end of this year, it is clear that further cuts will be more challenging. Clearly the Council will seek to minimise impacts on our community by working with Town and Parish Councils, local community groups, service users, the voluntary sector, volunteers and other partner organisations. Based on the position summarised above, total savings since 2009/10 began are projected to total just under

£235.4m by the end of 2029/30 (assuming no further council tax increases and based on the medium-term projections currently available – although these will inevitably change as further information becomes available) made up as follows:

	£m
Savings made to end of 2025/26	195.3
Savings previously approved for 2026/27	1.2
Savings now put forward for implementation in 2026/27	15.5
Savings now put forward for implementation in 2027/28 and 2028/29	1.5
Projected further savings/council tax increase required from 2027/28 to the end of the 4-year MTFS period in 2029/30	21.9
Total Projected savings by end of 2029/30	235.4

12.0 Our Approach to Developing Savings Proposals Budget Engagement

- 12.1 From 2017 onwards the Council adopted a new approach to the development of future savings proposals. With many of the more straightforward savings already achieved, identifying further efficiencies has become increasingly more complex. As a result, more time is required to engage with stakeholders on potential options and to explore ways to minimise the impact of changes. We now develop savings proposals on a rolling basis, as opportunities and capacity allow. This approach enables more meaningful engagement with our communities and partners, fostering more innovative and collaborative solutions to the challenges we face across the Borough. It also means that budget engagement takes place throughout the year, rather than being limited to a short, fixed period.
- 12.2 We will commence targeted discussions with our Town and Parish Councils, trade unions, business community and local voluntary and community sector partners and the Business & Finance Scrutiny Committee during January 2026. This is part of an ongoing dialogue that will continue throughout the year as our budget proposals are developed.

13.0 Capital Receipts and Debt Charges

- 13.1 The Council's programme of property rationalisation has not only reduced running costs as we have disposed of buildings and other surplus assets but is also generating significant capital receipts enabling us to fund some investment from internal resources rather than from increased borrowing. Due to a temporary Government relaxation in regulations, the Council is also able to use new capital receipts to fund transformation and statutory severance costs. Debt clearly has to be repaid and adds to pressure on the revenue budget so the generation of capital receipts from the sale of surplus assets helps protect essential front-line services. This reduces the amount of cuts that would otherwise have to be made.

- 13.2 The Council, unlike the Government, is not able to borrow to fund revenue services as the Council has to set a balanced revenue budget each year with any shortfall being funded by the use of balances or from further cuts to spending or increased income.
- 13.3 Some capital investment that is incurred to achieve Council objectives such as Nuplace which is offering tenants in the private rented housing sector the option of a high-quality home operated by a long-term responsive landlord not only deliver Council priorities but fund assets which are likely to increase in value over the long term and generate a revenue return greater than the cost of the associated debt charges. The cumulative growth in the Nuplace portfolio was 32% to the end of March 2025 with Nuplace generating a surplus which is used to support essential front-line services and to reduce the cuts to services that would otherwise be required. Debt repayments represent a long-term fixed charge against the revenue budget which reduces the amount of funding available for the provision of front-line services. This spreads the cost of the acquisition of these assets over the useful life of the asset and therefore the cost is borne by the council taxpayers that benefit from the asset. The Council carefully assesses each potential new investment to ensure that it does not expose the Council to an unacceptable level of risk either on an individual basis or when considering the entire debt portfolio of the Council with our approach set out in the capital and investment strategies, the treasury management strategy and prudential indicators reports that are considered by full Council each year.
- 13.4 In Telford & Wrekin debt repayments in 2025/26 accounted for 8.7% of the net revenue budget (including payment to Shropshire Council in respect of pre-unitary authority debt). This calculation does not take into account the income generated from capital schemes such as Nuplace and the Growth Fund for which the income generated covers the cost of debt associated with the capital investment as well as providing a return to the Council. Income from Nuplace is forecast to be £2m in 2025/26 and net additional income from the Property Investment Portfolio, which has been boosted by the Growth Fund investment, is expected to exceed £10.3m.
- 13.5 Our programme of asset sales totals £17.788m over the medium term. The planned profile of these receipts is shown below:

	£m
2025/26	6.877
2026/27	3.571
2027/28	1.340
2028/29	6.000
Total	17.788

- 13.6 Generation of these receipts is a key assumption within the MTFS. The Council has a detailed schedule of asset disposals to address this, which is regularly monitored by officers and all the revenue consequences of temporary financing pending these scheduled disposals are built into the Council's base

budget projections contained in this report. This dependency will continue to be subject to close monitoring. If any delay is experienced in generating expected receipts, mitigation factors could include a combination of re-phasing some capital spending schemes, identification of other assets for disposal or additional borrowing on a temporary or long-term basis although this would increase revenue costs and necessitate further cuts to other services or the use of additional one-off revenue resources such as the in-year contingency or Budget Strategy Reserve.

14.0 Section 106 Agreements

- 14.1 Planning obligations under Section 106 of the Town and Country Planning Act 1990 (as amended), commonly known as s106 agreements, are a mechanism which make a development proposal acceptable in planning terms, that would not otherwise be acceptable. They are focused on site specific mitigation of the impact of development. S.106 agreements are often referred to as 'developer contributions'. The common uses of planning obligations are to; secure affordable housing, to secure financial contributions to provide infrastructure (for example relating to necessary highways works to provide access to the development) and to help fund new educational facilities for the children of families that move into newly built houses. Careful negotiations are undertaken with developers in reaching the s.106 agreement, which are legally binding and clearly state what the funding can be used for.
- 14.2 Legally a S.106 can only be requested when it is:
 - 1. necessary to make the development acceptable in planning terms
 - 2. directly related to the development; and
 - 3. fairly and reasonably related in scale and kind to the development.
- 14.3 Negotiations have to ensure that developments remain viable and the National Planning Policy Framework (NPPF) states where obligations are being sought or revised, local planning authorities should take account of changes in market conditions over time and, wherever appropriate, be sufficiently flexible to prevent planned development being stalled.
- 14.4 The Council publishes an Infrastructure Funding Statement (IFS) each year detailing income and expenditure against S106 agreements. A copy of the current Infrastructure Funding Statement is attached as Appendix 6.

15.0 2025/26 Projected Outturn Position

- 15.1 As the Financial Monitoring report also on this agenda shows, whilst the Council continues to exercise tight financial control, the Council is still experiencing very significant pressures, in particular for Adult Social Care services. Fortunately, due to our good financial planning and management we have a one-off contingency earmarked specifically for social care, a one-off contingency for income and inflationary pressures and also our general budget contingency. We have also identified in year savings to bring the budget back into balance. Work to seek to reduce this pressure is continuing but clearly further demand pressures may be experienced in key services, for example

winter pressures in the hospital which can impact on Adult Social Care, so the actual outturn will be different, either better or worse, than currently projected as we are only part way through the year. It is, therefore, essential that all Cabinet Members and budget holders continue to exercise tight financial control and to deliver all planned savings. The position will continue to be closely monitored particularly for key services but also for seasonal factors such as winter road gritting and any potential costs arising from flooding events.

16.0 Savings Proposals For 2026/27

- 16.1 By the end of the current financial year, the Council will have delivered ongoing budget savings, including additional income, of £195.3m since 2009/10. Despite the proposed £1.20 per week (Band B) council tax increase (which includes the ASC precept) which will raise around £4.7m, it is necessary for the Council to find further budget savings in order to deliver a balanced budget without using an unsustainable level of one-off balances.
- 16.2 Appendix 9 therefore includes a schedule of additional savings that if after consultation with service users and other stakeholders were all delivered would generate a total saving of £19.1m including additional in year savings for 2025/26. This includes savings of £9.8m from 2026/27 onwards. Clearly after already having delivered £195.3m of savings, these savings now put forward will include some proposals that are more challenging. As explained elsewhere in this report, extensive consultation with service users and partners will be undertaken to identify ways to mitigate the impacts of the proposals or to identify alternative options.
- 16.3 Whilst additional investments totalling £15.8m net of savings into Adult Social Care and £2.7m into Children's Safeguarding and Family Support in 2026/27 is put forward in this report, it is not possible, even in this service to continue providing the same services in the same ways. To ensure that the Council can continue to always meet the assessed needs of vulnerable adults and children in our community, it is necessary for new approaches to be taken to deliver the best outcomes for our clients and to ensure that we operate as efficiently as possible. Continuous improvement plans are therefore in place for both Children's Safeguarding and Adult Social Care. Details of these Continuous Improvement strategies are included as Appendices 10 and 11.

17.0 Revenue and Capital Investments

- 17.1 Due to the tight financial position faced by the Council the scope for new ongoing revenue investments is limited. However, the Council has always said that it will meet the assessed needs of vulnerable adults and children and in order to do this next year, significant additional investment will be made available to Adult Social Care totalling £15.8m and Children's Safeguarding and Family Support totalling £2.7m, after allowing for planned savings, in 2026/27. In total the net budget for Adult Social Care and Children's Safeguarding is nearly £150m next year.

- 17.2 The Council is proposing a significant capital programme which totals over £436.5m and is summarised in Appendix 12. This is a very significant set of investment proposals and demonstrates the Council's commitment to **Protect, Care and Invest to Create a Better Borough**. The proposed package of capital investments will bring significant benefits to the Borough. The Council has a successful track record of securing external funding to support the capital programme with over £179m of government grants, and external funding supporting the capital programme for 2025/26 to 2029/30 and a further £7.5m of government grant committed beyond 2029/30.
- 17.3 Nuplace was established to give tenants in the private rental sector the opportunity to rent high-quality, well-maintained homes from a long-term responsive landlord and by increasing competition in this sector of the housing market standards will be driven up. The initiative has already seen:
- 608 homes delivered, across thirteen sites including 56 refurbished properties across the Borough. Of these properties, 97 are for affordable rent or built to an adaptable standard, with the remainder being rented on the open market.
 - Nuplace's growing portfolio now provides a range of homes for over 1,500 people across the Borough with houses available within North and South Telford and Newport.
 - The diversification of Nuplace by the establishment of Telford & Wrekin Homes, involving the acquisition, refurbishment, and rental of properties at locations across the Borough. This will continue to raise standards in the private rented sector.
 - Works are underway to complete a further 177 homes including both new build and converted properties. The programme has resulted in over 47 acres of brownfield land being regenerated, addressing sites that might otherwise blight communities.
 - The portfolio is performing well with a cumulative void rate to 31 March 2025, of 0.84% since the first site was completed.
 - Since 2015/16 - cumulative net incremental income of £13.8m to 31 March 2025 has been generated for the Council which has benefitted front line services such as social care services.
 - In addition, Council Tax and New Homes Bonus payments are estimated to have generated an additional £4.0m cumulatively to the end of March 2024.
 - The Nuplace investment portfolio £122.8m. Cumulative growth in the portfolio is 32% to the end of March 2025.
 - In addition to delivering much needed housing, the programme has delivered considerable added value in terms of local employment, apprenticeships, supply chain development and the delivery of a range of community projects.

- Since 2015/16 to 31 March 2025, Nuplace has delivered a cumulative profit before tax of £4.6m.

In total, the Council's investment in NuPlace and Telford & Wrekin Homes will be £169.1m since NuPlace was established.

17.4 The Council's Growth Fund, which has now operated for 10 years and:

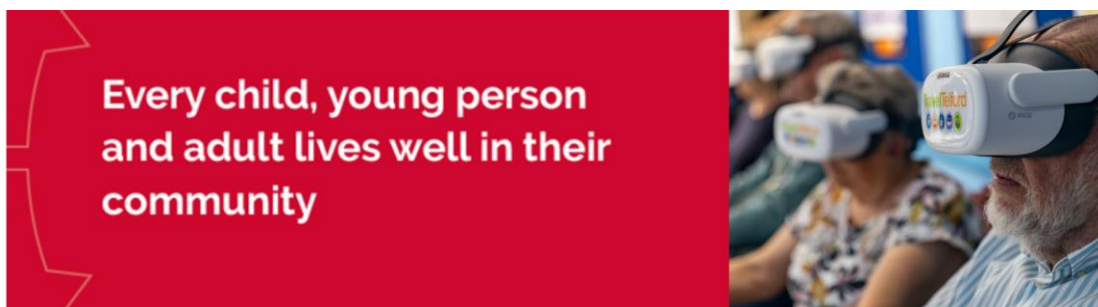
- Enables the Council to provide land, build and lease bespoke properties and offer full turnkey solutions, and continues to drive a high number of investment enquiries drawing in new investors.
- The Fund in conjunction with locally retained profit share from the Telford Land Deal, and Local Regeneration Fund Grants has additionally supported a range of public sector development schemes. This includes the wider development within Telford Town Centre at Station Quarter. This investment will support the delivery of enhanced access routes and high-quality public realm across the area and the new 4000sqm (43,055sqft) Digital Skills and Enterprise Hub (The Quad) accommodating a coordinated offer for both education and flexible space for new businesses.
- The £136.1m investment to date through the Growth Fund will deliver an ongoing return, including additional business rates income, after borrowing costs but more importantly this project is attracting and retaining jobs for residents of the Borough.

The funding committed to date into a range of investments is anticipated to help deliver approximately 1,445 new jobs.

17.5 The proposed Capital Programme will also see:

- Over £103m for transport and Highways which includes equipping the Council to repair more potholes with the Find it Fix it crews whose targeted approach has resulted in a 15% reduction in the number of potholes in the last four years,
- Over £41m for education capital projects including investment in school expansion projects to increase pupil places
- Over £5.5m for a range of housing initiatives, including affordable warmth, empty properties, rough sleeper, disabled facility grants and temporary accommodation.
- £16.3m for Leisure & Cultural Schemes including a new swimming pool, new gym equipment and amphitheatre improvements,
- Over £56m Local Regeneration Fund including Towns Fund investment in Oakengates and Wellington and Levelling Up funding for Station Quarter and the Theatre,
- Over £22m Pride in Place Programme to build stronger communities, create thriving places and drive regeneration with investment in the Woodside, Sutton Hill and Brookside areas.

17.6 The following tables analyse the capital programme against each corporate priority:



17.6.1 Every child, young person and adult lives well in their community

We want everyone in the borough to fulfil their potential, to be the best they can be. To do this it is essential that children and young people get the best possible start to life, that they receive a “good” or outstanding” education, that they learn how to stay healthy and well, and that as adults they can access lifelong learning to develop their skills. We know that everyone, whether child or adult, thrives best when they live in a community with family, friends and networks of support. The Council and our partners will work to this goal where it best meets the interest of the person. Our other four priorities will support the delivery of this priority.

Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
School Schemes	41,050	17,985	3,249	19,816	
Other Schemes	4,907	3,772	593	542	
Total	45,957	21,757	3,842	20,358	

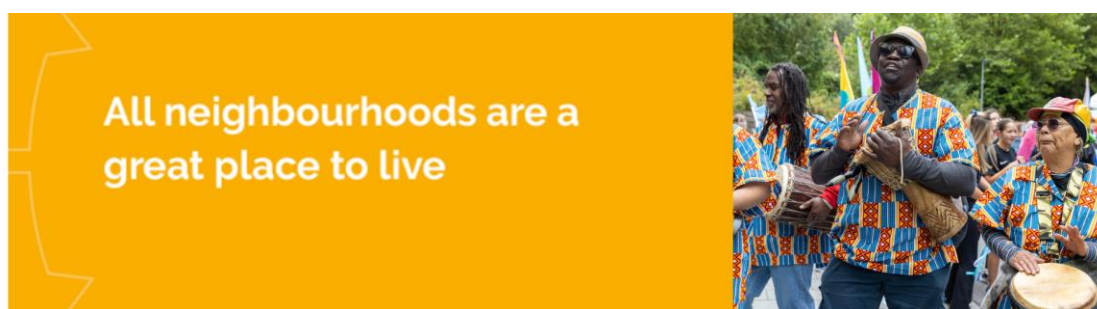


17.6.2 Everyone benefits from a thriving economy

The borough has an outstanding track record of attracting and securing investment to create jobs. Our focus will be to attract investment, drive innovation and support businesses and enable the economy to continue to

grow. This is essential if we want an economy that everyone can benefit from which will enable inequalities across our communities to be addressed.

Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
Property Investment Portfolio / Growth Fund	59,930	15,831	24,636	12,436	7,000
Local Regeneration Fund	56,691	19,911	29,780	7,000	
Pride in Place Programme	22,600		2,260	2,260	18,080
HCA Land Deal	532	402	130		
Other Schemes	1,220	200		1,020	
Total	140,946	36,344	56,806	22,716	25,080



17.6.3 All neighbourhoods are a great place to live

We want all our neighbourhoods to be safe and inclusive for everyone, including the young and the old. We want neighbourhoods to thrive and be places where people want to live. We want people to feel pride in, and ownership of, their communities and to feel as though they belong whatever their background. We want our communities to be well connected and for everyone to have access to good, affordable housing.

Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
Nuplace - Housing Investment	72,925	25,718	17,591	16,616	13,000
Affordable Housing Programme	16,142	3,396	5,746	7,000	
Highways & Transport	103,468	16,761	17,507	21,752	47,448
Playing Pitch Investment	3,015	2,515	500		

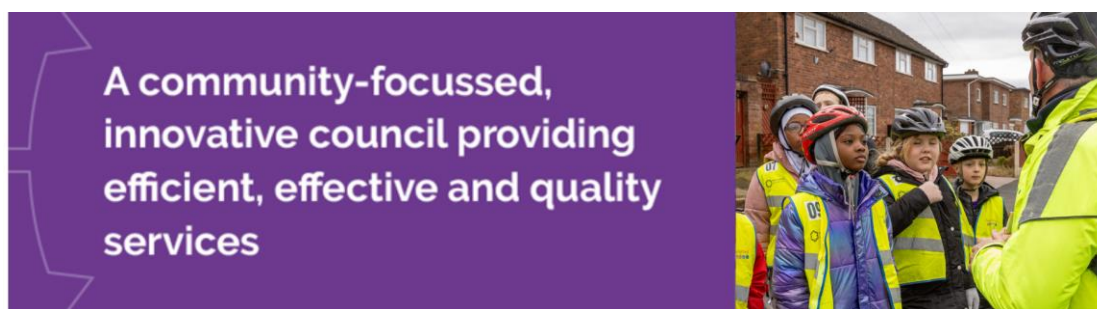
Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
Leisure & Cultural Schemes	16,312	2,146	7,501	6,665	
Environmental Improvements & Enhancements	1,933	733	300	300	600
Pride in Your High Street	2,370	665	385	1,320	
Housing Schemes	749	280	469		
Other Schemes	2,294	1,794	500		
Total	219,208	54,008	50,499	53,653	61,048



17.6.4 **Our natural environment is protected, and the Council is taking a leading role in tackling the climate emergency**

In October 2019, the Council recognised the climate emergency by committing to make the operation of the Council and the borough carbon neutral by 2030. We are committed to protecting our heritage and habitats too, protecting biodiversity both in the way in which the Council delivers its services but also through local planning policy.

Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
Climate Change	774	266	508		
LED Lighting Invest To Save	348	348			
Local Electric Vehicle Infrastructure	1,596	678	408	510	
De Carbonisation Schemes	1,029	1,029			
Flood Defence	804	700	104		
Total	4,551	3,021	1,020	510	



17.6.5 A community-focussed, innovative council providing efficient, effective and quality services

To deliver our community priorities, we will maximise the use of our resources, ensuring that we work efficiently and effectively together as one system, one organisation. We will continue to develop and support our workforce, our ICT systems and data, and our financial resources. Our decisions about how we do this will be informed by robust engagement and consultation with communities, businesses, partners and stakeholders.

Capital	Total £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 & Later Yrs £'000
Asset Management Plan	3,389	589	700	700	1,400
ICT Investment	14,059	5,794	2,814	1,651	4,000
Efficiency Capitalisation	4,489	1,500	164	625	2,000
Capital Investment Fund	1,000			1,000	
Other Schemes	2,922	1,304	473	381	764
Total	25,859	9,187	4,151	4,357	8,164

18.0 Council Tax

- 18.1 Council Tax in Telford & Wrekin has historically been low compared to other councils. Indeed, it has been the lowest across both the West and East Midlands for the last 8 years for the services that this Council provides. Appendix 1 is a graph comparing Council Tax levels across the Midlands region and demonstrates that Council Tax in this area is the lowest in the Midlands region at Band D (£1,613.67). The average Council Tax at Band D in the Midlands region is around 19% higher than in Telford & Wrekin. At Band D, council tax in Telford & Wrekin is lower than our nearest neighbours by £193.00 for Shropshire Council, £206.35 for Staffordshire County Council and £574.91 for Walsall Council.

- 18.2 Appendix 2 compares our Council Tax to the other unitary authorities in England and shows that we have the second lowest Council Tax at Band D out of 63 unitary authorities being £299.19 less pa than the average for unitary authorities of £1,912.86 which is 18.5% higher than our level at Band D.
- 18.3 As well as a comparatively low level of Council Tax, this area also has comparatively low property values with the majority of our properties being in Council Tax Bands A or B. 59.0% of total chargeable dwellings in Telford & Wrekin are in these two bands, compared to the average across all unitary authorities of just 47.9%. Whilst this is relatively good news for local residents in terms of their Council Tax bill and although we appreciate that Council Tax bills are a significant cost for local households, it means that we do not have the same scope to generate income from Council Tax as many other parts of the country where levels of Council Tax are much higher and average property values are also higher so a 1% increase raises considerably more per property than it does in Telford & Wrekin.
- 18.4 Despite the significant withdrawal of Government grant from the Council over the last 11 years, the Council has worked hard to keep Council Tax in Telford & Wrekin as low as possible recognising the financial pressures that our residents face despite the Government's deliberate and sustained policy of shifting the cost of funding local government services away from grants from central government and on to council taxpayers. The LGA have said "*the LGA has continually highlighted that council tax rises – particularly the adult social care precept – have never been the solution to the long term pressures faced by councils. This is particularly the case for social care where increases in costs and demand do not align with capacity to raise council tax. Increasing council tax raises different amounts of money in different parts of the country, unrelated to need*".
- 18.5 In the CSR and the local government finance settlement the Government have assumed that councils will increase their level of council tax by the maximum permitted without incurring the costs of a referendum. In this council's case this Government assumption is that we will increase our council tax by a total of 5% including 2% in respect of the ASC precept. It is therefore proposed to increase council tax by a total of £1.20 per week (based on Band B), including the Adult Social Care precept, for 2026/27 in line with the Government's assumptions. All of the additional income generated which will amount to around £4.7m will be used to fund additional investment in social care services to support the most vulnerable people in our community. The increase will be the average increase across the whole borough in the Telford & Wrekin part of the council tax bill and may vary slightly for individual households dependent which part of the borough they are located within and would amount to £1.20 per week for the average (Band B) property in the Borough. The increase in the total bill for each household will also be affected by the decisions of the Police & Crime Commissioner, The Fire Authority and individual town and parish councils.

19.0 Base Budget, Balances and Contingencies

19.1 Base Budget

19.1.1 A summary of the Base Budget position is included at Appendix 7 which shows a net base budget of £233.4m for 2026/27 which will be restated after final decisions have been taken on the savings and investment proposals contained in this report. Assuming a council tax increase of £1.20 per week (for average Band B) for next year and that all the savings put forward are agreed there is no requirement for the use of balances at present in 2026/27. Appendix 8 includes an analysis of the main changes in moving from the 2025/26 budget to the 2026/27 base budget.

19.2 Balances

19.2.1 Appendix 5 summarises the overall reserves and balances position of the Council after taking account of the various earmarked reserves and the risks faced by the Council. This currently shows over £21.7m available which could be taken into account as part of medium-term budget strategy considerations.

19.2.2 The Government has extended the temporary ability to fund the one-off costs of service reform projects from new capital receipts. Taking advantage of this opportunity offered by the Government will result in higher levels of debt than would otherwise have been the case and therefore higher debt charges as all capital receipts would otherwise be used to fund planned capital projects. However, whilst the debt charges are ongoing, they will be more than offset by the ongoing savings generated from the invest to save measures. To take advantage of this flexibility Full Council would need to approve an updated "Efficiency Strategy" which will be included in the Service & Financial planning report to be considered at Cabinet in February. This flexibility is in place until March 2030. In addition to this flexibility, the Council also holds some specific funds to support service transformation. Currently there are uncommitted balances in the Severance fund and the Invest to Save Fund totalling £0.6m which are available to support restructure savings and the delivery of future savings.

19.2.3 Given the exceptionally high level of uncertainty over the Council's medium term financial position as previously highlighted in this report, it is important to retain as much flexibility as possible by limiting the use of available one-offs until the medium-term position becomes clearer. The level of usable one-offs gives a good level of comfort that the proposals contained in this report are financially robust given the projected levels of spending in Adult Social Care in 2026/27 have been fully allowed for in the proposed budget.

19.3 Risk Management and Financial Resilience

19.3.1 Local Government has faced unprecedented financial challenges since 2010 and the Council has faced significant grant cuts at a time when demand for many services, such as safeguarding vulnerable children and adults, have been increasing. The Autumn Budget and Policy Statement in November did confirm that the Government is committed to reforming the approach to local government funding so that it reflects an up-to-date assessment of a need and local revenues through the Fair Funding Review 2.0. The multi-year settlement in December which included the impact of the Fair Funding Review will help financial planning through to 2028/29. As an organisation that provides a vast range of essential services to the community and spends over £500m per annum financial resilience and risk management are very important considerations when agreeing our MTFS.

19.3.2 The key elements underpinning the Council's Financial Resilience are:

- **Setting a robust budget strategy which is deliverable and sustainable**
 - ✓ The Council has a long, proven track record of strong financial management, with no overspends over the past 17 years and has consistently received an unqualified audit opinion from its external auditors
 - ✓ The Council has successfully delivered £195.3m of budget savings since 2009/10
 - ✓ Although very challenging, many savings have been phased over a number of years to allow adequate time for full consideration, consultation and implementation and in order to identify alternatives that mitigate impacts on our community.
 - ✓ An Invest to Save/Capacity Fund is in place to provide additional resources for priority areas and to assist with the delivery of savings; bids are subject to a rigorous business case development and approval process.
 - ✓ The Council has a comprehensive employee restructuring programme which is used consistently and supported by clear, costed rationales to support reductions in ongoing costs whilst maintaining the delivery of essential services and minimising compulsory redundancies as far as possible.
 - ✓ Where required, additional investment has been included in the budget including, £15.8m additional net investment in Adult Social Care and £2.7m in Children's Safeguarding & Family Support has been allowed for in 2026/27
 - ✓ Provisions are included in the accounts where required, to safeguard against potential costs, for example for bad debts and appeals against NDR valuations.
- **Strong and Effective Financial Management**
 - ✓ A robust risk based financial monitoring regime is in place to identify any adverse variances early so that corrective financial management action can take place. Additional in year savings targets have been delivered when necessary to meet service pressures.
 - ✓ A strong and proactive financial management approach is adopted by budget holders supported by their nominated finance officer.
 - ✓ The Council retains a good level of reserves and balances for the medium-term strategy.

- ✓ Continuous Improvement plans are in place to focus on Children's Safeguarding & Family Support and Adult Social Care, areas of high demand and high cost. These are monitored on a regular basis by Senior Managers and Members.
- ✓ All reports considered by Senior Management Team and Cabinet are required to include financial and legal comments prepared by suitably qualified officers to ensure that financial and legal implications are clearly understood before decisions are taken.
- ✓ Decisive corporate action is taken on a timely basis to manage the Council's overall resources in order to address pressures as they, inevitably, arise during the year given the complex disparate range of services provided by the Council.

- **Strong & Effective Capital & Treasury Management**

- ✓ There is an effective Treasury Management Strategy which aims to maximise returns for the Council while minimising risks with a solid long track record of exceeding targets set and always complying with Treasury management parameters.
- ✓ Advice on interest rate projections from independent treasury management advisors has been used when making prudent assumptions on future borrowing costs.
- ✓ Treasury management decisions are managed at a strategic level to deliver best value rather than individual loans being taken out for spending on each separate capital project which often span several years.
- ✓ Funding capital assets (i.e. assets that have a long life) from borrowing ensures that the cost of the asset is charged to the revenue account over the useful life of the asset. Clearly if all assets were paid for directly from revenue, current taxpayers would be paying for assets that will still be available to taxpayers many years in the future.
- ✓ All capital investment proposals are subject to a rigorous business case development process to manage and mitigate risks as far as possible and are funded in accordance with the Council's approved Treasury Management Strategy after taking advice from professional external advisors.
- ✓ Capital Programme resources are available, in accordance with the Prudential Code of Borrowing and capacity may exist to capitalise expenditure planned to be funded from revenue and in extreme circumstances the Minister may authorise an application for a capitalisation direction.
- ✓ The Capital Programme is monitored regularly with regular updates taken to Cabinet and Full Council, together with approval of new allocations and slippage into future years.

- **Reserves & Balances**

- ✓ The Council has General Fund and Special Fund balances as a safeguard against unforeseen costs as well as earmarked reserves and provisions for specific purposes. The Council's main Budget Strategy Reserve has an uncommitted balance of £21.7m and remains available to support the medium-term financial strategy.
- ✓ In extreme emergency circumstances, general balances and some other funds that have been set-aside for specific purposes could be used and then replaced as part of a future strategy.

- ✓ Contingencies have been built into the revenue budget: A general contingency of £3.95m in 2026/27 is held within the corporate core with a further £3.5m for inflation and pay awards also held centrally.
- **Strategic Risk Management**
 - ✓ The Council has a strategic risk register which is used to identify the substantive issues which may impact negatively on the delivery of the Council's priorities and may also have a financial impact. This is reviewed by Senior Management Team to manage risks and mitigate potential exposures both as part of everyday business and as part of decision-making processes.
- **Reducing Dependency on Government Funding**
 - ✓ Despite financial challenges, the Council has a clear goal to attract new jobs and investment and promote growth in the borough and is committed to an investment programme which will safeguard the prosperity of the borough – growth will result in additional Council Tax, new homes bonus and business rates pending proposed changes to the local government finance system and periodic resets of the system thereafter.
 - ✓ The Council has adopted innovative ways to improve quality of life for residents including Nuplace, its wholly owned housing company which provides tenants in the private rental sector the option of renting a high-quality home from a long-term and responsive landlord. The solar farm, the Telford Land Deal (a unique joint arrangement with the Marches LEP and Homes England) and the Telford Growth Fund all bring significant benefits to residents and a net financial benefit after covering all associated costs is also generated which is used to help support the provision of front-line services.
 - ✓ For 2025/26 income streams from NuPlace are projected at £2m after covering all additional costs and the net additional income from the Property Investment Portfolio boosted by benefits from the Telford Growth Fund is projected to exceed £10.3m.
- **Insurance Arrangements**
 - ✓ Appropriate insurance arrangements are in place to safeguard the Council's assets and protect against liabilities.
- **Experienced Finance Team**
 - ✓ The Council employs an in-house finance team who work closely with service managers developing good working relationships and understanding of the issues and pressures facing services.
 - ✓ The Council's finance team includes a good mix of qualified accountants, accounting technicians and other staff with extensive experience built up in the Council, in other public sector organisations and the private sector.
 - ✓ The Council makes sufficient resources available to the Section 151 Officer to enable comprehensive financial management controls to be maintained.
 - ✓ Regular Financial Management reports are produced for and considered by the Senior Management Team and for Cabinet and appropriate action is taken to manage pressures as they arise.
 - ✓ Specialist external knowledge is commissioned for specific projects where appropriate.

19.3.3 These factors, together with the Council's long track record of effective financial management over what has been an exceptionally challenging period of austerity, which was unprecedented both in scale and duration, closely followed by a pandemic and then a cost-of-living emergency provide a level of assurance that the Council is both financially competent and in a sound financial position despite the further challenges that the Council will inevitably continue to face.

19.4.0 Inflation Assumptions and Contingencies

19.4.1 The Council's budget model for future years includes an allowance for pay awards of around 3.2% for 2026/27 and 2% per year thereafter. However, the precise impact of pay awards may vary from national headline rates if further lump sum, as opposed to across-the-board percentage, pay awards are made in future years as was the case for the April 2022, April 2023 and April 2024 pay awards. After many years of considerable pay restraint which have seen the pay of council employees cut in real terms by over 23% compared to CPI (and considerably more for the most senior roles) there is a risk that the Council may not be able to retain or attract suitably skilled staff to deliver services in what is now a very challenging environment, therefore in some areas additional "market factor" allowances are applied to aid recruitment and retention.

19.4.2 In accordance with practice in recent years, no allowance has been built in for general inflation, although provision for contractually committed inflation increases (for example the waste collection and disposal and environmental maintenance contracts) and Adult Social Care costs has been made.

20.0 Education Funding – Dedicated Schools Grant

20.1 Dedicated Schools Grant (DSG) in 2026/27 will be allocated using four blocks:

20.2 **Schools Block** - funding for all mainstream primary and secondary schools via a local funding formula, although the Government is moving towards a nationally determined funding formula by gradually reducing the scope for local authorities to depart from DfE modelled allocations to individual schools. For several years T&W, with the agreement of the school's forum, has mirrored the national funding formula as closely as possible, so this process has little impact on our funding formula.

20.3 The amount in the block for Telford & Wrekin for 2026/27 is £186m. The like for like increase per pupil is just over 2%.

20.4 This Schools Block now includes equivalent sums for the previously separate School Budget Support and National Insurance grants. It also includes growth funding of £0.7m (for schools with significant growth in pupil numbers or newly opened). However, it does not include any "exceptional" funding for joint use leisure facilities.

- 20.5 For many years, Telford & Wrekin Council (along with a number of other councils) had received this funding for joint use facilities. These exceptional factors resulted in additional DSG being allocated to the Schools Block, over and above the amounts allocated via the DfE's funding formula. For financial year 2024/25 this amounted to £0.648m across 3 joint use sites. It reduced to £0.233m in 2025/26 and has now entirely ceased. These funds were used for the provision of swimming and other sporting activities at joint use sites in the Borough, located at Oakengates Leisure Centre, Stirchley Recreation Centre and Shortwood Pool. The council does not have the financial resources to replace the remaining lost funding but has engaged in discussions with schools at the affected sites in order to ensure continuing provision of leisure facilities for schools and local communities.
- 20.6 **High Needs Block** - funding for Special Educational Needs (SEN) placements and support, special schools, pupil referral units and other alternative provision. The amount allocated in this block for 2026/27 was £42.2m. Whilst this represents an increase of £1.8m compared to 2025/26, the cash increase is only due to previously separate grants being added into the block, in a similar way to the Schools Block described above. Like for like there is no increase to 2025/26 funding.
- 20.7 High needs will remain an area of significant financial pressure both nationally and in Telford & Wrekin, due to the upwards trend in the number and complexity of children and young people with high needs. The government is due to release a White Paper covering the future of SEND provision, in early 2026, including measures to stabilise the financial position. It appears likely that funds that otherwise would have been used to increase the high needs block will instead be allocated to support the "reforms" arising from the White Paper.
- 20.8 In Telford & Wrekin, services are already working to make local provision both educationally and financially sustainable, in particular by supporting mainstream schools to be as inclusive as possible. However, the authority had a DSG deficit of £4.6m at the end of 2024/25, due to high needs pressures and the current forecast anticipates that there will be a significant increase in this deficit by the end of 2025/26.
- 20.9 The government has amended finance regulations, such that any DSG deficit is ring-fenced away from the Council's general fund position until 31 March 2028. This deadline has been extended a number of times. The government has also said that after 31 March 2028, subsequent overspends on high needs will be met from national government budgets, rather than falling to local authorities. At present we therefore await more information from the DfE which will shape the future financial position of high needs.
- 20.10 **Early Years Block** - funding for free entitlement provision for children from nine months old to four years old. Publicly funded provision has significantly increased in recent years:

- From April 2024 working parents of two-year-olds have been entitled to 15 hours per week of free childcare (before this date free provision for two-year-olds was only available for children from deprived backgrounds, children in care or who had left care, children with an EHCP or children in receipt of disability living allowance).
- From September 2024, working parents of children from nine months old have been entitled to 15 hours per week of free childcare.
- From September 2025 working parents of children from nine months old have been entitled to 30 hours per week of free childcare.

20.11 This increased provision was reflected in the allocation of DSG for 2026/27 which is estimated at £35.5m compared to £30.6m in 2025/26.

20.12 **Central School Services Block (CSSB)** –funding for Local Authority central services, which in the main are statutory. Due to the inclusion of funding to cover the additional costs of employer's national insurance for centrally employed staff, the provisional allocation for 2026/27, £1.57m, is substantially higher than the original allocation for 2025/26 of £1.2m, although this was supplemented in-year by the additional funding to cover national insurance costs. The Education Services Grant (ESG) ceased at the end of August 2017 and the Government created this new DSG block specifically for central services. However, the amount allocated is far lower than the previous ESG and Local Authorities need to secure Schools Forum approval to use the CSSB for central services costs, despite the services being statutory. In addition to the CSSB, representatives of maintained schools on the Schools Forum are asked to de-delegate additional funds, (£0.4m in 2025/26) to cover costs of statutory services that apply only to mainstream schools.

20.13 Significant additional funding is also allocated to schools via the pupil premium grant (PPG). £13.2m was allocated to Telford & Wrekin schools via PPG in 2025/26. The amount of 2026/27 funding has not yet been published, but the rates per pupil have increased compared to 2025/26, from £1,075 to £1,100 for eligible primary pupils, from £2,630 to £2,690 for eligible secondary pupils and from £2,630 to £2,690 for children currently or previously looked after.

21.0 Community Engagement and Communication

21.1 As outlined earlier in the report, we will continue to work closely with a range of community groups and Town and Parish Councils to develop alternative ways of delivering services. By engaging with residents and other partners it can be possible to find alternative ways of delivering those services that support our community. We will continue to engage with a range of partners and service users (experts by experience) who could assist in developing alternative service solutions in those areas that have potential to impact upon our residents.

21.2 Our 2026/27 approach to consultation and engagement on our budget will include communication in relation to key changes to where the Council intends

to spend its budget and highlight areas for new investments. We will ensure that we engage with the community and our partners where there is an opportunity for us to work together to improve outcomes for our residents, or where there is potential for an impact on the community. We will continue to identify those who wish to work with us on developing alternative service solutions.

21.3 As in previous years, communicating and engaging with the community on our future plans is an important part of the budget process and the ways in which we will do this are outlined below. However, the aim is to build more in-depth engagement during 2026/27 and later years involving residents and partners in developing solutions, therefore an important part of our communication plan is to identify those who are willing and able to be part of this process.

21.4 The ways in which we will seek views on our proposed strategy are as follows;

- Discussions at a number of specific forums during January engaging with Town and Parish Councils, the voluntary and community sectors and local businesses through on-line sessions,
- Communications campaign including media and social media, updated budget page on the council website, and direct email communication
- Gathering comments and feedback via a wide range of channels including email, social media, in writing to freepost address and telephone and ward roadshows

Comments can be sent to us at the following E mail address:

yourviewsmatter@telford.gov.uk

21.5 Throughout this process we will also be gathering contacts of those who wish to be involved in more in-depth engagement in relation to our budget process.

22.0 NEXT STEPS & TIMETABLE

22.1 A consultation period will run from 7 January 2026 through to 3 February 2026 to enable the Council's Cabinet to give careful consideration to the views expressed before preparing their final report and recommendations to Full Council on 26 February 2026.

22.2 The Business & Finance Scrutiny Committee will scrutinise the Administration's budget proposals and should also have the opportunity to scrutinise any alternative budget proposals put forward by any Opposition group(s) prior to Cabinet on 12 February 2026. The Committee is scheduled to meet to scrutinise these proposals at three meetings during January. The Chair of the Business & Finance Scrutiny Committee will have the opportunity to present the recommendations of the Committee at the Cabinet meeting on 12 February if required. The Cabinet will determine their final recommendations for consideration by Full Council at this meeting.

- 22.3 Full Council will consider the recommendations from Cabinet and Scrutiny/Opposition Groups on 26 February 2026 when final decisions will be made and the budget and Council Tax for 2026/27 will be determined.

23.0 Previous Minutes

- Full Council 27 February 2025 - Medium Term Financial Strategy report 2025/26 – 2028/29

24.0 Alternative Options

- 24.1 This report sets out proposals for how the resources available to the Council could be used during 2026/27. Clearly the Council must meet its statutory responsibilities, additional investment therefore needs to be made in some priority services. The proposed council tax increase will fund an element of the additional investment needed but further budget savings, over and above the £195.3m ongoing budget savings delivered to date, are clearly also required to ensure a balanced budget is set that does not depend on an unsustainable use of one-off resources.
- 24.2 Development of the Council's budget strategy involves balancing a number of considerations including, the appropriate level of one-off resources to use, what level of council tax increase is appropriate in the current circumstances where demand for key services is increasing, which services we want to prioritise for any new revenue or capital investment and where budget savings (including generation of additional income) may be implemented. Budget holders and Cabinet members consider a number of options in order to be able to set a balanced overall budget for 2026/27 as set out in this report. Any alternative options must meet the legal requirement that the Council sets a balanced budget for next year which must be seen in the wider context of a robust medium term financial strategy. For example, it would not be appropriate to use all available one-off resources to set a balanced budget for next year if this resulted in an unsustainable medium-term outlook.
- 24.3 Alternative priorities and options may emerge through the budget consultation exercise and, if so, can be considered in developing the final set of recommendations for consideration at Cabinet on 12 February 2026 before final decisions are taken at full Council on 26 February 2026.

25.0 Key Risks

- 25.1 Key risks include levels of demand for key services increasing above the level that can be funded from the approved budget, interest rates increasing beyond the levels assumed, inflationary increases in the cost of supplies and services that are higher than have been assumed and income collection levels being lower than expected or a recession impacting on council tax and business rates collection and income from the Council's property holdings and discretionary fees and charges.

25.2 The proposed budget includes a revenue contingency of £3.95m to protect against unexpected changes and the Council also holds a number of specific reserves and provisions e.g. to offset uninsured losses or to cover bad debts. Budget holders actively manage their budgets and the many financial risks and challenges that Council services face. At the start of the current financial year, the Council also held uncommitted general and special fund balances of just under £4.4m and an uncommitted balance in the Budget Strategy Reserve of £21.7m.

25.3 The Council has a long track record of effective robust financial management and, despite the challenges caused by the Government's long austerity programme and the Covid pandemic, has managed to out-turn within budget for the last 17 years.

26.0 Council Priorities

26.1 The development of a comprehensive MTFS is essential to support the effective use of available resources to deliver outcomes for all Council priorities. The report includes an analysis detailing how the capital programme is allocated across corporate priorities and Appendix 4 details the service strategies for each directorate and includes an analysis of the revenue budget used to support the activities of each directorate. The service strategies also detail how each directorate contributes towards the delivery of the Council's corporate priorities.

27.0 Financial Implications

27.1 This report sets out the Council's proposed MTFS for the period commencing April 2026. The financial impacts are detailed throughout the report.

28.0 Legal and HR Implications

28.1 This report develops the proposals for the Council's budget and policy framework which will be consulted upon in accordance with the Policy Framework & Budget Procedure Rules contained in the Constitution. In accordance with the relevant provisions of the Local Government Finance Act 1992, the Local Government Housing Act 1989, the Local Government Act 2003 and the Localism Act 2011, the Council has to set a balanced budget for 2025/26 before the 11 March 2026 and has to have regard to the advice provided by the s.151 officer (Chief Finance Officer) on the robustness of the budget and the adequacy of reserves supporting the budget before doing so.

29.0 Ward Implications

29.1 Borough-wide impact.

30.0 Health, Social and Economic Implications

30.1 The MTFS includes considerable investment in social care services including net new investment to meet increasing costs and levels of demand, particularly

for complex care cases, and includes the allocation of the Public Health Grant. The MTFS also provides for support of economic development activity and direct provision of industrial and commercial units for local businesses. The Council is a large employer of local people and has considerable spending power within the local economy. Clearly reductions to budgets as a result of budget savings programmes reduces investment in the local economy although conversely the capital investment programme and additional revenue investment into social care services help to support the economy.

31.0 Equality and Diversity Implications

- 31.1 The Council uses Equality Impact Assessments as a tool to ensure our decision making takes into consideration the 9 protected characteristics with regard to the General Equality Duty (GED). We also recognise and give due regard to Care Experienced and Armed Forces Personnel which were previously approved by Cabinet. Whilst we are not legally obliged to do this through the Equality Act yet, we do have an obligation to make sure these groups of people are considered and not discriminated against either, so we think it's the right thing to do. In short, we must demonstrate that we pay due regard to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity and to foster good relations. We need to assess and analyse the practical impact on those whose needs are affected by changes to the way that we deliver our services or to our spending. We have adopted a proportionate approach that takes into account the relevance of a proposal with regard to equality. This is a measured response recognising that our resources are best aimed at dealing with those proposals that could have the most significant impact. In order to accomplish this we have followed a process designed to screen proposals and ensure that they are fully explored.
- 31.2 Our process involves carrying out an initial scoping exercise to determine which budget saving proposals may require action or further investigation with regard to equality impact. For proposals where implications are identified and are at a sufficiently developed state a proportionate impact assessment is undertaken. Where a proposal is still at an early stage of development, an equality impact assessment will be undertaken during its development. This is an ongoing process that will continue throughout the year. As we engage with our community and partners to identify where we may need to deliver services differently, we will ensure that we continue the process of screening these proposals to identify if there are any equality implications.
- 31.3 The proposals contained in this report will impact on specific groups of people. An initial Impact analysis, on the savings proposals, highlights limited equality impacts, further work will be undertaken to identify and mitigate adverse impacts as far as possible. We will continue to screen all savings proposals for potential equality impacts relative to the General Equality Duty as proposals are developed further prior to implementation and will carry out further impact analysis where appropriate, prior to any final decisions being taken.
- 31.4 Public consultation will take place between 7 January 2026 and 3 February 2026. The proposals contained in the report will also be subject to Member

scrutiny during this period. Final proposals will be considered by Cabinet on 12 February 2026 who will make recommendations to Full Council on 26 February 2026. The final agreed recommendations will be implemented during 2026/27 and future years.

32.0 Climate Change and Environmental Implications

- 32.1 The revenue budget and capital programme include specific funding to support climate change initiatives, including capital funding of £4.5m for initiatives to reduce the Council's own carbon footprint, and partnering with government, organisations and residents to reduce emissions across the Borough. This investment is critical to the commitment the Council made in 2019 for its operations and activities to be carbon neutral by 2030, and in supporting the wider aspiration for the Borough to also become carbon neutral. It directly links to the priority that 'our natural environment is protected and the Council has a leading role in addressing the climate emergency', and builds on previous investment that has enabled the Council to reduce its emissions to date by 60% compared to the 2018/19 baseline.
- 32.2 Many of the actions in the Council's climate change action plan that will be funded by this investment have considerable co-benefits. Actions that help to reduce both energy costs and emissions, for example installing insulation, combine significant financial, social, health and environmental benefits. Sustaining investment will also help to mitigate the risks associated with climate change in the UK, as set out by the Committee Independent Assessment of UK Climate Risk for the UK's third Climate Change Risk Assessment (CCRA3), published in June 2021. These include more frequent flooding and extreme weather events, causing damage and disruption to local infrastructure and services, the impact of increasing high temperatures on people's health and well-being, and an increase in the range and consequences of pests, pathogens and invasive species.
- 32.3 Climate change is already affecting our weather through warmer wetter winters, hotter drier summers and the frequency and severity of extreme weather events. This will increasingly have a significant impact on the cost of delivering Council services. The Council has, therefore, produced a climate change adaptation risk register approved by Cabinet in April 2024 to help manage these risks going forward.

33.0 Background Papers

- Local Government Association 2025 Autumn Budget: LGA Briefing – 23 October 2025
- Local Government Association Statement on Autumn Budget 26 November 2025
- LG Futures 2025 Autumn Budget 2025
- LG Futures Policy Statement: 2026/27 local government finance settlement 20 November 2025

- LG Futures Provisional Local Government Finance Settlement 2026/27 and illustrative figures to 2028/29
- Medium Term Financial Strategy Report 2025/26 to 20228/29 – Full Council 28 February 2025
- ONS Mid Year Population Estimates 2025

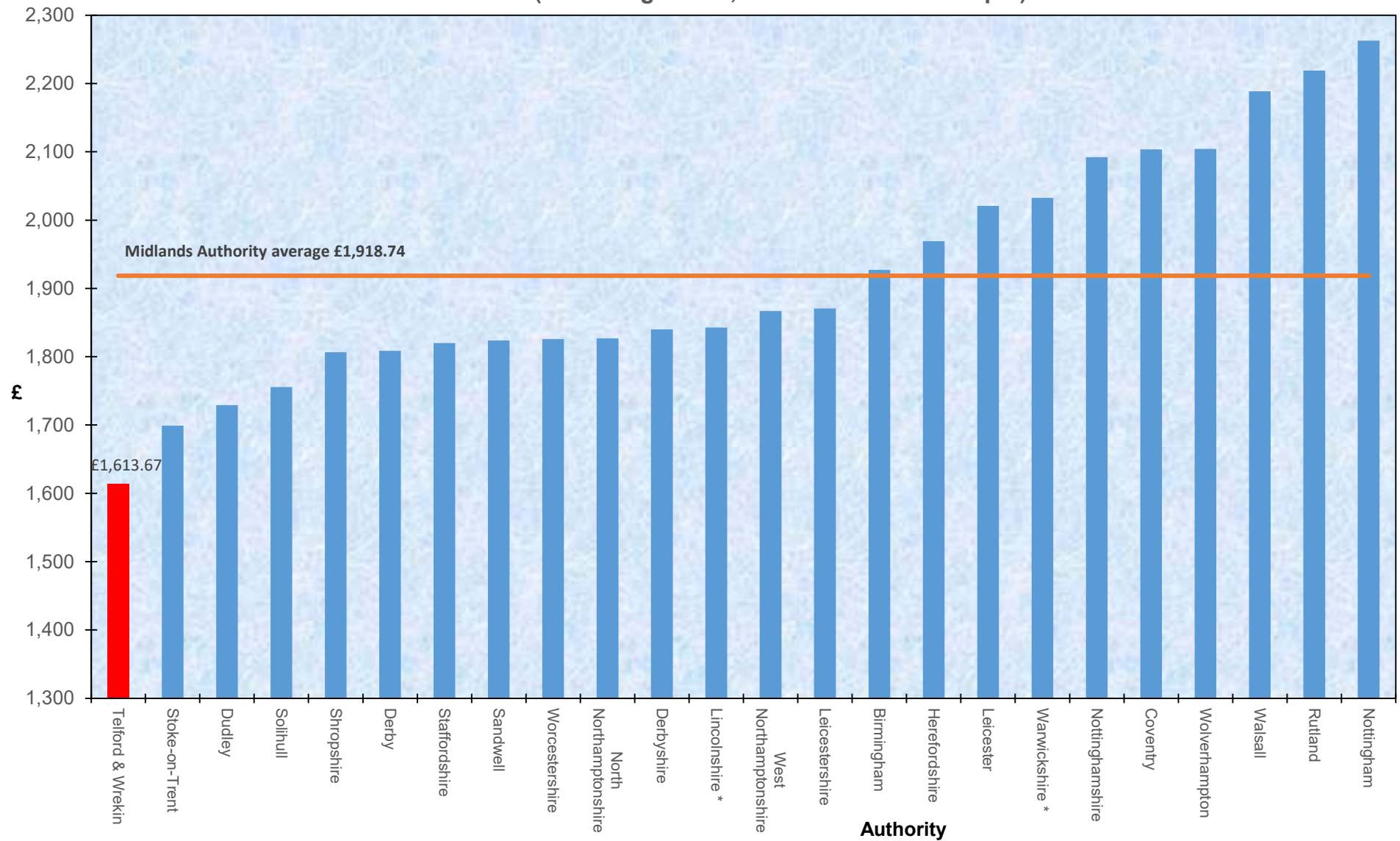
34.0 Appendices

- 1 2025/26 Council Tax Comparison (at Band D) – Midlands Councils
- 2 2025/26 Council Tax Comparison (at Band D) – Unitary Councils
- 3 Savings Delivered to Date
- 4 Service Strategies and Budgets 2026/27
- 5 Reserves and Balances
- 6 Infrastructure Funding Statement
- 7 Base Budget 2026/27
- 8 Analysis of Base Budget Movements
- 9 Savings List 2026/27
- 10 Children's Safeguarding & Early Help Continuous Improvement Plan
- 11 Adult Social Care Continuous Improvement Plan
- 12 Capital Investment Programme

35.0 Report Sign Off

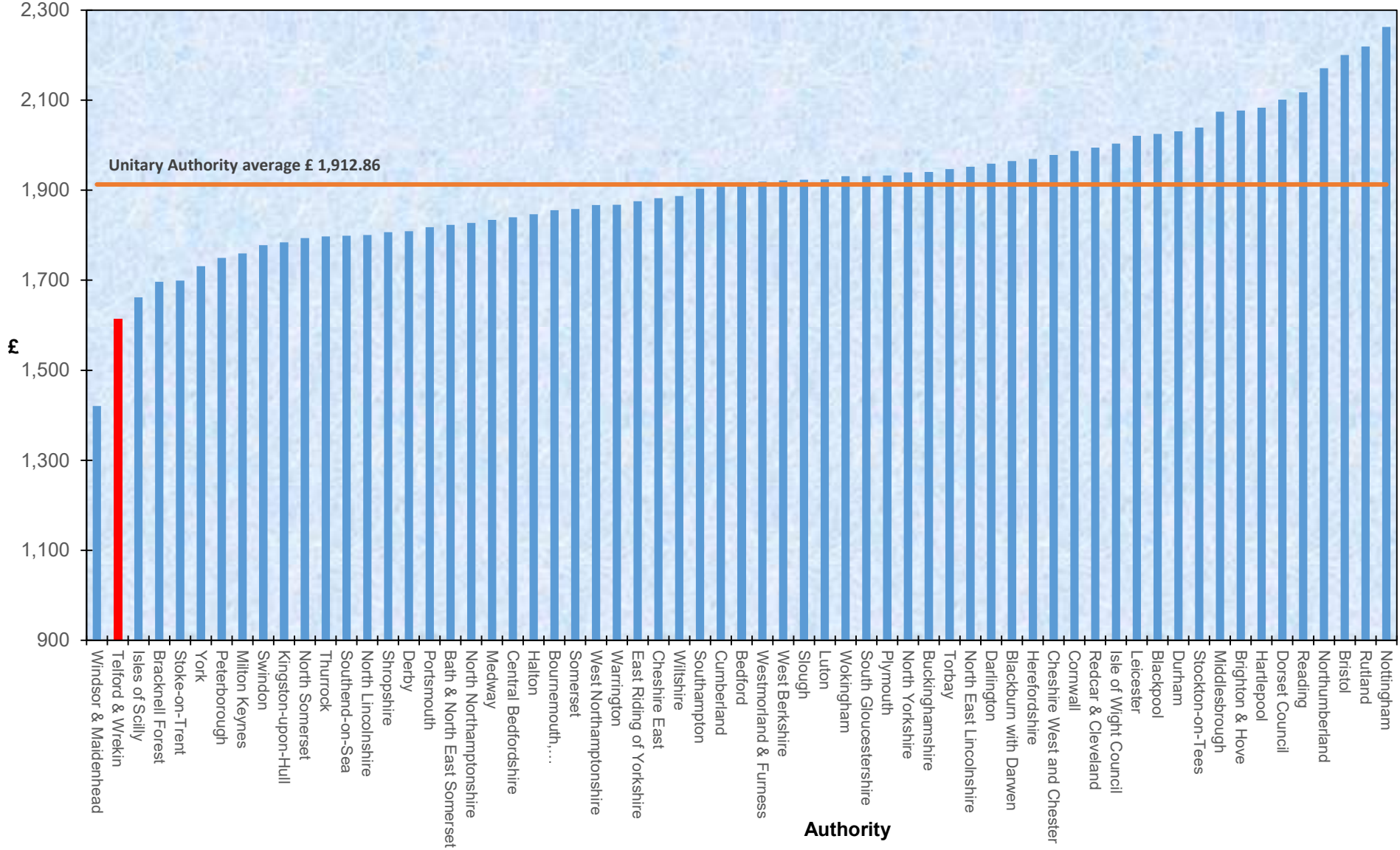
Signed off by Legal	Date sent 28.11.25	Date signed off 01.12.25	Initials RP
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**Midlands Authorities 2025/26 Band D Council Tax for equivalent unitary services
(Excluding Police, Fire and Parish Precepts)**



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Unitary Authorities 2025/26 Band D Council Tax
(Excluding Police, Fire and Parish precepts)



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APPENDIX 3 - SAVINGS ALREADY DELIVERED

The Council has faced truly unprecedented cuts to its grants from central Government which have now forced us to make ongoing annual savings of £195.284m. The need for savings has increased each year due to Government grant cuts, inflation, increasing demand for social care services and other services and other pressures. Ongoing savings delivered by year are detailed below:-

	£m
2009/10	4.156
2010/11	6.725
2011/12	11.659
2012/13	19.069
2013/14	11.306
2014/15	17.204
2015/16	10.237 (Includes in-year cut to Public Health grant)
2016/17	15.743
2017/18	13.815
2018/19	7.568
2019/20	6.066
2020/21	2.860
2021/22	7.284
2022/23	7.221
2023/24	15.972
2024/25	24.773
2025/26	13.626
	195.284

This is equal to around £2,300 pa for every household in Telford and Wrekin.

In delivering these savings, we have applied the principle of 'as far as possible minimising the impact on priority front-line services. This principle remains at the core of our current strategy although it is now inevitable that we have to increasingly put some savings proposals forward that will have significant consequences on front line services. Savings delivered to date include:-

1. Council Jobs –

- Significant reductions in headcount were necessary during the period of the Government's austerity programme austerity.
- Since 2009 staff pay has been cut by over 23% in real terms (comparing average pay awards which have been greater at lower pay levels to reflect increases in the Government's minimum wage and inflation as measured by the Consumer Prices Index).

2. Senior managers

- Reduced the size of the senior management team by more than 50% from 28 posts, to 13.

- Cut the number of middle managers by almost 50%.

3. Back office costs

- Cut back-office costs by over 57% since 2009, saving £17.1m a year.
- This scale of reduction is significantly greater than what most authorities have achieved through outsourcing or sharing services and has been achieved much more quickly as protracted negotiations with other councils or third party providers have been avoided. Retaining full control of these services also allows maximum flexibility to drive further changes in future.

4. Buying better value services

- Delivered £17.5m procurement savings over the past 17 years by renegotiating and re-tendering contracts for the provision of services.

5. Additional Income

- We will receive just over £2m in 2025/26 from the New Homes Bonus paid by the Government to reward councils for increasing housing supply which is in line with figures issued as part of the local government finance settlement.
- Increased income from more commercial approaches across our services over recent years, including increasing income from schools outside of Telford & Wrekin.
- As outlined earlier in this report, a strand of our approach to dealing with the Government's cuts to our Revenue Support Grant has been to increase income including through schemes that deliver wider benefits to the Borough such as regeneration of brown field sites, attracting new and retaining existing jobs. This additional income, after covering associated marginal costs makes a contribution to our fixed costs and has reduced the cuts to front line services that we would otherwise have to make.
- Income streams include the overall positive impact to the Council from our investment in high quality homes for private and affordable rent through our wholly owned company, NuPlace, which is projected at £2.0m in 2025/26 after covering all additional costs. NuPlace Ltd profit before tax was £0.687m in 2024/25.
- The net additional income from the Property Investment Portfolio which is being boosted by benefits being delivered from the Telford Growth Fund is projected to exceed £10.3m in 2025/26.
- Our success in delivering high quality support and advisory services to schools – whether they be maintained schools or Academies and whether located within the Borough – or increasingly, outside the Borough is also making a contribution.

6. Council buildings

- Disposed of 29 properties including the former Civic Offices building, Wellington Civic and Addenbrooke House.
- With staff adapting to home working, a new hybrid mix of office and home working has been implemented which has enabled further reductions in accommodation budgets.
- We have reduced the office space we use by more than fifty percent, saving the Council £2.35m. p.a.

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Appendix 4 – Service Strategies 2026/27

To follow

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Usable Balances at 1 April 2030

			Balance at 01-Apr-30 £m
Total Reserves and Balances			46.26
Less Commitments/Earmarked Funds:			
School Funds	Balances held on behalf of schools; therefore not available to the Council	-	7.79
Grant funding	Grant funding received and fully committed in the budget strategy	-	-
Insurance Reserves	Required to cover policy excesses and other costs such as claims prior to 1998 (unitary)	-	0.39
Other Corporate Items	For Example ITS/Capacity Fund, severance fund	-	3.12
Job Evaluation	Provision for Job Evaluation work	-	7.61
Specific Earmarked Service Balances	Residual balances held by services following a rigorous review of balances undertaken	-	1.20
Residual General Working Balances			26.15
Made up of:			
One Off Funds	Identified to support the Medium Term Budget Strategy		21.70
One Off Funds	General/Special Fund Balances		4.44
			26.15

-

	HIDE		APPENDIX 5													
DIRECTOR	Classification on Bal Sheet (Z850)	CostC	Description	Description	Actual Balance at 31.03.2025	Estimated Change during 2025 / 2026	Estimated Closing Balance 2025 / 2026	Estimated Change during 2026 / 2027	Estimated Closing Balance 2026 / 2027	Estimated Change during 2027 / 2028	Estimated Closing Balance 2027 / 2028	Estimated Change during 2028 / 2029	Estimated Closing Balance 2028 / 2029	Estimated Change during 2029 / 2030	Estimated Closing Balance 2029 / 2030	Purpose and Comments
Neighbourhood & Enforcement																
Neighbourhood & Enforcement Services	Reserves	YMBQ	Community Safety - Anti Social Behaviour		(42,121.81)	42,121.81	0.00		0.00		0.00		0.00		0.00	Ongoing maintenance costs of additional CCTV
Neighbourhood & Enforcement Services	Reserves	YMJL	Fly Tipping Grant Reserve		(3,430.00)	3,430.00	0.00		0.00		0.00		0.00		0.00	Grant applied to offset in year pressure
Neighbourhood & Enforcement Services	Reserves	YMHA	Coalbrookdale Water Course Reserve		(23,482.74)	10,000.00	(13,482.74)	13,482.74	0.00		0.00		0.00		0.00	Coalbrookdale Water course (to cover future de silting costs). Commitments in 25/26 and 26/27
Neighbourhood & Enforcement Services	Reserves	YMHU	Stoney Hill Landfill		(45,451.21)	23,313.21	(22,138.00)	10,000.00	(12,138.00)	12,138.00	0.00		0.00		0.00	25/26 spend relates to land stability monitors. Balance relates to periodic cleaning & maintenance of the silo's
Neighbourhood & Enforcement Services	Reserves	YSLW	Street Lighting Works		(77,644.70)	0.00	(77,644.70)	77,644.70	0.00		0.00		0.00		0.00	Committed in 26/27 as part of A442 street lighting works
Neighbourhood & Enforcement Services	Reserves	YMHB	Flood Management		(16,852.64)	16,852.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	Funding for flood risk assessment works in 2025/26
Neighbourhood & Enforcement Services	Reserves	YEBK	Transport Bus Subsidy		(491,121.57)	122,801.15	(368,320.42)	235,318.72	(133,001.70)	133,001.70	0.00		0.00		0.00	Included within current monitoring position funding subsidised routes and new contract with Arriva commencing August 2025
Neighbourhood & Enforcement Services	Reserves	YNHS	Neighbourhood Services		(36,219.83)	36,219.83	0.00		0.00		0.00		0.00		0.00	Committed in 25/26 in current monitoring position
Neighbourhood & Enforcement Services	Reserves	YMYV	Pocket Parks		(33,904.00)	0.00	(33,904.00)	33,904.00	0.00		0.00		0.00		0.00	Funding from parks improvement fund, included within maintenance programme for 2026/27 (core contract)
Neighbourhood & Enforcement Services	Reserves	YTRP	Tree Replacement Programme		(19,165.00)	0.00	(19,165.00)	19,165.00	0.00		0.00		0.00		0.00	Committed to programme in 2026/27 (core contract)
Neighbourhood & Enforcement Services	Reserves	YAFG	Reserves - Afghan Relocation Scheme		(2,702,776.39)	1,572,495.92	(1,130,280.47)	895,517.48	(234,762.99)	234,762.99	0.00		0.00		0.00	Committed as part of resettlement model
Neighbourhood & Enforcement Services	Reserves	YUKR	Reserves - Ukrainian Refugee Scheme		(698,603.09)	582,004.08	(116,599.01)	50,198.49	(66,400.52)	66,400.52	0.00		0.00		0.00	Committed as part of resettlement model
Neighbourhood & Enforcement Services	Reserves	YSTG	Strategic Transport Grants	Active Travel	(241,045.90)	147,966.37	(93,079.53)	93,079.53	0.00		0.00		0.00		0.00	Spending in line with Active travel grant profile
Neighbourhood & Enforcement Services	Reserves	YSTG	Strategic Transport Grants	LEVI	(252,324.62)	222,547.65	(29,776.97)	29,776.97	0.00		0.00		0.00		0.00	Spending in line with LEVI grant profile
Neighbourhood & Enforcement Services	Reserves	YMHG	Bikeability		(54,097.45)	54,097.45	0.00		0.00		0.00		0.00		0.00	Included in current projections re. Bike hub and Road Safety
Neighbourhood & Enforcement Services	Reserves	YEAM	Environmental Serv Gen Res	Grounds contract Additional Works	(6,771.00)	1,390.00	(5,381.00)	1,390.00	(3,991.00)	1,390.00	(2,601.00)	1,390.00	(1,211.00)	1,211.00	0.00	Budgeted contribution to Grounds maintenance core contract re. Collier's Way
Neighbourhood & Enforcement Services	Reserves	YEAM	Environmental Serv Gen Res	Total Place Enhancement	(38,808.47)	38,808.47	0.00		0.00		0.00		0.00		0.00	Included within current projections re. Total place enhancement environmental works
Neighbourhood & Enforcement Services	Reserves	YEAM	Environmental Serv Gen Res		(64,651.15)	29,230.00	(35,421.15)	30,106.90	(5,314.25)	5,314.25	0.00		0.00		0.00	Budgeted post within Data Asset & performance management
Neighbourhood & Enforcement Services	Reserves	YAAS	Reserve - Asylum Seekers		(243,500.00)	60,750.00	(182,750.00)	60,750.00	(122,000.00)	60,750.00	(61,250.00)	61,250.00	0.00		0.00	Committed as part of resettlement model
Neighbourhood & Enforcement Services	Reserves	YEBD	Provision for Local Nature Reserve		(24,000.00)		(24,000.00)		(24,000.00)		(24,000.00)		(24,000.00)		(24,000.00)	Committed for Nature Reserve costs
Neighbourhood & Enforcement Services	Reserves	YEBL	LSTF Revenue Reserve		(59,560.53)	59,560.53	0.00		0.00		0.00		0.00		0.00	Included within current monitoring position
Neighbourhood & Enforcement Services	Reserves	YISV	Idverde Added Social Value Fund	Idverde Added Social	(26,352.77)	26,352.77	0.00		0.00		0.00		0.00		0.00	Social fund payments to parishes/schools from Veolia
Neighbourhood & Enforcement Services	Reserves	YMGP	Stronger Communities	Stronger Communities	(334,208.39)	195,572.49	(138,635.90)	138,635.90	0.00		0.00		0.00		0.00	Funding of stronger and safer programmes into 2026/27 in line with new agreement with PCC
Neighbourhood & Enforcement Services	Reserves	YCBG	Community Fund		(1,500.00)	1,500.00	0.00		0.00		0.00		0.00		0.00	A518 rights of way works - included within current projections
Neighbourhood & Enforcement					(5,537,593.26)	3,247,014.37	(2,290,578.89)	1,688,970.43	(601,608.46)	513,757.46	(87,851.00)	62,640.00	(25,211.00)	1,211.00	(24,000.00)	
Prosperity & Investment																
Prosperity & Investment	Reserves	YDAZ	Great Crested Newt's DLL		(237,463.71)	23,305.00	(214,158.71)	55,000.00	(159,158.71)	55,000.00	(104,158.71)	55,000.00	(49,158.71)	49,158.71	0.00	Agreement with Natural England to deliver the district licence to manage and maintain new ponds for 30 years. Income from developer licencing to fund pond creation works re:Great Crested Newts, This is to fund development of new ponds as and when required to ensure speedier application processes to aid speedier developments.
Prosperity & Investment	Reserves	YDBK	SEDN - Ecological Data		(27,156.71)	11,013.00	(16,143.71)	11,013.00	(5,130.71)	5,130.71	0.00		0.00		0.00	T&W have financial responsibility for the Shropshire Ecological Data Network. Budget allocations from grant funding (Shropshire Council, TWC and Environment Agency). Funds to be held and spent on works delivered by biological recorders who make bids to the steering group.
Prosperity & Investment	Reserves	YMHH	Development Planning System		(25,500.00)	25,500.00	0.00		0.00		0.00		0.00		0.00	To fund Development Planning and Building control New Systems, included within projections for 25/26.
Prosperity & Investment	Reserves	YMGF	Marches Investment Fund – Strategic Tourism and Business Fund		(27,959.77)	3,000.00	(24,959.77)	3,000.00	(21,959.77)	3,000.00	(18,959.77)	3,000.00	(15,959.77)	3,000.00	(12,959.77)	Strategic Tourism and Business Fund, commitments of £3k p.a.ongoing for annual licence fee.
Prosperity & Investment	Reserves	YMHM	Strategic Company Support		(234,602.23)	234,602.23	0.00		0.00		0.00		0.00		0.00	Fully committed in 25/26.
Prosperity & Investment	Reserves	YMHN	Economic Development Strategies		(75,154.82)	75,154.82	0.00		0.00		0.00		0.00		0.00	Fully committed in 25/26.
Prosperity & Investment	Reserves	YMWS	Pride in Wellington Station		(1,095.83)	1,095.83	0.00		0.00		0.00		0.00		0.00	Wellington Train Station, committed in 25/26.
Prosperity & Investment	Reserves	YMHJ	Neighbourhood Frontrunners	Tibberton and Cherrington PC	(22,606.57)	22,606.57	0.00		0.00		0.00		0.00		0.00	Balance of grant funding for Neighbourhood Plan expenditure. Fully committed in 25/26.
Prosperity & Investment	Reserves	YCAI	PIP – Ageing PIP properties sinking fund		(4,287.47)	4,287.47	0.00		0.00		0.00		0.00		0.00	Balance held to repair and maintain ageing PIP properties to a rentable state, fully applied in 25/26.
Prosperity & Investment	Reserves	YFBS	Dilapidations - PIP	Various	(196,292.87)	55,794.00	(140,498.87)	140,498.87	0.00		0.00		0.00		0.00	Fund reinstatements to properties once vacated by tenant to bring up to standard for re-letting.
Prosperity & Investment	Reserves	YDAD	Local Plan Inquiry		(129,888.10)	51,722.18	(78,165.92)	78,165.92	0.00		0.00		0.00		0.00	Committed to Local Plan (staffing etc)
Prosperity & Investment	Reserves	YDDC	Town's Deal		(82,785.21)	82,785.21	0.00		0.00		0.00		0.00		0.00	Committed as part of Town Fund Deal 25/26.
Prosperity & Investment	Reserves	YSRS	Development of Shovel Ready Schemes	Development of Shovel Ready Schemes	(42,614.41)	42,614.41	0.00		0.00		0.00		0.00		0.00	Committed 25/26
Prosperity & Investment Total					(1,107,407.70)	633,480.72	(473,926.98)	287,677.79	(186,249.19)	63,130.71	(123,118.48)	58,000.00	(65,118.48)	52,158.71	(12,959.77)	
Place - Council Wide																

DIRECTOR	Classification on Bal Sheet (2850)	CostC	Description	Description	Actual Balance at 31.03.2025	Estimated Change during 2025 / 2026	Estimated Closing Balance 2025 / 2026	Estimated Change during 2026 / 2027	Estimated Closing Balance 2026 / 2027	Estimated Change during 2027 / 2028	Estimated Closing Balance 2027 / 2028	Estimated Change during 2028 / 2029	Estimated Closing Balance 2028 / 2029	Estimated Change during 2029 / 2030	Estimated Closing Balance 2029 / 2030	Purpose and Comments
Prosperity & Investment	Reserves	YEBP	HCA Liability Fund	HCA Liability Fund	(1,767,587.37)	1,767,587.37	0.00		0.00		0.00		0.00		0.00	Committed to Capital projects
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Parks Funding - Pride in Your Park	(72,305.17)	72,305.17	0.00		0.00		0.00		0.00		0.00	Committed spend regarding Parks & Open spaces and Environmental pressures
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Environmental Programme	(112,746.73)	86,430.86	(26,315.87)	26,315.87	0.00		0.00		0.00		0.00	Committed spend regarding Parks & Play areas.
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	PIP EPC	(519,305.59)	519,305.59	0.00		0.00		0.00		0.00		0.00	To meet energy performance certificate requirements, fully committed spend in 25/26.
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Recovery and Regeneration	(724,633.15)	635,000.00	(89,633.15)		(89,633.15)		(89,633.15)		(89,633.15)		(89,633.15)	Committed to key priorities
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Commercial Marketing	(30,000.00)	11,000.00	(19,000.00)	10,000.00	(9,000.00)	9,000.00	0.00		0.00		0.00	Small balance to be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Community Pride Initiative	(10,000.00)	2,500.00	(7,500.00)	2,500.00	(5,000.00)	2,500.00	(2,500.00)	2,500.00	0.00		0.00	Small balance to be used in 25/26
Corporate Communications	Reserves	YCMR	Campaigns & Marketing Reserve		(41,549.70)	25,000.00	(16,549.70)	16,549.70	0.00		0.00		0.00		0.00	Committed 25/26 and 26/27
Council Wide	Reserves	YMGN	Pride in Your High Street	Pride in Your High Street	(55,000.00)	55,000.00	0.00		0.00		0.00		0.00		0.00	Committed 25/26.
Total Council Wide					(3,333,127.71)	3,174,128.99	(158,998.72)	55,365.57	(103,633.15)	11,500.00	(92,133.15)	2,500.00	(89,633.15)	0.00	(89,633.15)	
Finance, People & IDT																
Finance, People & IDT	Reserves	YRER	Revenues Reserve		(15,159.45)	15,159.45	0.00		0.00		0.00		0.00		0.00	To fund posts in staffing budget
Finance, People & IDT	Reserves	YRLR	Resource Link Reserve		(186,454.36)	45,000.00	(141,454.36)	100,000.00	(41,454.36)	41,454.36	0.00		0.00		0.00	To fund Resource link HCM Cloud system developments in future years
Finance, People & IDT	Reserves	YFFW	Finance Workforce Development Reserve		(28,891.33)		(28,891.33)	28,891.33	0.00		0.00		0.00		0.00	Training and development costs of Finance staff
Finance, People & IDT	Reserves	YMDA	Fin Systems & New Technology		(17,899.92)		(17,899.92)	17,899.92	0.00		0.00		0.00		0.00	Committed to Financial Management system development
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve	Coaching & Mentoring	665.00	(665.00)	0.00		0.00		0.00		0.00		0.00	Budgeted use to support Council Wide Staff Training
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve	Supported Employment	(269.42)		(269.42)	269.42	0.00		0.00		0.00		0.00	Budgeted use
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve	TW4U committee balance	(1,778.78)		(1,778.78)	1,778.78	0.00		0.00		0.00		0.00	Budgeted use
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve	Apprenticeship Corporate	(43,085.84)	19,542.92	(23,542.92)	23,542.92	0.00		0.00		0.00		0.00	Budgeted use
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve	Leadership & Management	42,980.23	(42,980.23)	0.00		0.00		0.00		0.00		0.00	Budgeted use
Finance, People & IDT	Reserves	YMOD	Organisational Development Training Reserve		(116,345.71)	43,645.23	(72,700.48)	72,700.48	0.00		0.00		0.00		0.00	Budgeted use
Finance, People & IDT	Reserves	YFSG	Salary Sacrifice 4 Cars		(30,338.28)		(30,338.28)		(30,338.28)		(30,338.28)		(30,338.28)		(30,338.28)	Scheme Holding account - committed
Finance, People & IDT	Reserves	YFSJ	Technology Sacrifice		(10,743.13)		(10,743.13)		(10,743.13)		(10,743.13)		(10,743.13)		(10,743.13)	Scheme Holding account - committed
Finance, People & IDT	Reserves	YCVG	COVID Grants - Corporate Finance	Compliance & Enforcement Grant	(257.55)	257.55	0.00		0.00		0.00		0.00		0.00	Small balance will be drawn down in 25/26
Finance, People & IDT	Reserves	YRES	Miscellaneous		(0.26)	0.26	0.00		0.00		0.00		0.00		0.00	
Finance, People & IDT Total					(407,578.80)	79,960.18	(327,618.62)	245,082.85	(82,535.77)	41,454.36	(41,081.41)	0.00	(41,081.41)	0.00	(41,081.41)	
Policy & Governance																
Policy & Governance	Reserves	YCGM	Cemeteries Ground Maintenance		(50,033.74)	34,111.00	(15,922.74)	15,922.74	0.00		0.00		0.00		0.00	Committed to fund cemeteries costs, most anticipated to be used during 2025/26.
Policy & Governance	Reserves	YGAW	Legal Reserve		(5,745.00)		(5,745.00)	5,745.00	0.00		0.00		0.00		0.00	Committed to legal costs
Policy & Governance	Reserves	YGAX	Members Reserve		(9,388.50)		(9,388.50)	9,388.50	0.00		0.00		0.00		0.00	Funding to support Member development and training
Policy & Governance	Reserves	YMCP	Self Insurance Fund		(576,315.33)	109,000.00	(467,315.33)	26,000.00	(441,315.33)	26,000.00	(415,315.33)	26,000.00	(389,315.33)		(389,315.33)	Estimated future years usage based on prior years.
Policy & Governance	Reserves	YGAZ	Election Equalisation Prov	Election Equalisation Prov	(400.00)		(400.00)	400.00	0.00	0.00	0.00		0.00		0.00	Set aside to assist in funding future local elections
Policy & Governance	Reserves	YMOC	Armed Forces Calm Cafes	Armed Forces Calm Cafes	(20,927.30)	9,874.00	(11,053.30)	11,053.30	0.00		0.00		0.00		0.00	Committed
Policy & Governance	Reserves	YGAM	Res/Comm Gov Reserve & Prov	Delivery & Planning Reserve	(89,497.26)	65,350.00	(24,147.26)	24,147.26	0.00		0.00		0.00		0.00	Committed to leadership and management development
Policy & Governance	Reserves	YDAS	Trading Standards Redress Scheme		(8,330.00)		(8,330.00)		(8,330.00)		(8,330.00)		(8,330.00)		(8,330.00)	Balance committed
Policy & Governance	Reserves	YPFC	Public Protection - Confiscated Proceeds from Crime		(17,637.52)		(17,637.52)		(17,637.52)		(17,637.52)		(17,637.52)		(17,637.52)	Balance committed
Policy & Governance Total					(778,274.65)	218,335.00	(559,939.65)	92,656.80	(467,282.85)	26,000.00	(441,282.85)	26,000.00	(415,282.85)	0.00	(415,282.85)	
Adult Social Care																
Adult Social Care	Reserves	YHAY	Digital Assessment Grant		(48,402.30)	48,402.30	0.00		0.00		0.00		0.00		0.00	Includes ring-fenced grant for digitisation of service
Adult Social Care	Reserves	YHBK	PCT Monies	Carers S256	(0.43)	0.43	0.00		0.00		0.00		0.00		0.00	0.00
Adult Social Care	Reserves	YHBK	Autism Grant	Autism S256	(25,412.69)	25,412.69	0.00		0.00		0.00		0.00		0.00	Committed for Autism spend in 25/26
Adult Social Care	Reserves	YHCG	Health & Care Grants	Social Care Reform Grant	(30,487.67)	0.00	(30,487.67)	30,487.67	0.00		0.00		0.00		0.00	BCF Capital
Adult Social Care	Reserves	YHDB	Change Programme		(3,600.71)	3,600.71	0.00		0.00		0.00		0.00		0.00	Committed to actions in MPR preventative initiatives
Adult Social Care	Reserves	YHDE	Winter Pressures		(6,757.83)	6,757.83	0.00		0.00		0.00		0.00		0.00	BCF reablement funding being used in 25/26
Adult Social Care	Reserves	YHGB	BCF Reserve		(399,732.00)	399,732.00	0.00		0.00		0.00		0.00		0.00	BCF reserve committed in 25/26
Adult Social Care	Reserves	YHGH	TCP Section 75 Agreement Pooled Fund Reserve	TCP	(25,141.72)	25,141.72	0.00		0.00		0.00		0.00		0.00	In place for mitigation of any financial risks associated with TCP. Committed in 25/26
Adult Social Care	Reserves	YHGH	TCP - Community discharge Pooled Fund Reserve	Community Discharge Fund	(271,648.99)	132,084.00	(139,564.99)	139,564.99	0.00		0.00		0.00		0.00	Facilitating discharge from institutional care for LD clients including Autism Lead. .
Adult Social Care	Reserves	YHMH	Mental Health Initiatives		(17,606.00)	17,606.00	0.00		0.00		0.00		0.00		0.00	Committed ICB funding for Mental Health initiatives
Adult Social Care	Reserves	YKBZ	Commissioning		(256,675.88)	256,675.88	0.00		0.00		0.00		0.00		0.00	Accelerated reform grant awarded for projects to improve SC being used for carers and shared lives. The remainder is ICB for joint commissioning initiative. All committed in 2025/26.
Adult Social Care	Reserves	YMOP	My Options		(25,853.36)	12,926.68	(12,926.68)	12,926.68	0.00		0.00		0.00		0.00	Staff Training, System Support, Equipment
Adult Social Care	Reserves	YHDT	Digital Transformation Project	Digital Transformation Project	(171,968.69)	171,968.69	0.00		0.00		0.00		0.00		0.00	Provider grants for digitisation of service-NHSE funding as well International Recruitment grant
Adult Social Care Total					(1,283,288.27)	1,100,308.93	(182,979.34)	182,979.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Housing, Commercial & Customer Services																
Housing, Commercial & Customer Services	Reserves	YMJE	Community Engagement Reserve	Youth Parliament	(2,235.35)	1,050.00	(1,185.35)	1,185.35	0.00		0.00		0.00		0.00	Committed to delivery
Housing, Commercial & Customer Services	Reserves	YMJE	Community Engagement Reserve		(14,198.11)	210.00	(13,988.11)	3,497.03	(10,491.08)	3,497.03	(6,994.05)	3,497.03	(3,497.02)	3,497.02	0.00	Committed to be used for training volunteers and staff.
Housing, Commercial & Customer Services	Reserves	YMPF	Reserves - Councillors Pride Fund		(157,022.80)	142,500.00	(14,522.80)	14,522.80	0.00		0.00		0.00		0.00	Balance of Pride Fund allocations; committed. Base budgeted next year.
Housing, Commercial & Customer Services	Reserves	YRAB	Crisis Assistance Reserve		(62,244.99)	62,244.99	0.00		0.00		0.00		0.00		0.00	To support the revenue budget for crisis assistance.

DIRECTOR	Classification on Bal Sheet (2850)	CostC	Description	Description	Actual Balance at 31.03.2025	Estimated Change during 2025 / 2026	Estimated Closing Balance 2025 / 2026	Estimated Change during 2026 / 2027	Estimated Closing Balance 2026 / 2027	Estimated Change during 2027 / 2028	Estimated Closing Balance 2027 / 2028	Estimated Change during 2028 / 2029	Estimated Closing Balance 2028 / 2029	Estimated Change during 2029 / 2030	Estimated Closing Balance 2029 / 2030	Purpose and Comments
Housing, Commercial & Customer Services	Reserves	YDAQ	Homeless Support Reserve		(334,718.35)	253,000.00	(81,718.35)	81,718.35	0.00		0.00		0.00		0.00	Committed to funding posts and contribution to savings in 2025/26
Housing, Commercial & Customer Services	Reserves	YFDB	Interim Management Orders - DB		(1,817.92)	1,817.92	0.00		0.00		0.00		0.00		0.00	Committed
Housing, Commercial & Customer Services	Reserves	YHPR	Homelessness Prevention		(136,790.00)	22,420.00	(114,370.00)	22,420.00	(91,950.00)	22,420.00	(69,530.00)	22,420.00	(47,110.00)	22,420.00	(24,690.00)	Committed to support staffing structure income target. .
Housing, Commercial & Customer Services	Reserves	YRSG	Rough Sleeping Reserves		(268,374.95)	94,304.00	(174,070.95)	86,329.00	(87,741.95)	87,741.95	0.00	0.00	0.00		0.00	Committed to fund initiatives as RSI grant reduced in 25/26.
Housing, Commercial & Customer Services	Reserves	YWID	Works in Default - Private Sector Housing		(168.68)	168.68	0.00		0.00		0.00		0.00		0.00	Remaining small balance fully applied
Housing, Commercial & Customer Services	Reserves	YCLA	Housing Investment reserve	Housing Advisors Programme	(12,500.00)	12,500.00	0.00		0.00		0.00		0.00		0.00	Committed in 2025/26
Housing, Commercial & Customer Services	Reserves	YCLA	Housing Investment reserve		(52,500.00)	52,500.00	0.00		0.00		0.00		0.00		0.00	Committed to fund Housing Strategy works in 25/26
Housing, Commercial & Customer Services	Reserves	YHSC	Housing strategy consultancy support		(53,743.20)	8,860.00	(44,883.20)	1,860.00	(43,023.20)	1,860.00	(41,163.20)	1,860.00	(39,303.20)	1,860.00	(37,443.20)	Committed to fund staffing
Housing, Commercial & Customer Services	Reserves	YWPH	Private sector housing holding code		(85,960.82)	54,082.82	(31,878.00)	31,878.00	0.00		0.00		0.00		0.00	Committed to fund staffing
Housing, Commercial & Customer Services	Reserves	YWPH	Private sector housing holding code	Civil Penalties	(16,826.00)	16,826.00	0.00		0.00		0.00		0.00		0.00	To be applied in 25/26
Housing, Commercial & Customer Services	Reserves	YWPH	Private sector housing holding code	Energy Performance Certificates	(1,600.00)	1,600.00	0.00		0.00		0.00		0.00		0.00	To be applied in 25/26
Housing, Commercial & Customer Services	Reserves	YWPH	Private sector housing holding code	Rent Repay Orders	(10,136.56)	10,136.56	0.00		0.00		0.00		0.00		0.00	To be applied in 25/26
Housing, Commercial & Customer Services	Reserves	YWPH	Private sector housing holding code	S.50 Charges	(7,543.66)	0.00	(7,543.66)	7,543.66	0.00		0.00		0.00		0.00	To be applied in 26/27
Housing, Commercial & Customer Services	Reserves	YGAM	Res/Comm Gov Reserve & Prov	Voluntary Sector Grant Fund	(226,394.72)	171,949.53	(54,445.19)	26,525.56	(27,919.63)	27,919.63	0.00		0.00		0.00	Committed to voluntary sector support.
Housing, Commercial & Customer Services	Reserves	YLAT	Leisure/Aspirations Invest to Save Funding		(11,999.75)	11,999.75	0.00		0.00		0.00		0.00		0.00	Committed 25/26
Housing, Commercial & Customer Services	Reserves	YCAL	Education Catering		(30,000.00)	25,000.00	(5,000.00)	5,000.00	0.00		0.00		0.00		0.00	Committed to fund a post 24/25 - 26/27
Housing, Commercial & Customer Services	Reserves	YDEO	Accommodation for Ex-Offenders Grant		(34,829.95)	34,829.95	0.00		0.00		0.00		0.00		0.00	Committed 2025/26 for Ex-Offenders accommodation support.
Housing, Commercial & Customer Services	Reserves	YGAM	Res/Comm Gov Reserve & Prov	Revs & Bens Staffing Reserve	(228,651.94)	188,000.00	(40,651.94)	40,651.94	0.00		0.00		0.00		0.00	Committed 25/26
Housing, Commercial & Customer Services	Reserves	YDAW	New Burdens Fund - Housing		(4,800.00)	4,800.00	0.00		0.00		0.00		0.00		0.00	Committed 25/26
Housing, Commercial & Customer Services	Reserves	YDDA	Domestic Abuse - Housing		(39,465.00)	39,465.00	0.00		0.00		0.00		0.00		0.00	Committed to staffing structure in 25/26
Housing, Commercial & Customer Services	Reserves	YFPD	Homeless Client tenant damage/replacement costs Reserve for various Housing properties		(5,275.47)	5,275.47	0.00		0.00		0.00		0.00		0.00	Committed 25/26
Housing, Commercial & Customer Services	Reserves	YFPD	Homeless Client tenant damage/replacement costs Reserve for various Housing properties		(1,360.00)	1,360.00	0.00		0.00		0.00		0.00		0.00	Committed 25/26
Housing, Commercial & Customer Services	Reserves	YMCB	Budget Strategy Reserve	Cultural, Tourism and public event initiatives and activities	(117,053.01)	117,053.01	0.00		0.00		0.00		0.00		0.00	To fund the events programme for 2025/26.
Housing, Commercial & Customer Services Total					(1,918,211.23)	1,333,953.68	(584,257.55)	323,131.69	(261,125.86)	143,438.61	(117,687.25)	27,777.03	(89,910.22)	27,777.02	(62,133.20)	
HCC - Council Wide																
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Amphitheatre	(150,000.00)		(150,000.00)	150,000.00	0.00		0.00		0.00		0.00	Committed for scheme in 26/27
Total Council Wide					(150,000.00)	0.00	(150,000.00)	150,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Corporate - Council Wide																
	G F Balance		GF Balance		(4,117,886.91)		(4,117,886.91)		(4,117,886.91)		(4,117,886.91)		(4,117,886.91)		(4,117,886.91)	General Working Balance
	SF Balance		SF Balance		(326,480.95)		(326,480.95)		(326,480.95)		(326,480.95)		(326,480.95)		(326,480.95)	General Working Balance
Corporate Items	Reserves	YBAC	Capacity and ITS Fund		(3,459,122.82)	1,843,000.00	(1,616,122.82)	1,500,000.00	(116,122.82)		(116,122.82)		(116,122.82)		(116,122.82)	Various initiatives to build capacity and provide funding to deliver future savings. Includes support to partner organisations who take on the delivery of services.
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Finance & Legal Income Equalisation & Staffing	(114,000.00)	20,000.00	(94,000.00)		(94,000.00)		(94,000.00)		(94,000.00)		(94,000.00)	To meet capacity needs and income variations
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Accommodation Reserve	(49,850.00)	49,850.00	0.00		0.00		0.00		0.00		0.00	Committed
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Budget Contingency	(21,702,064.72)		(21,702,064.72)		(21,702,064.72)		(21,702,064.72)		(21,702,064.72)		(21,702,064.72)	To support Medium Term Financial Strategy
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	CSE Support	(41,872.90)	18,480.00	(23,392.90)	23,392.90	0.00		0.00		0.00		0.00	Committed
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Agresso 2024/25	(33,186.00)	15,000.00	(18,186.00)	18,186.00	0.00		0.00		0.00		0.00	Investment in Corporate Finance System
Corporate Items	Reserves	YMCB	Budget Strategy Reserve		(0.60)		(0.60)		(0.60)		(0.60)		(0.60)		(0.60)	small balance to be used in 24/25
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Budget Equalisation Account	(900,000.00)	900,000.00	0.00		0.00		0.00		0.00		0.00	Committed to 25/26 in year position
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Service Reviews	(100,000.00)	72,000.00	(28,000.00)		(28,000.00)		(28,000.00)		(28,000.00)		(28,000.00)	To be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Forum 50+	(50,000.00)	50,000.00	0.00		0.00		0.00		0.00		0.00	To be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Procurement Social Value Tool	(16,000.00)	8,000.00	(8,000.00)	8,000.00	0.00		0.00		0.00		0.00	To be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	BACS System	(5,000.00)	5,000.00	0.00		0.00		0.00		0.00		0.00	To be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Cabinet Training - Crisis & Media Management	(3,000.00)	3,000.00	0.00		0.00		0.00		0.00		0.00	To be used in 25/26
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Vision 2032	(2,000.00)		(2,000.00)		(2,000.00)		(2,000.00)		(2,000.00)		(2,000.00)	To be used in 25/26
Council Wide	Reserves	YFAL	Projects Capital		(161,460.56)	47,000.00	(114,460.56)	114,460.56	0.00		0.00		0.00		0.00	required for schools capital - s106 contributions
Council Wide	Reserves	YFAL	Projects Capital	Superfast Broadband	(438,594.19)	402,706.36	(35,887.83)		(35,887.83)		(35,887.83)		(35,887.83)		(35,887.83)	Committed in 25/26
Council Wide	Reserves	YFUF	Union Facility Time		(16,499.80)		(16,499.80)		(16,499.80)		(16,499.80)		(16,499.80)		(16,499.80)	Committed (school funds)
Council Wide	Reserves	YKBB	Hadley PFI Sinking Fund		(1,504,523.68)	272,000.00	(1,232,523.68)	329,000.00	(903,523.68)	375,000.00	(528,523.68)	64,260.00	(464,263.68)		(464,263.68)	PFI equalisation account; based on funding model
Council Wide	Reserves	YMCQ	Capital Funding Reserve		(46,255.80)	46,255.80	0.00		0.00		0.00		0.00		0.00	
Council Wide	Reserves	YMCW	Severance Fund		(537,927.52)		(537,927.52)		(537,927.52)		(537,927.52)		(537,927.52)		(537,927.52)	Fund set up to meet the one off costs of redundancies arising from restructures in order to deliver ongoing savings. The Council also has the ability to capitalise costs associated with service transformation through to March 2030
Corporate Items	Reserves	YMFS	Pay Related Costs Provision		(8,587,898.67)	699,040.00	(7,888,858.67)	276,510.00	(7,612,348.67)		(7,612,348.67)		(7,612,348.67)		(7,612,348.67)	Fund set aside to meet costs associated with job evaluation process
Corporate Items	Reserves	YMGL	Income Equalisation Account		(2,027,930.00)	27,930.00	(2,000,000.00)		(2,000,000.00)		(2,000,000.00)		(2,000,000.00)		(2,000,000.00)	Smoothing account for significant income streams: NDR and Sales Ledger
Corporate Items	Reserves	YMGM	VAT and Taxation Reserve		(26,915.01)	26,915.01	0.00		0.00		0.00		0.00		0.00	Provision for unforeseen taxation costs and/or support
Council Wide	Reserves	YMGR	Community Initiatives	Various	(112,772.76)		(112,772.76)		(112,772.76)		(112,772.76)		(112,772.76)		(112,772.76)	Committed to initiatives

DIRECTOR	Classification on Bal Sheet (Z850)	CostC	Description	Description	Actual Balance at 31.03.2025	Estimated Change during 2025 / 2026	Estimated Closing Balance 2025 / 2026	Estimated Change during 2026 / 2027	Estimated Closing Balance 2026 / 2027	Estimated Change during 2027 / 2028	Estimated Closing Balance 2027 / 2028	Estimated Change during 2028 / 2029	Estimated Closing Balance 2028 / 2029	Estimated Change during 2029 / 2030	Estimated Closing Balance 2029 / 2030	Purpose and Comments
Council Wide	Reserves	YMGS	Business Rates equalisation	Section 31 Grant - Forgone Business Rates	(473,934.00)	473,934.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Income equalisation account for business rates
Council Wide	Reserves	YMGS	Covid-19	Local Authority Discretionary Grant Fund	(170,000.00)		(170,000.00)		(170,000.00)		(170,000.00)		(170,000.00)		(170,000.00)	Grant
Council Wide	Reserves	YMGS	Covid-19	Business Rates New Burdens Admin Cost Grant	(29,742.00)		(29,742.00)		(29,742.00)		(29,742.00)		(29,742.00)		(29,742.00)	Grant
Council Wide	Reserves	YMGS	Covid-19	Transparency Code New Burdens Grant	(12,647.00)		(12,647.00)		(12,647.00)		(12,647.00)		(12,647.00)		(12,647.00)	Grant
Council Wide	Reserves	YMGS	Covid-19	BEIS New Burdens	(723.00)		(723.00)		(723.00)		(723.00)		(723.00)		(723.00)	Grant
Council Wide	Reserves	YMGX	Hardship Grant	Hardship Grant	(449,691.97)		(449,691.97)		(449,691.97)		(449,691.97)		(449,691.97)		(449,691.97)	Committed to provide support initiatives
Council Wide	Reserves	YMAV	Local Services Support Grant Balance		(146,897.00)	146,897.00	0.00		0.00		0.00		0.00		0.00	
Council Wide	Reserves	YMGU	Investment in Council Priorities Fund	Supporting a range of Council Priorities	(1,947,920.67)	1,859,817.93	(88,102.74)	88,102.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Committed to support council priorities
Total Council Wide					(47,612,798.53)	6,986,826.10	(40,625,972.43)	2,357,652.20	(38,268,320.23)	375,000.00	(37,893,320.23)	64,260.00	(37,829,060.23)	0.00	(37,829,060.23)	
Children's Safeguarding & Family Support																
Children's Safeguarding & Family Support	Reserves	YMAZ	Children's Services	General reserve	(5,490.00)	5,490.00	0.00		0.00		0.00		0.00		0.00	Committed in 25/26 monitoring position
Children's Safeguarding & Family Support	Reserves	YMDY	Secure remand funding	HMPPS funding for children on remand	(201,158.00)	190,347.00	(10,811.00)	10,811.00	0.00		0.00		0.00		0.00	Projected costs in 25/26 of £340k (including some use of b/fwd reserve) against estimated grant funding of £150k.
Children's Safeguarding & Family Support	Reserves	YMEY	Social Work Grant	Skills for care ASYE funding	(24,198.24)	4,470.00	(19,728.24)	5,204.10	(14,524.14)	5,960.22	(8,563.92)	6,739.03	(1,824.89)	1,824.89	0.00	Skills for care funding for newly qualified social workers (AYSE). Committed against budgeted ASYE co-Ordinator post plus training costs
Children's Safeguarding & Family Support	Reserves	YMFG	Troubled Families Programme		(345,975.00)	345,975.00	0.00		0.00		0.00		0.00		0.00	Committed to in year monitoring position - £90k budgeted in year additional saving (NES) plus balance mitigating in year placements pressure
Children's Safeguarding & Family Support	Reserves	YMRK	University Students	Funding received from various universities towards cost of student placements	(29,568.99)	14,880.00	(14,688.99)	14,688.99	0.00		0.00		0.00		0.00	Training grant - committed spend in 25/26 plus assumed use at same level in 26/27 based ongoing student placements
Children's Safeguarding & Family Support	Reserves	YMZA	Family Safeguarding Model (Hertfordshire)		(649,922.48)	376,075.00	(273,847.48)	135,311.10	(138,536.38)	138,536.38	0.00		0.00		0.00	3 x budgeted posts within family safeguarding plus £191.2k mitigation to in year pressures included with current monitoring position
Children's Safeguarding & Family Support	Reserves	YMBN	Unaccompanied Asylum Seekers	HO grant funding for UASC and leaving care	(1,259,917.62)	1,000,000.00	(259,917.62)	259,917.62	0.00	0.00	0.00	0.00	0.00		0.00	Balance of funding after placement costs and additional staffing requirements. Assumes grant continues at same level. Piece of work taking place to map over future years as with resettlement model
Children's Safeguarding & Family Support	Reserves	YMZB	Reducing Parental Conflict		(13,212.45)	13,212.45	0.00		0.00		0.00		0.00		0.00	Balance of grant committed in 25/26
Children's Safeguarding & Family Support	Reserves	YMYZ	New Burdens - Personal Advisors		(56,657.32)	12,750.00	(43,907.32)	43,907.32	0.00		0.00		0.00		0.00	2 year fixed term NEET worker across 25/26 and 26/27
Children's Safeguarding & Family Support	Reserves	YMNA	NAAS Grant Income		(11,946.43)	11,946.43	0.00		0.00		0.00		0.00		0.00	National assessment and accreditation scheme. Covering training expenses in 25/26
Children's Safeguarding & Family Support	Reserves	YGHM	Family Network Grant	Family Network Grant	(286,717.08)	286,717.08	0.00		0.00		0.00		0.00		0.00	To be spent by 31/3/26 - full committed in year against delivery (staffing costs) and core/operational expenditure
Children's Safeguarding & Family Support	Reserves	YMRR	Family Hubs	Family Hubs	(137,141.01)	137,141.01	0.00		0.00		0.00		0.00		0.00	Balance of year 3 (24/25) funding committed in 25/26 against outcomes delayed in 24/25
Children's Safeguarding & Family Support	Reserves	YMZF	Working Together Grant	Working Together Grant	(47,300.00)	47,300.00	0.00		0.00		0.00		0.00		0.00	Received in 2023/24 - relating to Childens Safeguarding Partnership - see YMBP
Children's Safeguarding & Family Support	Reserves	YGHJ	Care Leaver Supported Accommodation		(159,542.00)	97,400.00	(62,142.00)	62,142.00	0.00		0.00		0.00		0.00	Balance of grant committed against care leaver apprentice posts in 2025/26 and 2026/27
Children's Safeguarding & Family Support	Reserves	YMMG	Safeguarding Misc Grants Control Account		(12,340.00)		(12,340.00)		(12,340.00)		(12,340.00)		(12,340.00)		(12,340.00)	Historic reserve not currently included in projections
Children's Safeguarding & Family Support	Reserves	YMBP	C&YP LSCB	Safeguarding partnership	(98,190.81)	98,190.81	0.00		0.00		0.00		0.00		0.00	Funding for Joint Board
Children's Safeguarding & Family Support Total					(3,339,277.43)	2,641,894.78	(697,382.65)	531,982.13	(165,400.52)	144,496.60	(20,903.92)	6,739.03	(14,164.89)	1,824.89	(12,340.00)	
Education & Skills																
Education & Skills	Reserves	YGAD	Arthog Trading Provision		(1,127.00)		(1,127.00)		(1,127.00)		(1,127.00)		(1,127.00)		(1,127.00)	Small trading provision
Education & Skills	Reserves	YKCX	Virtual School Heads - Grant		(145,815.72)	51,225.81	(94,589.91)	52,762.58	(41,827.33)	41,827.33	0.00		0.00		0.00	To Support staffing in Virtual School - relates to unspent grants in-year
Education & Skills	Reserves	YKEA	Early Years Grants		(323,297.07)	323,297.07	0.00		0.00		0.00		0.00		0.00	To Support various projects in Early Years - relates to unspent grants in-year
Education & Skills	Reserves	YFAA	Closed sch bals & BCM Clawback		(147,104.60)		(147,104.60)		(147,104.60)		(147,104.60)		(147,104.60)		(147,104.60)	To support potential job evaluation costs for staff that have now transferred to academies following conversion.
Education & Skills		YFAS	School Reorganisation Reserve	Various	(39,344.38)		(39,344.38)		(39,344.38)		(39,344.38)		(39,344.38)		(39,344.38)	To cover deficits of schools instructed to convert to academies, where the deficit reverts back to the LA
Education & Skills	Reserves	YGAB	Early Years Rent	Default	(113,121.92)	113,121.92	0.00		0.00		0.00		0.00		0.00	To support Oakengates nursery
Education & Skills	Reserves	YKAP	Stop Loss Provision		(250,022.33)		(250,022.33)		(250,022.33)		(250,022.33)		(250,022.33)		(250,022.33)	To cover the excess on LA school insurance policies (e.g. in the event of a fire at a school)
Education & Skills	Reserves	YKBQ	Nursery Sustainability		(49,151.72)		(49,151.72)	49,151.72	0.00		0.00		0.00		0.00	To support Oakengates nursery
Education & Skills	Reserves	YKCF	SEN Review Reserve		(28,938.91)	28,938.91	0.00		0.00		0.00		0.00		0.00	
Education & Skills	Reserves	YSSP	Job Evaluation Provision		(500,000.00)		(500,000.00)		(500,000.00)		(500,000.00)		(500,000.00)		(500,000.00)	Provision for potential costs for Job Evaluation
Education & Skills	Reserves	YFAE	School Balances - Revenue Reserves		(2,408,159.95)	100,000.00	(2,308,159.95)	100,000.00	(2,208,159.95)		(2,208,159.95)		(2,208,159.95)		(2,208,159.95)	Maintained school balances from delegated accounts
Education & Skills	School Balan	YFAH	School Balances - Capital		(995,052.91)	150,000.00	(845,052.91)	150,000.00	(695,052.91)		(695,052.91)		(695,052.91)		(695,052.91)	Maintained school balances from delegated accounts
Education & Skills	School Balan	YFAE	School Balances - Revenue		(6,294,296.84)	1,000,000.00	(5,294,296.84)	2,000,000.00	(3,294,296.84)		(3,294,296.84)		(3,294,296.84)		(3,294,296.84)	Maintained school balances from delegated accounts
Education & Skills	School Balan	YFAF	School Reserves - Community Accounts		(636,095.85)		(636,095.85)		(636,095.85)		(636,095.85)		(636,095.85)		(636,095.85)	Maintained school balances from collective school accounts
Education & Skills	Reserves	YKCC	Moderation Grant	Moderation Grant	(1.90)	1.90	0.00		0.00		0.00		0.00		0.00	Small balance to be used in 24/25
Education & Skills Total					(11,931,531.10)	1,766,585.61	(10,164,945.49)	2,351,914.30	(7,813,031.19)	41,827.33	(7,771,203.86)	0.00	(7,771,203.86)	0.00	(7,771,203.86)	
Health & Wellbeing																
Health & Wellbeing	Reserves	YHBM	Public Health Grant		(1,539,315.64)	730,748.00	(808,567.64)	507,000.00	(301,567.64)	301,567.64	0.00		0.00		0.00	Public Health ring-fenced grant eligible spending funding various commitments and projects
Health & Wellbeing	Reserves	YHBO	Domestic Abuse Reserve		(50,000.00)	25,000.00	(25,000.00)	25,000.00	0.00		0.00		0.00		0.00	Capacity building grant from MHCLG-Supplements spending on Domestic abuse reported to Domestic Abuse Partnership Board
Health & Wellbeing	Reserves	YHBP	Suicide Prevention Reserve		(88,893.62)	0.00	(88,893.62)	44,452.00	(44,441.62)	44,441.62	0.00		0.00		0.00	ICB funding committed to Suicide prevention spending
Health & Wellbeing	Reserves	WLAF	Sponsorship Fund		(1,070.35)	1,070.35	0.00		0.00		0.00		0.00		0.00	Miscellaneous grant funding for HWB projects

DIRECTOR	Classification on Bal Sheet (2850)	CostC	Description	Description	Actual Balance at 31.03.2025	Estimated Change during 2025 / 2026	Estimated Closing Balance 2025 / 2026	Estimated Change during 2026 / 2027	Estimated Closing Balance 2026 / 2027	Estimated Change during 2027 / 2028	Estimated Closing Balance 2027 / 2028	Estimated Change during 2028 / 2029	Estimated Closing Balance 2028 / 2029	Estimated Change during 2029 / 2030	Estimated Closing Balance 2029 / 2030	Purpose and Comments
Health & Wellbeing	Reserves	WLAF	Sponsorship Fund	Sponsorship Fund	(3,259.29)	3,259.29	0.00		0.00		0.00		0.00		0.00	Miscellaneous grant funding for HWB projects
Health & Wellbeing Total					(1,682,538.90)	760,077.64	(922,461.26)	576,452.00	(346,009.26)	346,009.26	0.00	0.00	0.00	0.00	0.00	
Children & Family Services Council Wide																
Corporate Items	Reserves	YMCB	Budget Strategy Reserve	Job Box	(200,000.00)	10,127.08	(189,872.92)	189,872.92	0.00		0.00		0.00		0.00	To support the job box service.
Total Council Wide					(200,000.00)	10,127.08	(189,872.92)	189,872.92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL	TOTAL				(79,281,627.58)	21,952,693.08	(57,328,934.50)	9,033,738.02	(48,295,196.48)	1,706,614.33	(46,588,582.15)	247,916.06	(46,340,666.09)	82,971.62	(46,257,694.47)	



Infrastructure Funding Statement

2024/25

November 2025

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1 Introduction

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1 Introduction

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1 Introduction

1.1 The Infrastructure Funding Statement (IFS) is an annual report which provides a summary of all financial and non-financial developer contributions entered into by the Council for the provision of infrastructure that supports new development in the Borough, and the subsequent use of those contributions by Telford & Wrekin Council. The report covers the financial year 1 April 2024 – 31 March 2025.

1.2 Telford & Wrekin Council seeks developer contributions (also known as planning obligations), through Section 106 (S106) agreements, unilateral undertakings and, where the landowner is the Council itself, Memos of Understanding (as it cannot enter into a legal agreement with itself). The Council does on occasion, negotiate developer contributions outside of the planning process, for example on the transfer of land to the Council. For the purposes of this report these sums have also been included

2 Section 106 Planning Obligations 2024/2025

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2 Section 106 Planning Obligations 2024/2025

2 Section 106 Planning Obligations 2024/2025

Background

2.1 Planning obligations are legal obligations as set out under Section 106 of the Town and Country Planning Act 1990, which enables a Local Planning Authority to enter into a negotiated agreement to mitigate the impact of a specific development, to make it acceptable in planning terms. Planning obligations may only constitute a reason for granting planning permission if they meet the tests that they are necessary to make the development acceptable in planning terms. They must be:

- necessary to make the development acceptable in planning terms;
- directly related to the development; and
- fairly and reasonably related in scale and kind to the development.

2.2 These tests are set out as statutory tests in regulation 122 of The Community Infrastructure Levy Regulations 2010 (as amended by the 2011 and 2019 Regulations) and as policy tests in the National Planning Policy Framework (NPPF).

2.3 For example new residential developments will place additional pressure on existing infrastructure in the surrounding area; the planning obligation will aim to balance this extra pressure with improvements to the surrounding area to ensure that a development makes a positive contribution to the local area. The obligations that may be provided by the Developers 'in kind' whereby the developer carries out this work, for example building a certain number of affordable homes on site. Alternatively the planning obligation can be met in the form of financial payments to the Council to provide off-site infrastructure works or contributions towards affordable housing elsewhere in the borough. In some cases it can be a combination of both on site provision and off site financial contributions. In some instances, Section 106 planning agreements may require payments to be made to third parties including parish councils.

Approach to Infrastructure Delivery

2.4 As a part of the Council's Local Plan, the Council has identified the need to plan for the long term further of the Borough. Consequently the [Infrastructure Delivery Plan](#) has been produced in collaboration with private and public service providers to deliver new housing and employment land allocations.

2.5 The Infrastructure Delivery Plan has five main functions, setting out:

1. The strategic infrastructure requirements that will arise as a result of committed and planned development within the borough over the plan period including; projects, estimated costs, delivery phasing and likely funding sources;
2. A strategy for securing and delivering infrastructure to meet the growing needs of the borough;
3. A strategy for funding infrastructure as well as identifying gaps in funding;
4. A schedule of projects and programs setting out time scales and indicative costs for the delivery of infrastructure; and
5. An evidence base for the Local Plan and the Community Infrastructure Levy, if the Council decides to progress one.

2 Section 106 Planning Obligations 2024/2025

2.6 The Infrastructure Delivery Plan addresses the issue of 'strategic off-site infrastructure' that will be required over the life of the Local Plan to address the wider, cumulative impacts of development. The plan recognises location and / or scale of residential and employment sites potentially has a significant impact on the ability of existing infrastructure to absorb additional development. To bring development sites forward it will be necessary to address these strategic 'deficiencies' to reduce barriers to development through the provision of new or enhanced infrastructure. The funding route for site specific infrastructure will continue to be, through Section 106 (planning obligations) and Section 278 agreements (allowing developers to carry out works to the public highway) negotiated directly with the developer.

2.7 Strategic infrastructure funding requirements will be met by a range of sources including developer contributions, and external monies. Strategic infrastructure can be categorised under three key areas including:

1. Transport and Utilities Infrastructure - includes the provision of new or enhanced infrastructure such as the highway network, telecommunications systems, utility infrastructure, water supply and sewerage networks.
2. Social infrastructure - consists of the provision of new or enhanced infrastructure such as buildings to support services such as libraries, leisure centres, primary schools, secondary schools, health care facilities and emergency services.
3. Environmental Infrastructure - includes the provision of new or enhanced parks, public rights of way, open space, woodland, waterways, waste infrastructure and drainage infrastructure that helps to create a more pleasant natural environment for residents and visitors.

The S106 Process for off-site financial contributions

2.8 As any planning application is processed, the mitigation measures for the development are considered. If a financial contribution for any Section 106 agreement is required, these will be agreed between the Planning Case Officer and the Developer before being considered by the Planning Committee. The Committee will then determine the application, and any resolution to grant an application will be subject to specific terms for the S106 agreement, alongside any necessary conditions. The Section 106 agreement will then be prepared and signed between all interested parties, and only then can the planning decision be released. The obligations will only be required if the planning permission is implemented, and requested when the triggers for point of payment are reached, for example the commencement of development or prior to first occupation; these details are all set out in the S106 agreement. When planning permission is granted, the S106 agreement is registered as a land charge which stays with the land, obliging any future owners until the terms are met.

2.9 Where a S106 agreement contains generic information on how the contributions received are spent, the Council determines the most appropriate scheme to be funded at the time when the contributions are received; this can be many years after an agreement is entered into. Once the contributions are received, the relevant budget holder will consider the most up to date information, for example, pupil yields, open space audits, or the latest highway data to identify infrastructure priorities alongside the S106 agreement and the regulations.

2 Section 106 Planning Obligations 2024/2025

2.10 The S106 agreements are then monitored against any set trigger dates, and requested by the LPA. The spending of these sums are also monitored and agreed by the LPA. Any sums received by the Council, that are not spent within the timeframes set out in the S106 agreement, will be identified and where requested may be refunded as set out in accordance with the specific S106 agreement. To date the Council's proactive approach to monitoring S106 obligations has ensured monies are not returned.

2.11 The LPA charge to monitor the S106 agreements, to cover the cost of the monitoring and reporting on delivery of that S106 agreement as set out under The Community Infrastructure Levy (Amendment) (England) (No.2) Regulations 2019. Monitoring fees can be used to monitor and report on any type of planning obligation, for the lifetime of that obligation. However, monitoring fees are only requested on new S106 obligations, and detailed within the agreement.

3 S106 Contributions Summary

3

3 S106 Contributions Summary

3

3 S106 Contributions Summary

3.1 The section below provides the details of all S106 obligations that have been secured, collected, spent, retained and refunded over the financial year 2024/2025. Table 1a and 1b provide an overview of the financial and non-financial contributions.

Table 1: Details of the 2024/2025 Total Monetary Contributions

Monies secured through new development agreed in 2024/25	£3,079,365.70
Monies received in 2024/25	£10,531,425.00
Monies spent in 2024/25	£2,288,828.22
Of which was capital	£1,769,622.11
Of which was revenue	£519,206.11
Monies retained at the end of 2024/25 (excluding “commuted sums” for longer term maintenance).	£29,431,390.84
Monies retained at the end of 2024/25 as “commuted sums” for longer term maintenance.	£656,9307.10
Monies returned to developers at the end of 2024/25	£0.00

Table 2: Details of the 2024/2025 Non-Monetary Contributions

No. new affordable housing units secured in 2024/25	156	
No. affordable housing units which were provided and occupied in 2024/25	Social Rent	22
	Affordable Rent	251
	Shared Ownership	6
	Total	279
No. of school places for pupils to be provided through planning obligations agreed in 2024/25	Primary School Places	56
	Secondary School Places	17
	Total	73
No. of school places for pupils which were provided through planning obligations (whenever agreed) in 2024/25	Total	34

3.2 *This formed part of the overall delivery of Affordable Units delivered in year.

4 Section 106 Infrastructure Expenditure in 2024/25

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4 Section 106 Infrastructure Expenditure in 2024/25

4 Section 106 Infrastructure Expenditure in 2024/25

4.1 The section below provides detailed breakdown of the infrastructure that has been provided through the financial contributions received through planning obligations that has been spent in 2024/25, and the amount of money, received through planning obligations, spent on each item. These are shown overleaf.

Highways Projects	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
	TWC/2022/0914 Former Reynolds House, Station Quarter	£82,552.84	£194,912.69	Strategic improvements to the local highway network; Station Quarter
	TWC/2018/0780 Corner of Holyhead Rd/Telford Way, Snedshill	£68,452.41		
	TWC/2020/0518 NFU House (Land at Southwater Way)	£43,907.44		
	TWC/2013/0612 Land at Telford Town Centre (Bus Station)	£120,514.68		Telford Town Centre Connectivity package; duelling of rampart way and Hall park
	TWC/2018/0658 Land East of Charlton School	£7,523.00		Improvements to North Road/ Whitchurch Road junction including new mini roundabout
	TWC/2016/0952 Roden Care Home	£17,443.70		Footpath improvements & tactile crossing fitted in development vicinity

Section 106 Infrastructure Expenditure in 2024/25

	TWC/2011/0575 Land South of St Michaels Church Waters Upton	£289.88	TRO, One way implemented within the vicinity
	TWC/2017/0979 Elephant & Castle	£496.46	TRO- bus stop relocation and parking restrictions installed, within vicinity
	TWC/2019/0724 Land Parcels J1 & J2 off Gatcombe Way, Priorslee East	£253.40	TROs around Gatcombe Way, Priorslee
	TWC/2013/0661 Lakeside Academy	£486.87	TROs and road layout improvements near The Telford Park School
	TWC/2014/0006 Land at Avenue Road Newport	£79.62	TROs delivered in Avenue Road, Newport
	TWC/2013/0774 New School at Priorslee	£510.78	TROs near Holy Trinity Academy, Priorslee
	W2004/0981 Land at East Ketley (KMC)	£6,000.70	TRO completed on Holyhead Road; Removal of SKCs and install new DYLS
	TWC/2012/0069 Ercall Wood New School	£8,863.33	Completed TRO on Limekiln Lane
	TWC/2011/0196 St Matthews Rd, Donnington	£5,738.89	TRO St Matthews Road and Church Road
	TWC/2013/0806 Wrockwardine Wood School Site Redevelopment	£3,370.82	TRO delivered on New Road
	TWC/2016/0804 Land at Gatcombe Way Priorslee	£1,921.00	Traffic Calming between Gatcombe Way & Highgate Drive

4 Section 106 Infrastructure Expenditure in 2024/25

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	W2004/0972 Land at Lawley Farm	£7,000.00	Maintenance of Toucan crossing at Glendale Lawley & Traffic calming at Dawley Rd, Lawley
	W2004/0972 Land at Lawley Highways/Transport	£7,000.00	Contribution towards UTMS system
	W2004/0980 Land at Lawley - Traffic Lights	£7,500.00	Traffic light maintenance sum
	TWC/2013/0774 New School at Priorslee	£5,500.00	Maintenance of traffic signals and Toucan Crossing at Castle Farm Way/Priorslee Ave
	W97/0820 Land at Grooms Alley Wellington (ALDI Stores)	£3,000.00	Maintenance of traffic signals/pelican crossing at ALDI, Wellington
	TWC/2013/0676 Telford Co-Operative Academy	£4,500.00	Maintenance of traffic signals at Wrockwardine Wood Way/ New Rd
	TWC/2013/0823 Charlton BSF School	£1,500.00	Maintenance of traffic signals and Toucan Crossing at Castle Farm Way/Priorslee Ave
	W2006/0161 Trench Lock 1 Bloor Homes	£1,307.85	x2 Bus Shelters on Sommerfield Road Trench Lock, TF1 6SZ, TF1 6SX
	TWC/2014/0333 Land at corner of Stafford Rd/A41 Newport	£816.50	Bus Shelter at Daniels Cross, TF10 7RA
	TWC/2013/0774 New School at Priorslee	£510.78	Bus Shelter at Lapwing Gate, TF2 9NR
	TWC/2016/1198 Land South of Naird Lane	£485.92	x 2 Bus Shelters at Naird Roundabout, TF3 3AY

4 Section 106 Infrastructure Expenditure in 2024/25

	TWC/2021/0930 The Endeavour Centre North Rd	£433.70	Bus Shelter at North Road Farcroft, TF1 3EU
	TWC/2011/0821 Land at Wellington Rd Newport	£1,186.21	x2 Bus Shelters at Dark Lane and Moorfield Road, TF10
	W2006/0706 St Heliers Drive	£279.16	x2 Bus Shelters at St Aubin Drive, TF4 2GY & TF4 2BQ
	TWC/2013/0297 Land off Edgmond Rd Newport	£495.98	Bus Shelters at Stone Bridge and Chetwynd End, Newport
	W2004/0981 KMC (Bus shelters)	£988.38	x2 Bus Shelters at Ketley, TF1 5AN & TF1 5AH

Outdoor Recreation Projects	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
	TWC/2012/0787 Former White Hart Pub	£750.00	£6,300.00	Contribution towards Telford Town Park Adventure Golf
	TWC/2013/0592 Former Ever Ready Site	£350.00		
	TWC/2020/0518 NFU House (Land at Southwater Way)	£5,200.00		
TWC/2011/0827 Land at Audley Ave	£17,292.25		Contribution towards Burton Borough 3G Pitch improvements	

4 Section 106 Infrastructure Expenditure in 2024/25

	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
Play Area Projects	TWC/2019/1046 Ironbridge Power Station	£96,654.89		Installation of new play facilities at Dale End Park, Ironbridge
	TWC/2021/1220 The Lion Inn, 1 Newport Road	£14,393.46		Contribution towards the refurbishments of Edgmond Play Area
	TWC/2018/0658 Land east of Charlton School	£37,784.91		Upgrades to Severn Drive Play Area; including the removal of old equipment, and replace with new equipment
	TWC/2016/0978 Land to the rear of 32 Bratton road	£9,108.00		Upgrade of Squirrel Meadow Play Area; removal of old equipment, and replacement with new accessible equipment
	TWC/2011/0827 Audley Avenue (Housing)	£4,900.00		Contribution towards enhancements at Shukers Play Area and Playing Fields

Figures 1&2 : Upgrades to Severn Drive Play Area



4 Section 106 Infrastructure Expenditure in 2024/25

Figures 3&4 : Installation of new play facilities at Dale End Park, Ironbridge

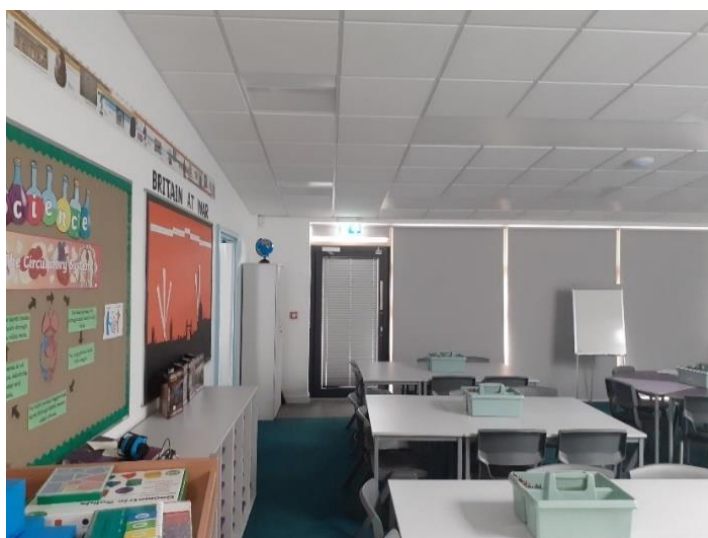


4 Section 106 Infrastructure Expenditure in 2024/25

	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
Education Projects	TWC/2019/1031 Site of Royston, 68 Rosecroft, 9 & 70 Park Rd/Leonards Rd Malinslee	£6,490.42	£37,127.50	Contribution towards the 7 class room expansion of Lawley Village Academy
	TWC/2019/0487 Land West of Lawford Close off Majestic Way	£5,838.09		
	TWC/2020/0518 NFU House (Land at Southwater Way)	£7,081.82		
	TWC/2021/0670 Former Doseley Works (Phase 3C2), Doseley	£8,357.34		
	TWC/2012/0650 Land off Doseley Works, Doseley	£9,359.83		
	TWC/2019/0252 Sheldar/Covings/ The Old Stables, Tibberton	£348.30	£16,068.50	Contribution towards the Hall extension at The Burton Borough School
	TWC/2021/0795 Land West of Station Road, Newport	£15,720.20		
	TWC/2021/0557 Land at Woodhouse Farm	£5,326.74	£83,032.25	Contribution towards the expansion and remodelling of Southall School
	TWC/2022/0390 Former New College Site Wellington	£77,705.51		
	TWC/2021/1179 Land at Hadley Quarry, Hadley Road	£206,009.88	£212,429.74	Improvements to Ercall Wood Expansion; classroom extension
	TWC/2020/0987 Land between Collier's Way and Park Lane, Old Park	£6,419.86		
		Page 84		

	TWC/2011/0827 Audley Ave (Housing)	£267,493.27	Contribution towards the Roofing Works at The Burton Borough School
	TWC/2011/0821 Land at Wellington Rd Newport	£4,098.68	Contribution towards Newport Junior Remodelling
	TWC/2016/0107 Former Concrete Works Lightmoor	£6,916.64	Contribution towards system upgrades and improvements at Lightmoor Primary
	TWC/2014/1080 Land at Mill Lane Tibberton	£4,467.22	Improvements to Tibberton CofE Primary School
	TWC/2019/0753 Land between Arleston Lane & Dawley Rd	£258.50	Contribution towards Telford Langley School Expansion
	TWC/2021/1179 Land at Hadley Quarry, Hadley Road	£181,576.36	Improvements to Milbrook Primary School; classroom expansion
	TWC/2016/0107 Former Concrete Works Lightmoor	£7,372.68	Contribution towards improvements at Captain Webb Primary

Figures 5&6: class room expansion of Lawley Village Academy



4 Section 106 Infrastructure Expenditure in 2024/25

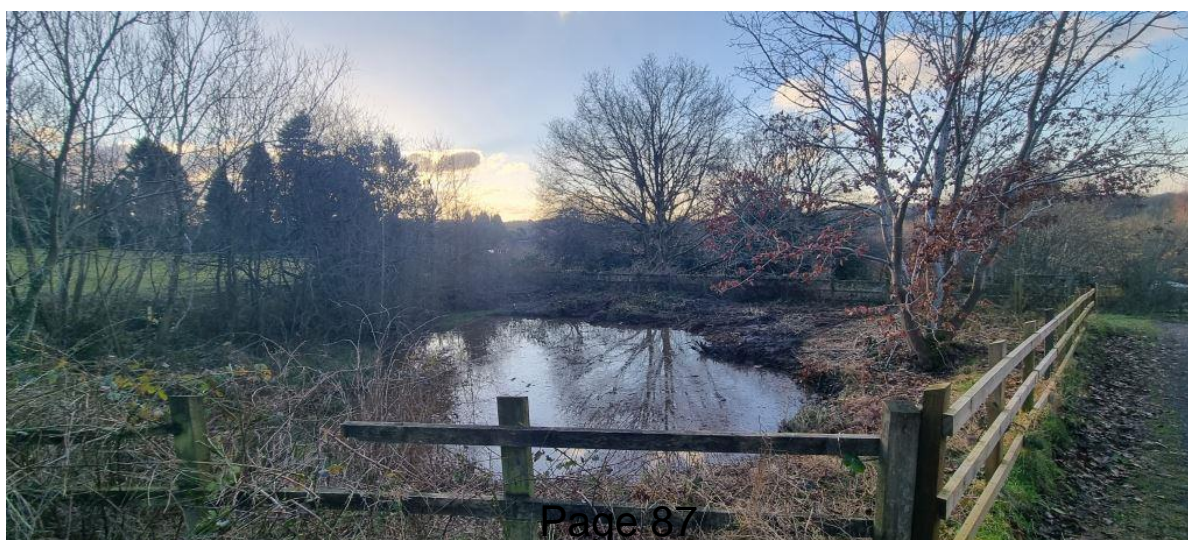
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Natural Environment Enhancements	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
	Not a S106 - Teelake Boulavard	£626.49	£64,800.00	Delivery of an i-Tree Eco Study; to quantify and assess trees within the Borough
	TWC/2014/0656 Land adj to Stone House Shifnal Rd Priorslee	£5283.41		
	TWC/2022/0040 Land rear of Wrap Film System Ltd	£58,890.10		
	TWC/2022/0040 Land rear of Wrap Film System Ltd	£9948.41	£12,983.14	Biodiversity Improvements Bean Hill Valley LNR; wildlife seeding
	TWC/2019/0503 Land South/West of Donnerville Drive, Admaston	£3034.73		
	TWC/2022/0040 Land rear of Wrap Film System Ltd	£19,310.40		Improvements to biodiversity; creation & establishment of species rich hedgerows at Dothill LNR and Granville
	TWC/2016/0562 Former Beeches Hospital, Ironbridge	£4,719.70		Grounds Maintenance and upgrading of footpath at The Beeches, Ironbridge
	TWC/2015/0843 B1-B3 Apley Castle (Peregrine Way)	£6,470.00		Improvements to Woodland; Apley Wood Tree Planting
	W2003/1316, TWC/2010/0722 Redhill - Ecological Park	£11,130.00		Biodiversity Works; including pond clearance at Redhill Ecology Park
	W95/0331 Harley Close Dothill	£4,732.48		Pathway works and clearing at Dothill LNR

4 Section 106 Infrastructure Expenditure in 2024/25

TWC/2021/0737 New Works Solar Farm	£47,460.48	Great Crested Newt Licence payment relating to TWC/2021/0737
TWC/2016/0562 Former Beeches Hospital, Ironbridge	£2,000.00	Contribution towards the production of Great Crested Newt Surveys and reports
TWC/2019/1046 Ironbridge PowerStation	£31,478.76	Transfer of funds to Severn Gorge Community Trust in line with the S106 Agreement
TWC/2019/1046 Ironbridge PowerStation	£13,850.00	Tree Planting at Dale End Park, following tree management safety inspections

Figures 7&8: Pond Clearance at Redhill Ecology Park



4 Section 106 Infrastructure Expenditure in 2024/25

4

Figure 9: New footpath at The Beeches, Ironbridge



4 Section 106 Infrastructure Expenditure in 2024/25

Public Rights of Way Projects	Development Site	S106 Contributions Spent		Project Delivered
		Individual	Total	
	TWC/2010/0111 & TWC/2014/0258 Land at Former Ibstock Brickworks	£1,124.55	£10,120.00	Contribution towards upgrading the footpath at Farm Lane Stirchley
	TWC/2012/0650 & TWC/2014/0237 Land off Doseley Road, Doseley	£108.95		
	TWC/2020/1056 The Hem, Stirchley Interchange	£8,767.17		
	TWC/2014/0746 Site of Maxell Europe Ltd	£119.33		
	TWC/2021/0046 Land North/East of Lodge Rd caravan site (Donnington Wood Way)	£112,400.00		Contribution towards bridleway, footpath repairs and improvements at Granville Country Park
	TWC/2016/0107 Former Concrete Works Lightmoor	£6,500.00		Footpath improvements at Holywell Lane, Lightmoor
	TWC/2014/0746 Site of Maxell Europe Ltd	£3,500.00		Contribution towards the footpath works to create a footpath from Silkin way to Donnerville Drive.

4 Section 106 Infrastructure Expenditure in 2024/25

Table 4: Revenue Expenditure in 2023-2024

Revenue Spending	Project/Type	Receipts Spent
	Bus Subsidy	£350,955.69
	Lightmoor Wildlife Park	£48,900.00
	Project Delivery	£41,707.73
	Play Area Maintenance	£18,000.00
	Landscape Management	£7,220.00
	Drainage Inspection Maintenance	£1,141.20
	Outdoor Recreation Maintenance	£1,400.00
	Ecology Improvements	£536.73
	Total	£469,881.35

Other Expenditure

4.2 The total amount of money, received through planning obligations, spent in 2023/24 on repaying money borrowed, including any interest, and details of the items of infrastructure which that money was used to provide (wholly or in part) £0.00.

4.3 Total amount of money, received through planning obligations spent in 2023/24 in respect of monitoring in relation to the delivery of planning obligations: £49,344.76

5 Section 106 Receipts Retained

5

5 Section 106 Receipts Retained

5 Section 106 Receipts Retained

5.1 The total amount of money, received through planning obligations prior to 2024/25, *which had not been allocated* (to an infrastructure project or item) by the end of 2023/24: £0.00

5.2 The total amount of money received under any planning obligation in any year, *which had been allocated* (to an infrastructure project or type) for spending by the end of 2024/25 but which had not been spent: £0.00

5.3 Summary details of the infrastructure projects or items to which receipts from planning obligations, whenever collected including 2024/25, have been allocated (but not spent) and the amount allocated to each item: **£29,488,190.84** see the tables below

5 Section 106 Receipts Retained

Table 5: Contributions retained, categorised by contribution type

Play Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2013/0855	Land rear of Willow Tree Cottage Station Rd Newport	£3,410.25	Recreational facilities at Wallshead Way Church Aston
	TWC/2013/0592	Former Ever Ready Site	£6,440.72	Recreation & Leisure contributions in the vicinity
	TWC/2011/0827	Land at Audley Ave	£137,794.43	Improvements to local play facilities
	TWC/2019/0753	Land between Arleston Lane & Dawley Rd	£55,470.55	Off-site play & recreation within the vicinity
	TWC/2018/0658	Land East of Charlton School	£2,682.94	Upgrade local play area
	TWC/2018/1019	Land South of Newcommon way	£44,087.81	The Saplings Play Area
	TWC/2020/0168	Land adjacent to 23 Wellington Road Muxton	£20,777.39	Play & recreation within 1000 meters from the development site
	TWC/2021/0852	Site of Castle Lodge Dawley	£9,032.32	Recreation in lieu of agreement
	TWC/2021/0557	Land at Woodhouse Farm	£10,228.09	Contribution to off-site play & recreation
	TWC/2016/0107	Former Concrete Works, Lightmoor	£39,780.90	Enhancement of existing play at Croppings/ Stocking Park & Holywell Meadow Play Area
	TWC/2020/0987	Land between Collier's Way and Park Lane, Old Park	£63,203.31	Enhancement of children's Play facilities

5 Section 106 Receipts Retained

	TWC/2022/0596	Former Abacus Day Nursery, Ketley Bank	£38,026.90	Play/recreation and sport facilities improvements locally to Ketley
	W2002/0175	Salters Lane, Newport	£2,124.48	Play facilities within the vicinity
	TWC/2014/0333	Land at corner of Stafford Rd /A41, Newport	£66,159.12	Contribution to off-site play & recreation within the area
	TWC/2014/0888	Land adj to The Old Rectory Waters Upton	£4,853.02	Contribution to play/recreation facilities within the area
	TWC/2014/0656	Land adj to Stone House Shifnal Rd, Priorslee	£5,631.66	Play equipment/Recreational facilities & environmental/tree enhancements
	Totals		£509,703.89	

5 Section 106 Receipts Retained

Outdoor Recreation Contributions Retained	Planning Application No	Scheme	Bal Carried Forward	Project
	TWC/2015/0060	Coddon Sports & Social Club	£12,017.55	Contribution to replacement bowling facilities within the borough
	W2007/1521	Land at DSDC, Station Rd Donnington	£9,722.16	Facilities at Broadoak Field including pitch drainage
	W2004/0972	Land at Lawley Farm	£45,291.46	Newdale sports pitch contribution
	TWC/2010/0200	Somerfield Rd (Phase 2)	£3,406.23	Landscaping & upgrading existing recreation facilities
	W2004/0980	Lawley Common Sports Pitches	£887,941.80	Lawley Common sports pitches
	TWC/2012/0371	Land at Muxton C2 & C3	£36,550.01	Marsh Brook Way recreation contribution
	TWC/2012/0609 & TWC/2014/1124	Woodlands Primary Redevelopment	£66,468.50	Off-site pitch improvements at William Reynolds School
	TWC/2012/0787	Former White Hart Pub	£6,970.05	Recreation contribution
	TWC/2017/0454	Land at The Vineyard North Rd Wellington	£7,799.12	Recreation facilities at Bowring Park
	TWC/2017/0714	Snedshill Way	£13,515.63	Outdoor recreation in the vicinity
	TWC/2011/0827	Land at Audley Ave	£118,240.25	Sports pitch improvements at Shukers Field
	TWC/2019/0228	Land adj to The Shires Shifnal Rd	£5,880.70	Recreation within the vicinity

5 Section 106 Receipts Retained

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	TWC/2017/0233 & TWC/2018/0659	Plough Lane Newport	£6,140.12	Recreation at Norbroom Park
	TWC/2016/1152	Parkland House Audley Ave	£35,251.50	Play and recreation at Shukers Field
	TWC/2019/1031	Site of Royston, 68 Rosecroft, 9&70 Park Rd/ Leonards Rd Malinslee	£22,803.43	Expanding play area at Malinslee Centre (off Brunel Road)
	TWC/2020/0518	NFU House (Land at Southwater Way)	£11,488.69	Leisure and sports facilities at Telford Town Park
	TWC/2012/0961	Land at Orchard House Tibberton	£7,680.89	Recreation facilities within Tibberton Parish
	TWC/2018/0435	Site of Bowring Hall, 300 Holyhead Road, Wellington	£10,764.13	Existing play and recreation facilities at Bowring Park
	TWC/2019/1043	Wellington & District Cottage Care	£10,092.71	Upgrading existing play & recreation facilities at Bowring Park
	TWC/2020/0886	Site of Webb Cres & Windsor Rd Dawley	£10,933.13	Recreation facilities at Portley Road Dawley
	TWC/2019/0974	Land at the corner of Redhill Way/A5	£391,635.10	Provision of sports pitch facilities
	TWC/2014/0746	Site of Maxell Europe Ltd	£144,619.65	Sport & leisure facilities at Apley Pool
	TWC/2021/0557	Land at Woodhouse Farm	£10,228.09	Sport & leisure facilities situated within the vicinity of the development

5 Section 106 Receipts Retained

	TWC/2016/0107	Former Concrete Works Lightmoor	£39,780.90	Recreation facilities at Croppings/ Stocking Park & Holywell Meadow Play Area
	TWC/2021/0795	Land West of Station Road, Newport	£223,054.56	New sports pitch SW of Burton Borough School
	TWC/2019/0503	Land South/West of Donnerville Drive, Admaston	£4,325.80	Enhancement of recreational play facilities Admaston Playing field/ Pemberton Road Play Area
	TWC/2021/1220	The Lion Inn, 1 Newport Road	£19,174.23	Improvements to nearby sport facilities
	W2005/1547 & TWC/2011/0285	George Hill, Upper Bar, Newport	£11,266.24	Off-site recreation facilities
	TWC/2011/0334	Land at Newport Business Park	£1,711.41	New LEAP & improvements to Shukers Field
	TWC/2010/0089	Highfield House	£693.65	Contribution to upgrade local community facilities
	TWC/2014/0360	Land at Heath Hill/Balls Hill	£2,991.27	Contribution to bowling facilities in Dawley
	TWC/2014/0010	Land at Chilcott Drive Madeley	£10,184.53	Contribution towards Hills Lane Drive play area
	Total		£2,188,623.49	

5 Section 106 Receipts Retained

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Highways	Planning Application No	Scheme	Bal Carried forward	Project
	W2004/0972	Land at Lawley Farm	£53,449.60	Toucan crossing at Glendale Lawley & traffic calming at Dawley Rd, Lawley
	W2004/0972	Land at Lawley Highways/Transport	£44,801.28	Traffic management works in Lawley
	TWC/2013/0096	Land at East Ketley - KMC Cycle Routes	£83,407.51	Land at East Ketley-KMC Cycle Routes
	TWC/2016/0535	Springfields Industrial Estate Newport	£5,735.20	Double yellow lines to development front & nearby junction
	TWC/2016/0804	Land at Gatcombe Way Priorslee	£8,867.83	Traffic calming between Gatcombe Way & Highgate Drive
	TWC/2015/0217	Site A pool Hill Road Horsehay	£9,053.35	Road safety improvements at Pool Hill/ Doseley junction
	TWC/2013/1033	Land off Haygate Rd	£23,559.14	Traffic calming in the vicinity
	TWC/2017/0714	Snedshill Way	£37,340.57	Highway works in the vicinity
	TWC/2016/0365	Farmstead at Sutherland Farm Tibberton	£6,503.38	Passing place on Back Lane & legal fee
	TWC/2016/0446	61 Plantation Rd Tibberton	£8,052.33	Traffic & speed management on B5062
	TWC/2016/0562	Former Beeches Hospital site Ironbridge	£10,743.47	Improvements to highway signing

5 Section 106 Receipts Retained

	TWC/2016/1182	Land North of Roden Lane Farm Roden	£39,403.53	Traffic calming on Roden Lane
	TWC/2015/1079	Sambrook Hall Farm	£3,656.58	Contribution to alteration of priority at junction of west of main access to the development
	TWC/2019/0753	Land between Arleston Lane & Dawley Rd	£8,044.95	Dawley Rd 40mph Signs & lines
	TWC/2018/0658	Land East of Charlton School	£48,517.27	Various highway schemes
	TWC/2019/0252	Land east/south east Sheldar / Covings / The Old Stables Tibberton	£34,721.98	Traffic & speed management within the vicinity of Back Lane Tibberton
	TWC/2018/0361	Land at 66 Tibberton	£3,487.82	Traffic management on B5062
	TWC/2015/0157	Land at Former Dairy Crest site Crudgington	£57,866.88	Highway improvements to existing junctions on A442 between & including Crudgington crossroads & Shawbirch round-a-bout
	TWC/2014/1080	Land at Mill Lane at Tibberton	£62,872.34	Traffic & speed management scheme and highway safety improvements B5062
	TWC/2017/0321	Halesfield 18 & 20	£104,461.88	Highways works at the Brockton Interchange

5 Section 106 Receipts Retained

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	TWC/ 2021/0670	Former Doseley Works (Phase 3C2)	£13,785.36	Improvements on St Luke's Rd/Frame Lane
	TWC/2020/0987	Land between Collier's Way and Park Lane, Old Park	£14,945.55	Traffic management scheme along Colliers Way
	TWC/2021/0806	Land at Corner Colliers Way/Rock Road	£30,276.06	Highways improvement works at the junction between Colliers Way and Rock
	TWC/2019/0216	Land rear of Merlin House Halesfield 19	£17,719.20	Towards improvements to Naird / Randley interchange and/or Brockton loop
	TWC/2021/0937	Land Adj to Golden Bear Products	£16,257.30	Strategic Highway Network Improvements
	TWC/2020/0680	Land adj to Confresco Hortonwood 45	£91,342.56	Pedestrian/ cycle route improvements within Hortonwood
	TWC/2011/1102	Land off Beech Road, Madeley	£19,706.44	Highway public footpath improvements in the vicinity of the development land
	TWC/2023/0565	Greenacres and The Bungalow	£10,484.53	Traffic calming scheme along Church Street, St Georges
	TWC/2021/1179	Land at Hadley Quarry, Hadley Road	£39,010.12	Offsite cycle/pedestrian route alongside Sommerfield Road
	TWC/2022/0573	Former Woodside Social Club	£19,640.00	Bus stop improvements along Woodside Avenue
		Page 100		

5 Section 106 Receipts Retained

	TWC/2023/0048	Dale Brothers, Hortonwood 67	£3,028.82	Potential implementation of parking restrictions in vicinity
	W2005/1547 & TWC/2011/0285	Land at Upper Bar Newport George Hill	£14,198.30	Traffic calming in the vicinity
	W84/0657	Donnerville Gardens	£16,707.77	Private drive maintenance
	TWC/2010/0492	Madeley Academy Sixth Form extension	£14,289.68	Highways improvements to footway crossing the Ironbridge bypass at the Castlefields roundabout
	TWC/2010/0111 & TWC/2014/0258	Land at Former Ibstock Brickworks	£27,284.30	Highway improvements at Brick Kiln Bank & Broadmeadow Lane
	Total		£1,003,222.88	

Community Facility contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2015/0843	B1/B3 Apley Castle (Peregrine Way)	£21,594.72	Contribution towards Disabled angling at Apley pool
	TWC/2019/1046	Ironbridge Power Station	£59,455.75	Public Realm (Heritage) Improvements Contribution
	TWC/2020/1056	The Hem, Stirchley Interchange	£43,615.67	CCTV Cameras along Nedge Lane
	Totals		£124,666.14	

5 Section 106 Receipts Retained

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Strategic Highways	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2013/1033	Land off Haygate Rd	£536,362.38	Highway works, Junction improvements in the vicinity
	TWC/2018/0775	Land adj to B8 MOD Hortonwood	£74,376.80	Strategic highway improvements
	TWC/2018/0757	Land at rear of Hadley Park House Hotel	£158,923.71	Highway improvements on the network - servicing Hadley Park & Hortonwood West
	TWC/2014/0113	Former British Sugar site Allscott	£137,523.09	Roundabout & level crossing contribution
	TWC/2018/0658	Land East of Charlton School	£32,460.79	Telford & Wrekin Growth Point Strategy
	TWC/2019/0840	Land North East of Halesfield Roundabout	£35,811.59	Telford & Wrekin Growth Point Strategy
	TWC/2015/0728	Land at corner of Redhill Way/A5	£711,127.15	Highway works to Limekiln way & Junction 5 M54
	TWC/2014/0746	Site of Maxell Europe Ltd	£274,374.77	Contribution towards Shawbirch roundabout
	TWC/2020/0168	Land adj to 23 Wellington Road Muxton	£41,376.59	Contribution towards the strategic highway network
	TWC/2014/0980	Land at Priorslee (Land between Castle Farm Way & A5)	£1,237,480.07	Highway works to junction 4 M54
	TWC/2019/0724	J1 & J2 off Gatcombe Way (Priorslee East)	£89,216.27	Strategic Highways Network improvements

5 Section 106 Receipts Retained

	TWC/2021/0046	Land North/East of Lodge Rd caravan site (Donnington Wood Way)	£123,447.87	Highways Infrastructure improvements in accordance with Transport Growth Strategy
	TWC/2021/0010	Land opposite Wrap Film Systems Ltd Hortonwood 40	£82,037.63	Strategic Highway Network Improvements
	TWC/2021/0795	Land West of Station Road, Newport	£288,315.43	Highway infrastructure improvement to A518 and A41 Corridor
	TWC/2021/1228	Land West of Melita UK Ltd, Hortonwood 45, Hortonwood	£68,593.37	Strategic Highway Network Improvements
	TWC/2022/0040	Land rear of Wrap Film System Ltd	£96,275.46	Strategic Highway Network Improvements
	TWC/2020/0987	Land between Collier's Way and Park Lane, Old Park	£101,242.58	Telford & Wrekin Growth Point Strategy
	TWC/2018/0701	Former Charlton School, Severn Drive	£628,184.97	Provision of Junction upgrade at Apley Ave/Whitchurch Road Junction
	TWC/2021/0937	Land adj to Golden Bear Products	£65,568.34	Strategic Highways Network improvements
	TWC/2020/0680	Land adj to Confresco Hortonwood 45	£111,602.30	Strategic Highways Network Contribution
	TWC/2020/1056	The Hem, Stirchley Interchange	£106,369.70	Strategic Highways Network Contribution

5 Section 106 Receipts Retained

	TWC/2021/1179	Land at Hadley Quarry, Hadley Road	£173,925.91	Strategic Highway Network Improvements
	TWC/2013/0083	Land at Hadley Park West (Oakehampton Rd)	£85,508.44	Contribution to Leegomery round-a-bout improvements
	Total		£5,260,105.21	

Transport Contributions Retained	Planning Application No	Scheme	Bal Carried Forward	Project
	W2004/0972	Land at Lawley Farm	£6,196.60	Bus shelter at Dawley Rd Lawley
	TWC/2013/0887	Land at Audley Ave (ALDI)	£13,844.44	Bus shelter & bus stop at Audley Ave
	TWC/2017/0941	Land West of Castle Farm Way Priorslee	£12,113.94	Bus stop improvements in vicinity of development
	TWC/2011/0827	Audley Ave (Housing)	£1,095.90	Newport Town Centre Bus Station Contribution
	TWC/2019/0974	Land at the corner of Redhill Way/A5	£128,166.82	Contribution to Public Transport
	TWC/2014/0746	Site of Maxell Europe Ltd	£45,669.08	Bus Stop Contribution
	TWC/2021/0010	East side of Hortonwood 40	£30,910.54	Cycle Route Contribution

5 Section 106 Receipts Retained

	TWC/2021/0010	Land opposite Wrap Film Systems Ltd Hortonwood 40	£6,165.09	Cycle Route Works; alterations to the existing verge and footway on the southern side of Hortonwood 60 between its junction with Hortonwood 40 and Hortonwood 50 to create a new footway/ cycleway
	TWC/2021/0795	Land West of Station Road, Newport	£30,671.86	Provision of bus stops/shelter on Station Road Between A518 roundabout and Station Court
	TWC/2022/0924	Oakengates Town Improvements	£11,622.59	Contribution towards new bus shelter
	Total		£286,456.86	

Affordable Housing Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2011/0821	Land at Wellington Rd Newport	£1,483,471.69	Contribution to affordable housing delivery in Newport
	TWC/2016/0560	Land between Beech Hill & Blue House Farms	£413,683.21	Contribution to affordable housing delivery in Newport or Edgmond
	TWC/2013/1033	Land off Haygate Rd	£9,965.24	Contribution to affordable housing delivery within Wellington
	Totals		£1,907,120.14	

5 Section 106 Receipts Retained

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Education Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2012/0530	Land at Priorslee East (HCA)	£413,050.09	Contribution towards enhancements to existing Primary facilities
	W2006/0291 & TWC/2011/0541 & TWC/2015/0843	B1/B3 Apley Castle (Perigrine Way)	£152,906.56	Contribution towards Milbrook Primary extension
	TWC/2013/1033	Land off Haygate Rd	£1,084,469.82	Primary & Secondary Contributions
	TWC/2017/0941	Land West of Castle Farm Way Priorslee	£1,032,572.98	Contribution towards Primary Education and Holy Trinity Academy
	TWC/2016/0562	Former Beeches Hospital site Ironbridge	£31,887.91	Remodelling Madeley Primary school
	TWC/2011/0827	Audley Ave (Housing)	£67,040.31	Improvements to Education facilities Newport Infants and Burton Borough school
	TWC/2017/0233 & TWC/2018/0659	Plough Lane Newport	£121,862.44	Remodelling Church Aston School
	TWC/2016/0978	Land to rear of 32 Bratton Rd	£62,744.99	Primary Education at Wrekin View Primary
	TWC/2015/0157	Land at Former Dairy Crest site Crudgington	£705,445.47	Primary and Secondary school contributions and secondary school transport
	TWC/2019/0974	Land at the corner of Redhill Way/A5	£951,196.49	Provision of Primary and Secondary Education

5 Section 106 Receipts Retained

	TWC/2014/0746	Site of Maxell Europe Ltd	£1,906,290.95	Education facilities at Millbrook Primary School & Charlton School
	TWC/2014/0980	Land at Priorslee (Land between Castle Farm Way & A5)	£7,002,944.16	Provision of a New Free Primary School at Priorslee
	TWC/2019/0724	J1 & J2 off Gatcombe Way (Priorslee East)	£323,331.33	Primary & Secondary Education within 3 miles of the development
	TWC/2021/0046	Land North/East of Lodge Rd caravan site (Donnington Wood Way)	£968,510.50	Primary & Secondary Education within the development vicinity
	TWC/ 2021/0795	Land West of Station Road, Newport	£143,150.98	Improvements to local primary & secondary schools within 3 mile radius of the site
	TWC/2022/0390	Former New College Site Wellington	£73,566.84	Primary & Secondary Education in Wellington
	TWC/2014/0980	Land at Priorslee Secondary Education	£324,825.02	Secondary Education within the vicinity
	TWC/2022/0596	Former Abacus Day Nursery, Ketley Bank	£138,740.73	Improvements to local primary & secondary schools
	TWC/2020/1056	The Hem, Stirchley Interchange	£509,012.77	Primary & secondary Education provision
	TWC/2021/1220	The Lion Inn, 1 Newport Road	£144,212.32	Primary & secondary Education provision
	TWC/2021/1179	Land at Hadley Quarry, Hadley Road	£264,838.49	Additional primary & secondary school provision
	Totals		£16,422,601.15	

5 Section 106 Receipts Retained

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Ecology Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2018/0252	Pool Hill Plot E Dawley	£15,199.15	Maintenance of ecology area
	TWC/2016/0562	Former Beeches Hospital Ironbridge	£7,412.72	Enhancements to Local Wildlife site at The Beeches
	TWC/2019/0487	Land West of Lawford Close, off Majestic Way	£60,156.79	Improvements & maintenance of Dawley pools & pit mounds
	TWC/2018/1019	Land South of Newcommon way	£27,607.42	Enhancements to adopted LNR at Rough Park
	TWC/2021/0127	Halesfield 18 & 20	£39,124.34	Biodiversity enhancements
	TWC/2021/0046	Land North/East of Lodge Rd caravan site (Donnington Wood Way)	£16,896.34	Biodiversity enhancements
	TWC/2021/0010	Land on the East side of Hortonwood 40	£24,781.69	Tree and Ecology mitigation
	TWC/2016/0107	Former Concrete Works Lightmoor	£14,411.35	Reptile habitat work at Lightmoor Wildlife Park
	TWC/2021/0968	Plot 6 Hortonwood	£815.93	Newt licensing
	TWC/2021/1228	Land West of Melita UK Ltd, Hortonwood 45, Hortonwood	£23,894.13	Biodiversity Offsetting Biodiversity net-gain
	TWC/2022/0040	Land rear of Wrap Film System Ltd	£148,691.56	Biodiversity enhancements
	TWC/2021/0806	Land at Corner Colliers Way/Rock Road	£84,985.07	Biodiversity enhancements

5 Section 106 Receipts Retained

	TWC/2022/0881	Former Dunn Cow, Little Dawley	£1,501.34	Biodiversity enhancements
	TWC/2018/0701	Former Charlton School, Severn Drive	£46,042.66	Improvement & maintenance of the Dothill LNR & repair, maintenance, creation of footpaths
	TWC/2021/0937	Land Adj to Golden Bear Products	£95,204.86	Biodiversity enhancements
	TWC/2022/0914	Former Reynolds House, Station Quarter	£83,267.82	Biodiversity enhancements
	TWC/2021/0737	New Works Solar Farm	£2,392.11	Strategic Newt Licensing & habitat delivery
	TWC/2019/0503	Land South/West of Donnerville Drive, Admaston	£916.25	Bean Hill Valley LNR Works
	TWC/2021/1179	Land at Hadley Quarry, Hadley Road	£97,706.99	Biodiversity offsetting contribution
	TWC/2022/0573	Former Woodside Social Club	£25,650.00	Biodiversity offsetting contribution
	Totals		£816,658.52	

Public Rights of Way Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2014/0230	Back Lane/Plantation Rd Tibberton	£6,919.75	Rights of way improvement sum for Tibberton
	TWC/2016/0918	The Red Lion Holly Rd Little Dawley	£7,384.89	Improvements to pedestrian link between Hafren Rd & Holly Rd Little Dawley

5 Section 106 Receipts Retained

	TWC/2013/1033	Land off Haygate Rd	£9,523.13	Rights of way improvement sum in Wellington
	TWC/2018/0524	Croppings Farm Stoney Hill	£10,642.96	Improvements to Rights of way connecting Stoney Hill to Lightmoor Way
	TWC/2017/0233 & TWC/2018/0659	Plough Lane Newport	£26,419.35	Footpath provisions at canal bridge and top of Newport Canal
	TWC/2014/0113	Former British Sugar site Allscott	£2,708.47	Rights of way improvement sum in development vicinity
	TWC/2018/0361	Land at 66 Tibberton	£1,395.11	Rights of way improvement sum in Tibberton
	TWC/2018/1019	Land South of Newcommon way	£1,921.04	Rights of way improvement sum in development vicinity
	TWC/2014/0746	Site of Maxell Europe Ltd	£49,372.82	Works to improve footpaths around Apley Pool
	TWC/2016/0107	Former Concrete Works Lightmoor	£36,404.18	Rights of way improvement sum in development vicinity
	TWC/2021/0795	Land West of Station Road, Newport	£11,962.68	Rights of way improvement in Newport
	Totals		£164,654.38	

5 Section 106 Receipts Retained

Tree Contributions Retained	Planning Application No	Scheme	Bal Carried forward	Project
	TWC/2010/0722	Redhill - Ecological Park	£265,887.01	Maintenance according to landscape plan of Redhill Ecological Park
	W2004/0972	Lawley trees	£24,664.15	Maintenance of street trees in Lawley
	TWC/2012/0371	Land at Muxton C2 & C3	£7,915.76	Footpath creation in the vicinity
	TWC/2015/0843	B1/B3 Apley Castle (Peregrine Way)	£59,468.39	Management of tree lined Avenue, Apley Woods
	TWC/2020/0518	NFU House (Land at Southwater Way)	£8,124.24	Management of woodland (Nuplace site)
	TWC/2021/0795	Land West of Station Road, Newport	£29,386.42	Tree replacement contribution
	TWC/2021/1228	Land West of Melita UK Ltd, Hortonwood 45	£49,461.93	Tree replacement contribution
	TWC/2022/0040	Land rear of Wrap Film System Ltd	£36,534.02	Tree replacement contribution
	TWC/2021/0937	Land adj to Golden Bear Products	£58,282.84	Tree replacement contribution
	TWC/2019/1046	Iron Bridge Power Station	£60,228.06	Tree management/ safety inspections and planting relating to increased pressure/footfall in the Gorge

5 Section 106 Receipts Retained

5

	TWC/2020/1056	The Hem, Stirchley Interchange	£90,213.42	Woodland Management Contribution
	TWC/2024/0384	Former Dun Cow Public House, New Street, Dawley	£43,011.94	Tree Loss Offset Contribution
	TWC/2022/0573	Former Woodside Social Club	£14,400.00	Tree replacement contribution
	Totals		£747,578.18	

TELFORD & WREKIN COUNCIL
REVENUE BASE BUDGET
(before savings and any final grant changes)

	<u>2025/26</u> <u>GROSS</u> <u>EXPENDITURE</u> <u>£</u>	<u>2025/26</u> <u>GROSS</u> <u>INCOME</u> <u>£</u>	<u>2025/26</u> <u>NET</u> <u>EXPENDITURE</u> <u>£</u>
Finance, People & IDT	43,450,259	20,892,139	22,558,121
Policy & Governance	10,410,043	8,833,049	1,576,994
Adult Social Care	155,641,982	48,400,911	107,241,071
Housing, Commercial & Customer Services	92,792,869	83,624,315	9,168,554
Children's Safeguarding & Family Support	72,031,977	16,358,698	55,673,279
Education & Skills	174,611,652	159,437,482	15,174,170
Health & Wellbeing	13,122,036	12,190,808	931,228
Neighbourhood & Enforcement Services	53,594,111	17,343,026	36,251,085
Prosperity & Investment	29,863,000	35,375,669	(5,512,669)
Corporate Items	17,809,971	27,418,684	(9,608,713)
Netting off of Internal Recharges included above	(62,717,779)	(62,717,779)	0
Total Net Budget	600,610,122	367,157,001	233,453,120

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ANALYSIS OF BASE BUDGET MOVEMENTS

Base Budget Movements from 2025/26	2026/27	
	£'000	£'000
2025/26 Base Budget		167,639
One-Off Contingencies in 25/26		(3,250)
		164,389
<u>Inflation</u>		
General - major contracts	2,058	
Pay Inflation	1,460	
		3,518
<u>Council Wide Items</u>		
Specific Grants Rolling into Revenue Support Grant	29,052	
Pensions - benefit from triennial evaluation - reduction in employers contribution and fully funded position	(4,000)	
Changes to various Government Grants (including Extended Producer Responsibility)	810	
Revenue costs of Council Investment Programme	1,021	
		26,883
<u>Capital/Treasury</u>		
Cost of Capital Programme	3,555	
		3,555
<u>Service Pressures</u>		
Children's Pressures	4,617	
Adults Additional cost pressures	25,283	
Other	3,230	
		33,130
<u>Savings</u>		
Adjustments ref. one off savings identified in 24/25	266	
Assumed savings ref. capital investments	(100)	
Adjustments to Savings identified in 25/26	1,812	
		1,978
Base Budget		233,453
		-6,803
<u>Less Funding</u>		
Council Tax Income	93,859	
Council Tax increases	4,683	
Council Tax growth in base	3,066	
Council Tax Collection Fund	2,657	
Revenue Support Grant	19,468	
Grants Transferred to RSG (Formula Funding Review)	29,052	
Locally Retained Business Rates	59,984	
		212,769
Total Funding		-8,533
Base Budget Gap		20,684

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SCHEDULE OF ADDITIONAL SAVINGS PROPOSALS

Description of Saving	2025/26 £	2026/27 £	2027/28 £	2028/29 £	Total Saving £
Service Restructures and staff savings across the organisation	527,750	138,917	(26,000)	0	640,667
Income generation including Nuplace, leisure services and trading operations	4,145,527	2,961,720	(1,656,500)	141,000	5,591,747
Service Review/Re-design/Procurement	4,233,506	7,302,918	322,269	182,269	12,040,962
Optimise Funding Streams (NDR and C Tax)	0	70,000	0	0	70,000
Efficiencies through rationalisation of properties	0	550,000	0	0	550,000
Various other efficiencies across the organisation	396,920	356,376	(533,000)	0	220,296
TOTAL SAVINGS	9,303,703	11,379,931	(1,893,231)	323,269	19,113,672

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**Children's Safeguarding & Family Support – Continuous Improvement Plan
(2025 Update, with JSNA Data)****Introduction**

Children's social care across England is experiencing unprecedented demand and financial pressure. Nationally, councils spent over £12.2 billion on children's social care in 2022/23 - a rise of more than £600 million (5%) from the previous year. This represents an increase of over £2 billion in just six years, with costs now more than £1 billion higher than in 2010/11. The most significant growth has been in residential care placements, where expenditure has risen by 89% since 2010/11, driven by both an increase in the number of children placed and the complexity of their needs.

The sector faces a perfect storm of challenges:

- **Rising Demand:** The number of children in care continues to grow, with over 82,000 looked after children nationally as of 2024. There has been a marked increase in older children entering care, children presenting with complex trauma, and unaccompanied asylum-seeking children (UASC).
- **Socio-Economic Pressures:** Since 2010, child poverty in England has increased by 21%, and the number of children living in temporary accommodation has almost doubled. Overcrowding and housing insecurity remain significant issues, contributing to family stress and safeguarding risks.
- **Mental Health and Exploitation:** There is a growing prevalence of mental health issues among children and young people, alongside increased risks from gang-related activity, child sexual exploitation, and substance misuse.
- **Placement Sufficiency:** Councils report a shortage of suitable placements, particularly for children with complex needs. The lack of secure children's homes in regions such as the West Midlands exacerbates these pressures, often resulting in children being placed far from their families and communities.
- **Workforce Challenges:** Recruitment and retention of social workers and foster carers is a persistent issue, with high caseloads and workforce shortages impacting service delivery and stability.

Regionally, the West Midlands mirrors these national trends:

- **Population Growth:** The region has seen a steady increase in population, with Telford & Wrekin's population rising by 1.5% in 2023, compared to 1.0% for England overall.
- **Referral Rates:** While Telford & Wrekin's referral rate to children's social care (318 per 10,000 children) is below the regional and national average, the complexity of cases is increasing, placing additional strain on resources.
- **Budget Pressures:** Local authorities in the West Midlands face rising costs for placements, workforce, and operational delivery. The withdrawal of unregulated

accommodation for 16- and 17-year-olds has placed further demands on budgets, with government funding unlikely to fully offset the impact.

In Telford & Wrekin, these pressures are compounded by local factors:

- 21% of children live in income-deprived families.
- The number of UASC has more than doubled, now making up 11.9% of the looked after population.
- Accommodation for children with complex needs is scarce, and the cost of placements continues to rise above inflation.
- Workforce turnover and vacancy rates are the lowest in the region, but recruitment and retention remain ongoing challenges.

Against this backdrop, Telford & Wrekin's Children's Services are committed to continuous improvement, innovation, and partnership working. The service is focused on early intervention, strengths-based practice, and maximising value for money, while ensuring the safety and wellbeing of vulnerable children and young people remain paramount.

Local Context and JSNA Headlines

- **Population Growth:** The borough's population reached 191,915 in 2023, a 1.5% increase from 2022, outpacing regional and national averages. Internal migration accounted for 56% of this change, and international migration for 42%.
- **Deprivation:** 21% of children live in income-deprived families. The JSNA Deprivation Profile highlights significant contrasts between different areas of the borough, informing targeted interventions.
- **SEND and Vulnerable Groups:** The JSNA assesses the current and future health, care and support needs of children and young people with disabilities aged from birth to 25 years who have a special educational need or disability (SEND) and their families. There is a strong focus on linking early years public health data to later service requirements, and on understanding the intersection of SEND and safeguarding status.
- **Referral Rates:** Demand for Children's Social Care is lower than it has been for the last three years, with the referral rate per 10,000 children at 318, below regional and national averages.
- **Looked After Children:** The number of unaccompanied asylum-seeking children (UASC) has more than doubled, now comprising 11.9% of the looked after population. Accommodation for children with complex needs remains scarce, with no secure children's homes in the West Midlands.

Strategic Developments

Families First Strategy

Telford & Wrekin is ahead of the national trajectory for social care reform, with the Family First Strategy and systemic practice model underpinning all work with children and families. The approach is relational and strengths-based, ensuring every child has the right to grow up in their birth family where it is safe to do so, or within their wider relational network.

Valuing Care

The adoption of the Valuing Care tool continues to refine placement matching and cost efficiency, focusing on children's needs, strengths, and aspirations. The Valuing Care approach enables more effective conversations around how care can best meet individual children's needs, maximising the efficiency of spending on placement costs.

Family Safeguarding

Family Safeguarding has enabled multi-agency, strengths-based interventions, reducing child protection planning and care applications. Over 180 practitioners have been trained in motivational interviewing, supporting consistency of approach and improved outcomes.

Family Hubs

Physical and digital Family Hubs have been launched, improving access to support and early intervention for families. The JSNA evidence base was used to develop the Family Hubs & Start for Life model, ensuring services are responsive to local needs.

Fostering Sufficiency

Targeted recruitment and enhanced support for in-house foster carers have improved retention and placement stability. Financial incentives and therapeutic support are central to the strategy, making the authority financially competitive in the foster care market.

Special Guardianship Order: No Detriment Policy

The financial offer to Special Guardians has been revised, introducing a 'no detriment' offer for those caring for children whom they previously looked after, securing the best outcomes and right permanence for children.

Family Solutions

The Family Solutions service supports children at the 'edge of care' and those stepping down from residential to foster placements. The remit has broadened to support older young people transitioning to semi-independent living and to provide a consistent response in supporting reunification plans.

Systemic Practice

Now in its eighth year, systemic practice is embedded across Children's Services, with enhanced therapeutic support across the whole system and training to aid relational working and care planning.

Family Networks Pilot

The Family Networks Pilot is a Department for Education (DfE) funded initiative being piloted in Telford and Wrekin, delivered locally as part of the Families First for Children Pathfinder programme. Its core aim is to test and develop new ways of supporting children at risk of entering care by unlocking the strengths and resources of their wider family and relational networks.

The pilot focuses on families in pre-proceedings (PLO), where children are still under the parental responsibility of their birth parents and there is a genuine possibility to keep them living safely within their family networks.

It builds on the principles of Family Group Conferencing (FGC), but goes further by providing practical support and targeted funding - known as Family Network Support Packages (FNSPs) - to help extended family members overcome barriers to supporting children and parents.

FNSPs are flexible and creative, designed to address specific needs such as accommodation, respite, or practical help, with the intention of preventing children from becoming Looked After under section 31 of the Children Act 1989.

Together4Children Regional Adoption Agency

The partnership continues to deliver recruitment, assessment, and support for adoptive families, finding families for children who need adoption and providing support to adopted children and their families.

Commissioning and Brokerage

Commissioning and brokerage in Telford & Wrekin are central to the cost improvement strategy, with a clear focus on maximising value for money, improving outcomes, and reducing unnecessary expenditure. The approach is both strategic and operational, targeting the main cost drivers in placements and support services.

Intended Outcomes

- Reduced average unit cost of placements and support packages.
- Improved placement stability and outcomes for children and young people.
- Greater sufficiency and flexibility in local provision.
- Sustainable budget management and cost avoidance.
- Enhanced partnership working with providers and families.

Coproduction

The Dandelion group, comprising parents with lived experience, supports practice and system change, co-producing service developments and enhancing parental involvement in child protection conferencing.

Criminal Exploitation Team

Ongoing investment in the CATE team has ensured all recommendations relating to Children's Services from the Independent Inquiry Report have been completed.

Practitioner Recruitment and Retention

The Social Work Workforce Strategy and Progression Framework supports recruitment and retention, with the lowest turnover, vacancy rates, and use of agency practitioners in the region.

Financial Overview

- **Budget Monitoring:** The service is maintaining budget discipline through increased health contributions and use of UASC reserves. However, pressures from placements, NRPF, and operational costs persist.
- **Cost Improvement Actions:** Ongoing review of commissioning, brokerage, and placement processes is focused on maximising value and outcomes. The use of the Valuing Care tool and Families First approach is central to these efforts.

Summary and Next Steps

The ongoing development of the Children's Services Improvement Programme aims to ensure that families experiencing complex and multiple difficulties receive accessible, coordinated support at the time they need it. Targeted and specialist interventions are offered to children, young people, and families with existing risk factors and vulnerabilities to reduce the severity of problems and prevent escalation.

The focus remains on early intervention, integrated working, and continuous evaluation to improve outcomes and reduce costs. The service is committed to learning from research, regional and national best practice, and the lived experience of children, families, and staff.

We will continue to:

- Promote integrated working across all tiers of need.
- Evaluate service provision to ensure objectives are met.
- Review, appraise, and prioritise change activity to deliver corporate and departmental objectives.
- Oversee a high-level change programme plan focused on identifying and delivering opportunities across the child's journey to improve outcomes and reduce costs.

APPENDIX 11

Adult Social Care (ASC) **Continuous Improvement Plan**

1. Current Challenges

- Demand for Adult Social Care (ASC) is continuing to rise due to people living longer with long-term conditions and complex needs, particularly dementia, and increasing numbers of young adults in transition to ASC with complex needs.
- Care market costs are also increasing with workforce costs being a particular challenge highlighted by care providers following the increase in national insurance contributions and minimum wage in April 2025.
- One of the biggest challenges for the borough remains health inequalities. Health outcomes are poorest in the most deprived communities of the borough with key challenges including a lower life expectancy, higher rates of long-term illness and disabilities, high obesity rates and higher rates of admissions to hospital for a variety of conditions.

2. Population Key Facts

- The estimated the population of Telford & Wrekin in 2024 was 195,952, increasing by 3,535 in twelve months (2023 to 2024). The growth of the population between 2023 and 2024 (1.8%) continues to be at a greater rate than England (1.2%)
- The borough saw one of the largest increases in population aged 65 plus in England in the decade to 2024, with an increase of 27.6% (England 15.5%) – the highest increase of all West Midlands upper tier local authorities and the fourth highest of all 151 upper tier authorities in England (*source: ONS mid-year population estimates 2024*).
- There are estimated 18,000 people providing unpaid care to a partner, family member or other person. This equates to 1 in 10 people (10.5%), greater than England rate (8.9%) and the 10th highest rate of all upper tier local authorities in England (source Census 2021)
- 1 in 5 or 20.5% of the population are disabled compared to England 17.7%
- For more information about the population of Telford and Wrekin, visit www.telford.gov.uk/factsandfigures

3. Our Approach

Telford and Wrekin Adult Social Care's approach is based on a preventative, person-centred, community-asset based approach that empowers people to live independently and ensures best value in the use of resources. Given the challenges currently faced across health and social care nationally as well as locally, it is critical that we continue to follow this preventative approach.

Key elements of our approach include:

- Further developing and improving information, advice and guidance, enabling people to help and support themselves to maintain their independence, for example the Live Well Telford community directory ([Home | Live Well Telford](#)) which signposts people to a wide range of services, activities and organisations in the community, and the Carers Wellbeing Guide ([Telford & Wrekin Council | Carers Wellbeing guide](#)).
- Working with partners, providing a range of preventative and early help services to prevent, reduce and delay people needing care, for example the Independent Living Centre ([Independent Living Centre | Telford CVS](#)), Calm Cafes ([Calm Cafe - Telford Mind](#)) and the Carers Centre [Home | Telford All Age Carers Centre](#)).
- Working with NHS partners, focusing on people being discharged from hospital when they are medically fit to leave, and benefit from effective enablement services to minimise their need for long-term care.
- Where people have care and support needs, whether short or longer-term, prioritising a home first approach, supported where appropriate by community services, equipment and assistive technology. An example of assistive technology used is 'Ethel', an innovative touchscreen tablet that allows families and carers to stay in touch with the person via use of an 'always on', large touchscreen tablet. It allows a person with care and support needs to contact a pre-set list of contacts like family members, a carer or health professional simply by tapping the screen - promoting independence for the person.
- Ensuring that people's long-term's care needs are regularly reviewed.
- Increasing the availability of specialist and supported accommodation, such as extra care housing - enabling more people to live in the community with their own front door.
- Working from the age of 14 with young people in transition to adult services, giving time for ASC to work with the young person, and people important to them, to build a relationship and to best support young people as they approach adulthood. This includes working with Housing and other services in the community to identify options to maximise young people's independence.
- Commissioning services in line with our Market Position Statement ([Telford & Wrekin Council | Market position statement](#)) to reflect our community's needs and to secure best value.

Our approach is underpinned by our work with 'experts by experience', who are uniquely placed to ensure that ASC remains in touch with the day-to-day realities for people who we work with and their families and carers, and to ensure that local people are placed at the heart of decisions around the future of adult social care in the borough. This includes our Making It Real Board made up of people who use adult services, their carers or people who are interested in the development of ASC in Telford and Wrekin. The board works in co-production with council leaders, making recommendations on how different service areas can improve and develop, with the aim of seeing services progress towards more person-centred, community-based support.

4. Our Financial Model

We develop a financial model every year to estimate the potential expenditure and income associated with the delivery of care based on anticipated demand and estimated provider rates. A three-year planning horizon is used to determine the budget requirement in the medium-term. Population changes are just one of many factors used to develop the model, others include complexity of care, Government and Council strategy, and the impact of partner organisations on social care activity and funding. The volatile and complex demand-led nature of the service makes it challenging to estimate the potential budgetary impact. However, once the budget is set, detailed financial monitoring is carried out throughout the year and provides good quality financial information for the service to track the impact of the work set out in Section 3, and to update and provide assurance to the Council's Senior Management Team and Cabinet.

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MTFS 2026/27 - 2029/30 Appendix 12

Capital Programme - 2025/26 - 2028/29

Policy Area	Total £'000	2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £001	Later Years £'000
Adult Social Care	60	20	40	0	0	0	0
Childrens Safeguarding & Family Support	73	73	0	0	0	0	0
Corporate Items	5,289	1,500	164	1,625	2,000	0	0
Education & Skills	41,050	17,985	3,249	19,816	0	0	0
Finance, People & IDT	14,834	5,889	2,934	1,771	2,120	2,120	0
Housing, Commercial & Customer Services	38,591	9,662	14,722	14,207	0	0	0
Neighbourhood & Enforcement Services	108,243	19,315	18,318	22,563	23,816	24,231	0
Policy & Governance	423	85	152	62	62	62	0
Prosperity & Investment	227,955	69,788	76,737	41,550	23,160	3,160	13,560
Total Expenditure	436,518	124,317	116,316	101,594	51,158	29,573	13,560
Resources							
Government Grant	182,441	49,777	36,457	40,680	22,776	25,191	7,560
Prudential	230,224	63,274	74,612	59,574	22,382	4,382	6,000
Capital Receipts	17,788	6,877	3,571	1,340	6,000	0	0
Revenue	1,091	841	250	0	0	0	0
External	4,974	3,548	1,426	0	0	0	0
Total Resources	436,518	124,317	116,316	101,594	51,158	29,573	13,560

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Capital Programme - 2025/26 - 2028/29
Scheme Summary showing major schemes separately

		Expenditure							Funding					
Executive Director	Scheme	Total £'000	2025/26	2026/27	2027/28	2028/29	2029/30	later years	Govn't Grant £'000	Prudential £'000	Capital Receipts £'000	Borrowing Approval £'000	Revenue £'000	External £'000
Adult Social Care	Integrated Community Schemes	60	20	40	0	0	0	0	0	60	0	0	0	0
	Housing & Technology support for People with Learning Disabilities	0	0	0	0	0	0	0	0	0	0	0	0	0
	Adults Supported Accommodation	0	0	0	0	0	0	0	0	0	0	0	0	0
	Social Care Capital Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
		60	20	40	0	0	0	0	0	60	0	0	0	0
Childrens Safeguarding & Family Support	Family Hubs & Start for Life	73	73	0	0	0	0	0	73	0	0	0	0	0
		73	73	0	0	0	0	0	73	0	0	0	0	0
Corporate Items	Efficiency Schemes Capitalisation	4,289	1,500	164	625	2,000	0	0	0	0	4,289	0	0	0
	Capital Investment Fund	1,000	0	0	1,000	0	0	0	0	1,000	0	0	0	0
	Managing the funding of the Capital Programme	0	0	0	0	0	0	0	0	1,601	(1,601)	0	0	0
		5,289	1,500	164	1,625	2,000	0	0	0	2,601	2,688	0	0	0
Education & Skills	All Other school schemes	41,050	17,985	3,249	19,816	0	0	0	39,841	0	1,209	0	0	0
		41,050	17,985	3,249	19,816	0	0	0	39,841	0	1,209	0	0	0
Finance, People & IDT	Finance & Human Resources other schemes	575	95	120	120	120	120	0	0	575	0	0	0	0
	ICT Investment Programme	14,259	5,794	2,814	1,651	2,000	2,000	0	0	12,044	2,116	0	67	32
		14,834	5,889	2,934	1,771	2,120	2,120	0	0	12,619	2,116	0	67	32
Housing, Commercial & Customer Services	Housing Related Schemes	5,523	3,959	1,022	542	0	0	0	4,774	520	229	0	0	0
	Affordable Housing Programme	16,142	3,396	5,746	7,000	0	0	0	505	15,637	0	0	0	0
	Climate Change	774	266	508	0	0	0	0	0	774	0	0	0	0
	Housing, Commercial & Customer Services other schemes	821	41	780	0	0	0	0	0	571	0	0	250	0
	Leisure & Cultural Schemes Other	15,331	2,000	6,666	6,665	0	0	0	0	13,807	916	0	608	0
		38,591	9,662	14,722	14,207	0	0	0	5,279	31,309	1,145	0	858	0
Neighbourhood & Enforcement Services	Environmental Improvements/ Enhancements	867	763	104	0	0	0	0	804	63	0	0	0	0
	Ironbridge Gorge Stability	67	67	0	0	0	0	0	50	17	0	0	0	0
	Newport Innovation & Enterprise Package	0	0	0	0	0	0	0	0	0	0	0	0	0
	Violence Against Women & Girls	0	0	0	0	0	0	0	0	0	0	0	0	0
	Mobile Enforcement Hub & CCTV	9	9	0	0	0	0	0	0	9	0	0	0	0
	Transport & Highways Schemes	107,300	18,476	18,214	22,563	23,816	24,231	0	100,785	6,391	0	0	11	113
		108,243	19,315	18,318	22,563	23,816	24,231	0	101,639	6,480	0	0	11	113
Policy & Governance	Legal Fees	410	72	152	62	62	62	0	0	410	0	0	0	0
	Branding Refresh	13	13	0	0	0	0	0	0	13	0	0	0	0
	Cemeteries	0	0	0	0	0	0	0	0	0	0	0	0	0
		423	85	152	62	62	62	0	0	423	0	0	0	0
Prosperity & Investment	Asset Management Plan - General Works & Surveys	3,389	589	700	700	700	700	0	0	3,389	0	0	0	0
	HE Land Deal	493	363	130	0	0	0	0	0	0	0	0	0	493
	HE Liability Sites	40	40	0	0	0	0	0	0	40	0	0	0	0
	Housing Company - Housing	72,925	25,718	17,591	16,616	13,000	0	0	0	72,925	0	0	0	0
	Land Deal Board Schemes	0	0	0	0	0	0	0	0	0	0	0	0	0
	Property Investment Programme	59,902	15,831	24,637	12,434	7,000	0	0	0	53,714	3,856	0	0	2,332
	Rights of Way	61	61	0	0	0	0	0	0	40	0	0	0	21
	Stronger Communities	1,220	200	0	1,020	0	0	0	0	1,220	0	0	0	0
	Get Building Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
	Pride In Your High Street	2,370	665	385	1,320	0	0	0	0	2,315	0	0	55	0
	Local Regeneration Fund	56,690	19,910	29,780	7,000	0	0	0	22,467	30,282	3,280	0	0	661
	Pride in Your Place Programme	22,600	0	2,260	2,260	2,260	2,260	13,560	12,600	10,000	0	0	0	0
	Stalled Sites	24	24	0	0	0	0	0	0	0	24	0	0	0
	Prosperity & Investment other schemes	8,241	6,387	1,254	200	200	200	0	542	2,807	3,470	0	100	1,322
		227,955	69,788	76,737	41,550	23,160	3,160	13,560	35,609	176,732	10,630	0	155	4,829
		436,518	124,317	116,316	101,594	51,158	29,573	13,560	182,441	230,224	17,788	0	1,091	4,974

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